

# Columbia Gorge Community College



## 2016-17 **ADOPTED BUDGET**

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400 East Scenic Dr., The Dalles, OR 97058

(541) 506-6000 | [cgcc.edu/budget](http://cgcc.edu/budget)



COLUMBIA GORGE COMMUNITY COLLEGE  
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2016-2017

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**COLUMBIA GORGE COMMUNITY COLLEGE COMPLETED BUDGET CALENDAR**

**FOR FISCAL YEAR JULY 1, 2016 - JUNE 30, 2017**

Date	Action
February 9 (Tuesday)	<b>College Board of Education Meeting</b> (Hood River) <ul style="list-style-type: none"> <li>• Appoint Budget Officer</li> <li>• Adopt Budget Calendar</li> <li>• Appoint Budget Committee members</li> </ul>
March 25 – April 19	<b>Publication of Budget Committee Meeting Notices</b> Publish Public Notice of first Budget Committee Meeting (Publish once 5-30 days prior to first Budget Committee meeting) <ul style="list-style-type: none"> <li>• Hood River News and The Dalles Chronicle</li> <li>• Columbia Gorge Community College, cgcc.edu/budget</li> </ul>
April 26 (Tuesday) 6:00 pm	<b>First Budget Committee Meeting</b> (The Dalles) The Budget Committee meets as needed to review and approve the budget.
May 3 (Tuesday) 6:00 pm	<b>Second Budget Committee Meeting</b> (Hood River) The Budget Committee meets as needed to review and approve the budget.
May 5 (Thursday) 6:00pm	<b>Optional Third Budget Committee Meeting</b> (The Dalles) Budget Committee approves budget no later than May 5
May 12 - June 3	<b>Publication of Budget Hearing Notice and Financial Summary College Board of Education Meeting</b> (Hood River)  Publish Notice of Budget Hearing and Financial Summary (Publish once 5-30 days prior to Budget Hearing) <ul style="list-style-type: none"> <li>• Hood River News and The Dalles Chronicle</li> <li>• Columbia Gorge Community College, cgcc.edu/budget</li> </ul>
June 14 (Tuesday) 6:00 pm	<b>College Board of Education Meeting &amp; Budget Hearing</b> (The Dalles) <ul style="list-style-type: none"> <li>• Board of Education holds Budget Hearing</li> <li>• Board approves Budget Resolution to adopt budget, makes appropriations, levies and categorizes property taxes</li> </ul>
July 15	<b>Filing Deadline</b>  Deadline for Budget Officer to file all property tax levy forms, Adopted Budget resolutions and Adopted Budget document with county assessors  Deadline for Budget Officer to file Adopted Budget document with Dept. of Community Colleges and Workforce Development

COLUMBIA GORGE COMMUNITY COLLEGE  
BOARD OF EDUCATION & BUDGET COMMITTEE 2016-17

<b>Position #</b>	<b>Name</b>	<b>County</b>	<b>Term Ending</b>
1	M.D. Van Valkenburgh Board Member	Wasco	June 30, 2017
2	Dr. James R. Willcox Board Member	Wasco	June 30, 2017
3	Lee Fairchild Board Member	Hood River	June 30, 2019
4	Charlotte Arnold Board Chair	Hood River	June 30, 2019
5	Dr. Ernie Keller Board Member	Wasco	June 30, 2017
6	Stuart Watson Board Member	Hood River	June 30, 2019
7	Charleen Cobb Board Member	Wasco	June 30, 2017
8	Karen Fairchild	Hood River	June 30, 2017
9	Arthur Babitz	Hood River	June 30, 2017
10	John Kasberger	Hood River	June 30, 2017
11	Jon Farquharson	Wasco	June 30, 2018
12	John Hutchison	Wasco	June 30, 2018
13	Marilyn Wong	Wasco	June 30, 2016
14	Dan Ericksen	Wasco	June 30, 2016

Board Members serve a four-year term. Budget Committee position numbers 8 through 14 serve a three-year term.

**ADMINISTRATION**

Dr. Frank K. Toda, President

Tiffany Prince, Assistant to the President and Board of Education

Bill Bohn, Chief Technology and Planning Officer

Will Norris, Chief Financial Officer

Lori Ufford, Chief Academic Officer



**Dr. Frank Toda**

**2016-17 Presidential Budget Message**

To the Board of Education, Budget Committee, and Columbia Gorge Community,

Columbia Gorge Community College (CGCC) has made enormous progress in the last year. After implementing difficult spending reductions, revenues will exceed expenditures in Fiscal Year 2015-16 for the first time after three-years. The college is on track to spend over 1 million fewer dollars this year compared to the last. Most importantly, the college managed the budget reductions while maintaining all academic programs, degrees, and certificates.

Significant financial challenges remain, but over the longer term CGCC's future is bright. The college and multiple high school districts have been working on numerous efforts to improve high school dual enrollment and accelerated learning. As a result of last legislative session, there are many discussions and funding sources to encourage us to more fully engage District 21 to create a seamless K-14 system. The Degree of Associate of Science Oregon Transfer in Computer Science was added to the college catalog this past year. A mid-cycle accreditation review and master planning process has been completed. Over the next year, the college will implement the resulting recommendations, including the addition of a contracted Institutional Researcher from Linn-Benton Community College, maintaining faculty professional development budgets, and building an assessment framework to identify future programs to add and those that should be phased out.

Given the opportunities in front of the college and after meetings with faculty, staff, and students, it is clear to me that now is not the time for additional significant reductions. After a year of austerity measures, it is now time for investment in the future.

Sincerely,

A handwritten signature in blue ink, appearing to read "Frank Toda", is written over a circular blue stamp. The stamp is partially obscured by the signature and the text below it.

Dr. Frank Toda  
President

# COLLEGE MISSION, VISION, AND CORE THEMES

**Mission:** Columbia Gorge Community College builds dreams and transforms lives by providing lifelong educational programs that strengthen our community.

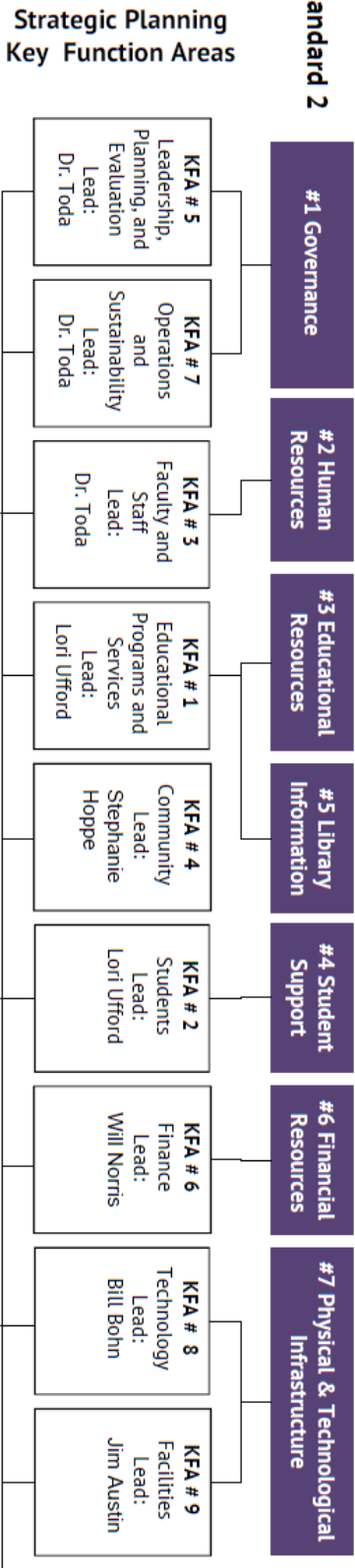
**VISION:** Be the first option of choice for education and training services in the communities we serve.

Values: Respect for the Individual, Community Focus, Integrity, Excellence, Commitment to Learning, Service

## Core Themes Standards 1, 3, 4, 5

<p><b>Building Dreams (Opportunities)</b></p> <p><b>PLANNING STATEMENT:</b> <i>CGCC offers multiple environments and opportunities for people to grow personal and intellectual skills by:</i></p> <p><b>Objective A1:</b> Provide a local option for obtaining quality education at an affordable price  <b>Objective A2:</b> Providing college credit opportunities for high school students  <b>Objective A3:</b> Serving the diversity of the college's service area  <b>Objective A4:</b> Meeting the expectations of CGCC's student budget</p>	<p><b>Transforming Lives (Education)</b></p> <p><b>PLANNING STATEMENT:</b> <i>CGCC provides learning resources for a sustainable future for individuals by:</i></p> <p><b>Objective B1:</b> Applying processes that lead to student retention  <b>Objective B2:</b> Applying processes that lead to student progress, certificate/degree completion, and/or employment  <b>Objective B3:</b> Ensuring student proficiency in course, program and institutional student learning outcomes</p>	<p><b>Strengthening Our Community (Partnerships)</b></p> <p><b>PLANNING STATEMENT:</b> <i>CGCC provides learning resources for a sustainable future for individuals by:</i></p> <p><b>Objective C1:</b> Cultivating productive business and industry relationships  <b>Objective C2:</b> Creating, maintaining, and growing community relationships</p>
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## Standard 2



Reaffirmed by the CGCC Board of Education Feb 9, 2016

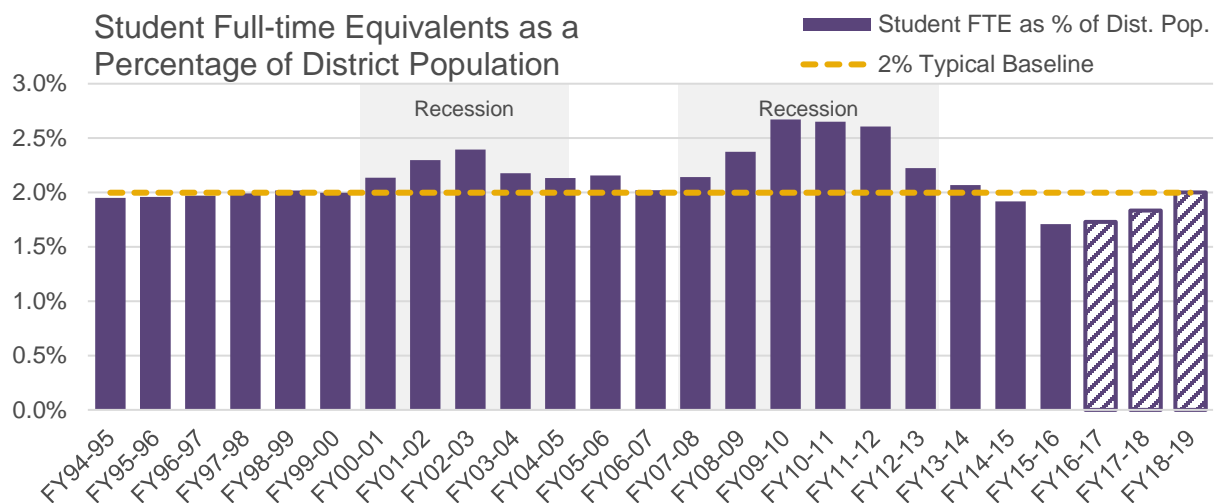
## ECONOMIC AND REVENUE ENVIRONMENT

### Enrollment

Community college enrollment is counter-cyclical to the economy. Enrollment decreases when the economy is strong and fewer individuals require professional re-training. National jobless claims reached a 42 year low this last April. Regional unemployment rates are similarly setting or nearing record lows. As a result, the Oregon Community College system continues to experience enrollment declines. During normal economic times and over the last two decades, Student Full-time Equivalent (Student FTE) enrollment generally settles at two percent of the CGCC's district population. Enrollments then spike when the economy contracts. CGCC enrollment during the last "Great Recession" reached unprecedented high levels. The current low enrollment is similarly unusual.

The unprecedented nature of the recent enrollment fluctuations suggests that the current trend is not likely to continue indefinitely. In addition, the State of Oregon's new grant program titled the "Oregon Promise" may also help to boost enrollment next year. The grant program provides tuition reimbursement for recent Oregon high school graduates and GED completers who meet certain academic requirements. The program has been promoted heavily with state-wide marketing campaigns and significant press coverage. The State of Tennessee, which first implemented a similar tuition grant assistance program, saw a six percent<sup>1</sup> enrollment increase. Portland Community College expects that half of the "Oregon Promise" students would not have otherwise attended<sup>2</sup>.

The budget forecast assumes a small, three and one-half percent, enrollment increase next year, moving towards the historical baseline of two-percent of district population over the next three-years.

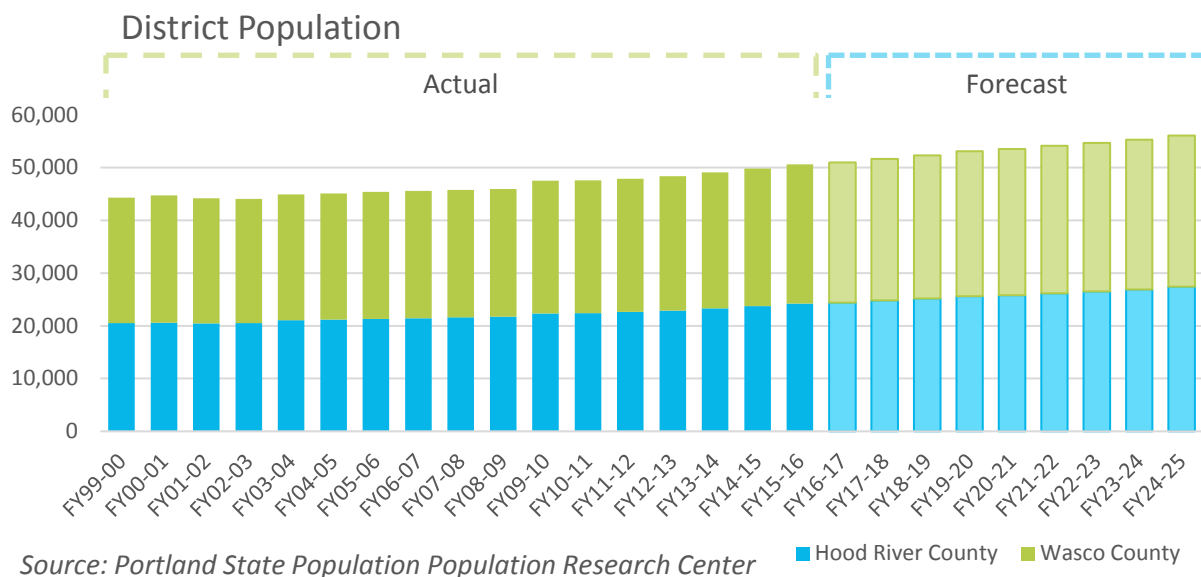


<sup>1</sup> <http://www.tennessean.com/story/news/education/2015/09/11/college-enrollment-jumps-under-tn-promise/72096194/>

<sup>2</sup> <http://pccbridge.com/index.php/2016/04/13/oregon-promise-law-should-lead-to-an-enrollment-increase/>



Over the longer-term, prospects for enrollment growth continue to be strong. Together, the populations of Hood River and Wasco Counties are expected to increase 12.6% over the next decade. The next recession may result in record high enrollment once again. However, the current economic expansion does not show near term signs of slowing.



## Tuition & Fees

Tuition and Fees constitute approximately one-third of the annual operating revenue for CGCC and are the only major revenue source the college has direct control over. Tuition and general service fees were raised 5% last year after three-years at \$89 per credit tuition and \$12 per credit general service fees. Before the last rate freeze, tuition and fees increased a total of 38% between the 2008-09 and 2012-13 Academic Years. In the current academic year, five (5) Oregon community colleges charged lower tuition than CGCC and ten (10) colleges charged higher tuition.

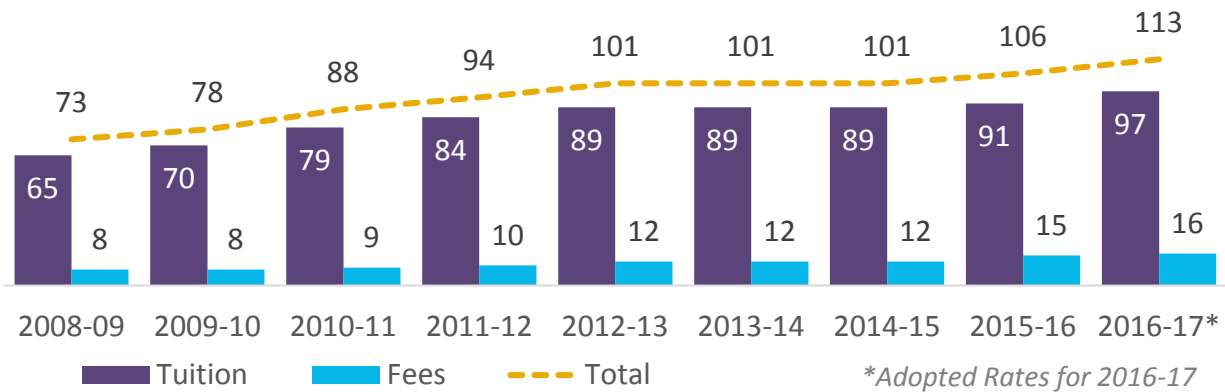
Rate changes next year include a \$6 per credit increase to tuition, \$1 per credit increase to fees to fund reduced cost student mental health counselling, as well as various increases to other specific program and course fees. 2016/17 adopted rate increases are expected to generate approximately \$365 thousand in the next fiscal year. Moderate tuition and fee increases are not expected to negatively impact enrollment levels. During the recession tuition and fees were increased thirty-percent while enrollment increased by 14%. Conversely, over the preceding three-years when tuition and fees were frozen, enrollment declined 10%.

CGCC students continue to receive an excellent return on their educational investment. According to the State of Oregon Employment Department<sup>3</sup>, unemployment rates for

<sup>3</sup> <https://www.qualityinfo.org/documents/10182/13332/Education+Pays+Poster?version=1.7>

individuals with a two-year degree are 1.5% lower than individuals with a high-school diploma and 5.5% lower than individuals who did not complete high school. Earnings increase with education as well. Average hourly earnings increase 19% for individuals with a two-year degree compared to those with only a high school education. Students are generally happy with the value of CGCC. In a recent survey of 231 students, when asked to rate CGCC’s value on a scale of one, being “poor value”, to five, being “great value”, 86% rated the college as a four or higher. 97% of students reported that they recommend CGCC to others.

CGCC Tuition and General Service Fees



### Public Funding of Community Colleges

According to the National Information Center for Higher Education Policy Making and Analysis, Oregon ranks 44<sup>th</sup> in the nation in support for Higher Education<sup>4</sup>. The 2015-17 biennial budget dedicates 2.9% of state discretionary resources to the Community College Support Fund. This compares to 4.4% in the 2007-09 biennium, continuing a decade long trend of defunding Oregon’s Community Colleges. The CGCC 2016-17 Budget is based on the Legislatively Approved Budget appropriation of \$550 million.

State Support for Community Colleges as a Percent of General Fund Revenue

2007-09	2009-11	2011-13	2013-15	2015-17*
4.4%	3.7%	2.9%	3.0%	2.9%

\*Legislatively Approved Budget

<sup>4</sup><http://www.higheredinfo.org/dbrowser/index.php?submeasure=81&year=2011&level=nation&mode=graph&state=0>

## Fiscal Year 2016/17 Accounting Changes

The Fiscal Year 2015-16 CGCC Budget Committee recommended the following resolution, which was adopted by the CGCC Board of Education at the June 9, 2015 Regular Meeting;

*“It is a goal of the CGCC Board of Education that the percent of resources expended on Institutional Support be at or below the average for Oregon community colleges of similar size, after considering differences in accounting practices. The leadership team shall consider this goal in proposing the annual budget, and the budget officer shall describe the degree of compliance with that goal in the annual budget message.”*

A staff report summarizing the practices of other community colleges and making initial recommendations for changes at CGCC in Fiscal Year 2016-17 was presented to the Board of Education at the September 8<sup>th</sup> regular meeting. The changes described in the report were subsequently adopted by the Board of Education in October. The table below compares CGCC General Fund expenditures on Institutional Support to other Oregon Community Colleges.

	Institutional Support (IS)	Total General Fund	Percent IS	Budget Year
PORTLAND	82,047,700	446,406,392	18.4%	2015-17
CHEMEKETA	14,704,503	76,070,000	19.3%	2016-17
LANE	14,447,997	88,575,974	16.3%	2015-16
MT. HOOD	13,342,349	66,253,939	20.1%	2015-16
CLACKAMAS	13,407,600	60,718,361	22.1%	2015-16
LINN-BENTON	10,626,262	46,056,277	23.1%	2015-16
CENTRAL OREGON	10,055,242	44,725,011	22.5%	2015-16
ROGUE	6,970,946	39,070,455	17.8%	2015-16
UMPQUA	4,569,502	23,668,608	19.3%	2015-16
SOUTHWESTERN	Budget not summarized by function			2015-16
BLUE MOUNTAIN	Budget not summarized by function			2015-16
TREASURE VALLEY	Budget not available online			2015-16
KLAMATH	3,035,417	11,888,840	25.5%	2014-15
CLATSOP	2,332,997	10,209,338	22.9%	2015-16
<b>COLUMBIA GORGE</b>	<b>2,000,736</b>	<b>9,236,454</b>	<b>21.7%</b>	<b>2016-17</b>
OREGON COAST	1,141,339	5,555,503	20.5%	2015-16
TILLAMOOK BAY	1,072,550	4,770,387	22.5%	2015-16
		<b>State-wide Avg.</b>	<b>20.9%</b>	
		<b>Small School Avg.</b>	<b>22.6%</b>	

An overview of the major accounting changes are on the following page:

### **Internal Service Fund**

The CCWD Oregon Community College Accounting Manual identifies Internal Service Funds as a method to account for the financing of goods or services provided to other units of the college on a cost-reimbursement basis. At least eleven other colleges use an Internal Service Fund, sometimes called an Auxiliary Fund or Intra-College Fund, to allocate shared services. The most common costs allocated are information technology, printing, mail, telecomm, and fleet. The remainder of the colleges that do not specifically use an internal services fund still allocate most of these costs to the recipient departments. CGCC appears to be the only college in Oregon that centralized the entirety of these institution-wide costs as Institutional Support within the General Fund.

### **Grant Administration**

CGCC's federally approved indirect cost allocation rate is 15%. Previously, income from indirect charges to allowable grants were received as a discretionary revenue in the General Fund with grant administration workload absorbed as part of the regular duties of staff within Institutional Support. The Fiscal Year 2016-17 Budget segregates indirect charges to grants in a Grant Administration account within the Special Revenue Fund.

### **Tuition Waivers**

Community college employees and their families are typically allowed tuition waivers for a certain number of college courses each year. The Fiscal Year 2016-17 Budget emulates Clackamas Community College and Lane Community College's accounting practices by expressing tuition waivers as negative revenues, rather than expenses. CGCC previously expressed tuition waivers as an Institutional Support expense within the General Fund.

### **Part-time Faculty Insurance Assistance**

CGCC has provided an annual lump sum payment to the Local 4754 United Employees of Columbia Gorge Community College to assist part-time instructors afford outside health insurance. If other colleges provide a similar benefit, it is usually allocated to Instruction or Academic Support. CGCC had accounted for this payment as Institutional Support cost in the General Fund. The Fiscal Year 2016-17 Budget places this expense within Academic Support.

### **Additional FY2016-17 Accounting Changes**

Altering the Institutional Support budgeting practices of CGCC provides an opportunity to review and adjust the accounting of other activities as well. Below are additional recommended accounting changes to include in a one-time readjustment of financial practices.

- Enterprise Fund

The Fiscal Year 2016/17 Budget consolidated the Building Lease, Food Service, Customized Training, Community Education, and Elderhostel accounts into a newly created Enterprise Fund. CGCC previously located the above activities in the Special Revenue Fund. The purpose of a Special Revenue Fund is to account for the receipt

and distribution of legally restricted dollars. Funds in excess of expenditures for the above activities are unrestricted in their use and better suited for an Enterprise Fund

- Budget and Recognize Four (4) State Payments each Fiscal Year

State appropriations for community college support were historically distributed in even quarterly payments. In 2003, the Oregon Legislature reduced community college funding by eliminating that year's April payment. At the same time, local budget law was amended to allow community colleges to accrue in place of the lost payment the first payment in the following biennium, commonly referred to as the "5th payment".

The majority of community colleges use this accounting treatment to express four state payments each fiscal year. Columbia Gorge has chosen to express payments as received. This leads to large year-to-year revenue fluctuations of five payments in the first year of the biennium and three payments in the second year. These fluctuations have, at times, obscured the true fiscal state of the college and led to confusion among the public, elected leaders, and college staff. The Fiscal Year 2016/17 Budget alters this practice to align with the majority of community colleges by recognizing four State of Oregon Community College Support Fund payments per year.

## Fiscal Year 2016-17 Operations Changes

The Fiscal Year 2016-17 budget process started with a projected \$750 thousand dollar deficit between expected revenues and the cost to continue current services levels.

The table below summarizes the most significant year over year operational changes from Fiscal Year 2015-16 to 2016-17. Generally, items with less than a \$10,000 impact are excluded unless notable for another reason. Amounts shown indicate each activity's impact on the college's deficit. Both expense reductions and new revenue show as negative numbers because both reduce the college's budget gap. The figures express the cost to continue activities in 2016-17, not costs relative to the 2015-16 budget.

Fiscal Year 2016/17 Changes	Net Deficit Impact (000s)	
	General Fund	Other Funds
<p><b>Increased Tuition &amp; Fees</b></p> <p>2016/17 Academic Year charges were adopted by the Board of Education on April 12, 2016. Changes include a \$6 per credit increase to tuition, \$1 increase to the General Services Fee, as well as various other program and course specific fees</p>	(\$365)	
<p><b>Reduced Cost Mental Health Services</b></p> <p>CGCC Associated Student Government unanimously supported the \$1 increase to the General Service Fee listed above in order to provide reduced cost mental health services to student in the 2016/17 Academic Year.</p>	\$22.5	
<p><b>“Moodle” Hosting Contract</b></p> <p>Oregon State University declined to continue hosting CGCC's distance learning platform called, “Moodle”. This has required the college to transition to a private vendor</p>	\$12.5	
<p><b>Instructional &amp; Student Services Reorganization</b></p> <p>The Fiscal Year 2016/17 Budget includes the addition of a dedicated Chief Student Services Officer. The addition of this executive position will allow the Chief Academic Officer to focus solely on Instructional Services, instead of splitting her time with Student Services. The fiscal impact of the addition of the Chief Student Services Officer is partially offset with the reduction of a vacant Instructional Director position</p>	\$35.5	

<p><b>Human Resource Dept. Reorganization</b></p> <p>The vacant positions of Payroll Manager and Chief Operating Officer will be replaced by a Payroll Coordinator and Human Resource Director. The Human Resources Administrative Assistant will be changed to Human Resource Coordinator, consistent with expanded job duties of this position.</p>	<p>(\$54.3)</p>	
<p><b>Move Controller to Full-time</b></p> <p>The position of College Controller was created as a half-time position in Fiscal Year 2015-16 and budgeted in the Business Office, offset by the reduction of a full-time cost accountant. The position was temporarily transitioned to full-time to assist the Financial Aid Department and paid with the savings from a vacant Financial Aid Specialist position.</p> <p>The Fiscal Year 2016/17 budget moves this position to permanent full-time in order to continue ongoing work on student default mitigation and elimination of reoccurring financial aid audit findings. The position will be one quarter funded in the Financial Aid Office, one quarter funded in the Grant Administration budget in the Special Revenue Fund.</p>	<p>\$24.1</p>	<p>\$24.1</p>
<p><b>Compensation Study</b></p> <p>The college has not performed a comprehensive compensation study in many years. After the reduction activities of the last year and 2015-16 exempt employee pay freeze, Fiscal Year 2016-17 provides an opportunity to analyze the college's compensation rates.</p>	<p>\$25</p>	
<p><b>Linn-Benton Institutional Research Contract</b></p> <p>Financial constraints have left CGCC without a dedicated Institutional Researcher for several years. Through an innovative partnership, the college will contract with Linn-Benton to share a dedicated Institutional Researcher with Oregon Coast Community College.</p>	<p>\$50</p>	
<p><b>Hold open Full-time Faculty Positions</b></p> <p>The Fiscal Year 2016/17 Budget delays the rehiring of vacant full-time faculty positions. The savings are partially offset by increased part-time faculty wages to ensure no impact to course offerings</p>	<p>(\$66)</p>	

<p><b>Implement Solid State Hard Drives</b></p> <p>The Information Technology Department (IT) intends to replace spinning hard drives, with solid state hard drives, in the college's oldest computers. IT believes that this change will allow the college to forgo the typical computer replacements for one year as the refurbished computers will last longer. Newer computers are equipped with solid state hard drives as standard equipment making this change a one-time savings.</p>	<p>(\$52.6)</p>	
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## **BUDGET STRUCTURE**

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The college budget structure is organized by fund and by cost center within the General Fund. Funds are grouped according to purpose or source of funds per Oregon Budget Law: General Fund, Special Revenue Funds, Internal Service Funds, Capital Projects Funds, Debt Service Funds, Reserve Funds, Enterprise Funds, Fiduciary Funds, and Student Aid Funds (established to administer Federal, State and local student aid).

General Fund budget appropriations are categorized as: Instruction, Academic Support, Student Services, Institutional Support, Financial Aid, Plant Operation and Maintenance, Contingency, Debt Service, and Transfers. General Fund cost centers have been established for financial management and are consistent with State and Federal reporting requirements. Budget appropriations in other funds have separate totals for personal services, materials and services, capital outlay, debt service, and inter-fund transfers.

### **Basis of Budgeting**

All of the funds are budgeted using the modified accrual basis of accounting in accordance with budgetary accounting practices. In modified accrual, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the college considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, long-term compensated absences are recorded only when payment is due.

### **Budget Development**

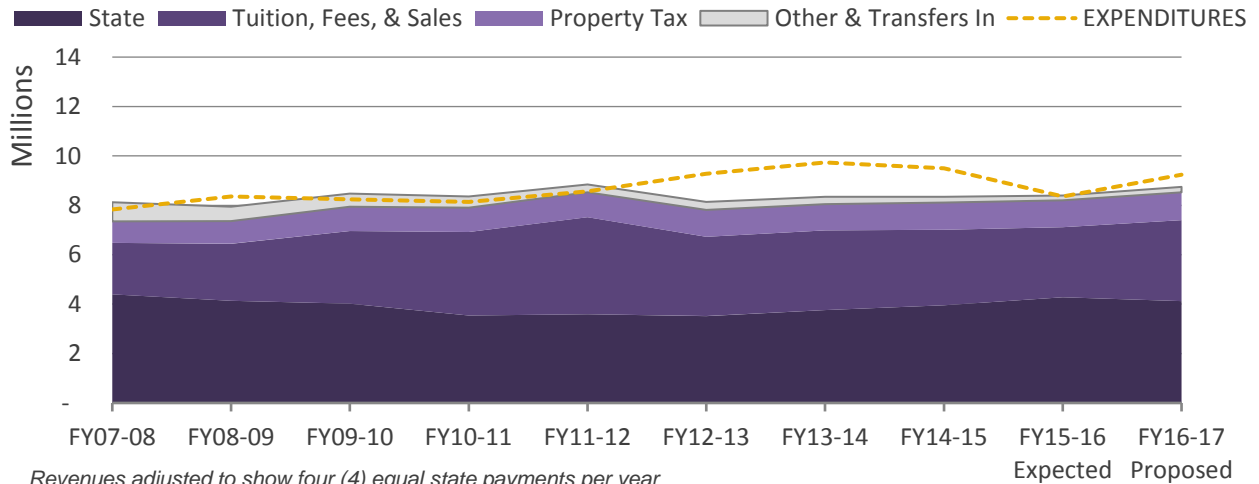
Accreditation standards and Oregon Budget Law require the college to demonstrate financial stability with sufficient cash flow and reserves to support its programs and services. Financial planning should reflect available funds, realistic development of financial resources, and appropriate risk management to ensure short-term solvency and anticipate long-term obligations, including payment of future liabilities. To meet the standards and provide sound financial planning, an internal budget projection is developed annually to ensure the college balances its resources and budget requirements to meet its mission and strategic plan.

The college balanced expenditures to revenues in Fiscal Year 2015-16 after relying on operating reserves for the previous three-years. The 2015-16 Budget included a \$300 thousand deficit. This adopted deficit did not come to fruition due primarily to temporary vacancy savings. These vacant positions are now, or are expected to soon be, filled. The Fiscal Year 2016-17 Adopted Budget includes an operating deficit of \$486 thousand. The college continues to maintain a Pension Obligation Bond reserve of over \$1.2 million.

## Budget Changes after Adoption

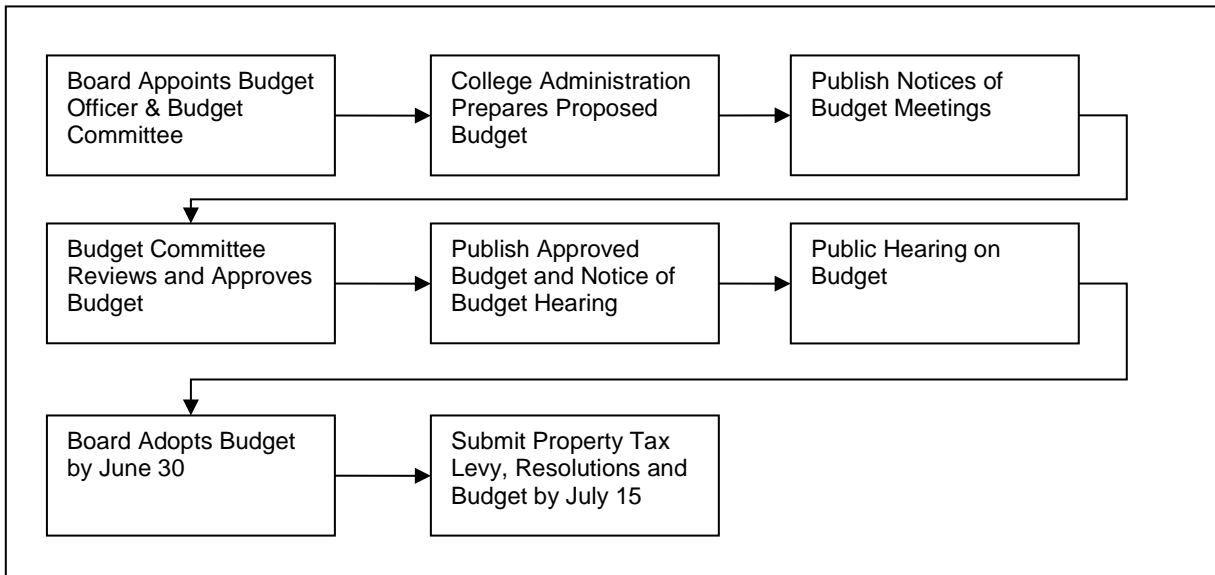
Oregon budget law requires all college funds to be appropriated. Appropriations, the legal authority to spend, are by division in all funds. Appropriations may be changed during the fiscal year, within the limitations imposed by budget law. College staff monitors actual events and recommends changes as needed. The Board of Education makes changes by resolution.

### General Fund Structural Revenue and Expenditures



Revenues adjusted to show four (4) equal state payments per year  
 Transfers to and from Operating Reserves excluded  
 FY15-16 Expected based on April Financial Report to the Board of Education

## Budget Process



## **General Fund**

### Revenue

The Community College Support Fund (CCSF) distribution model was used to estimate the amount of State revenue for Columbia Gorge Community College based on the Legislatively Adopted Budget of \$550 million for the 2015-17 biennium.

Tuition and fees are grouped in three categories of tuition, instructional fees, and special fees and represent 35.7 percent of General Fund revenue. The tuition budget is dependent on the tuition rate, credit and non-credit enrollment and the level of write-offs. Tuition and fee revenues are budgeted on enrollment projections and adopted tuition rates. Enrollment for 2016-17 is projected to increase slightly from the current year due to the implementation of the "Oregon Promise" grant program and increase in district population. Enrollment projections continue to be conservative, moderated by a continued economic expansion and low unemployment rates which reduce demand for professional education and retraining. The budget includes raising tuition and college-wide charges to \$97 per credit tuition and to \$16 per credit general services fee. The budget also includes increases to course and program specific fees.

Property tax revenue is estimated to increase by 4.7% over the current year receipts, consistent with historical trends. Property taxes represent 13 percent of General Fund revenue. The Budget Committee and Board of Education approved the following property tax levies for 2016-17:

- A permanent tax rate levy of \$0.2703 per \$1,000 of taxable assessed value for the Columbia Gorge Community College District.
- A property tax levy in the amount of \$1,511,025 for the Debt Service Fund - District General Obligation Bonds in Hood River and Wasco Counties

Other revenue sources include interest on deposited college funds, unrestricted and restricted gifts, lease revenue, and other income, and represents less than 1 percent of General Fund revenue.

### Beginning and Ending Fund Balance

Beginning fund balance is equal to the prior year's ending fund balance. Ending fund balance is the difference between total estimated sources and total estimated uses. Ending fund balance is budgeted in three categories:

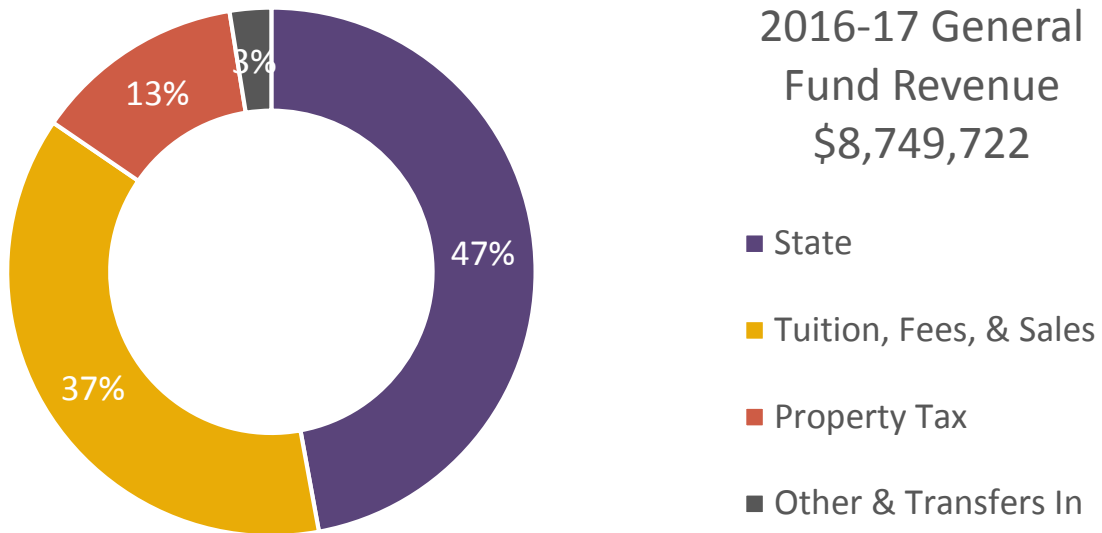
1. Operating Contingency is budgeted at 2.5% of operational expenditures in the General Fund. Contingency funds can be spent once authorized by a supplemental budget or transfer appropriation.
2. Un-appropriated ending fund balance can only be spent in an emergency created by civil disturbance or natural disaster.

3. Reserved for future years are total sources less total expenses, contingency, and un-appropriated ending balance. Reserved for future years funds can only be spent if authorized by a supplemental budget.

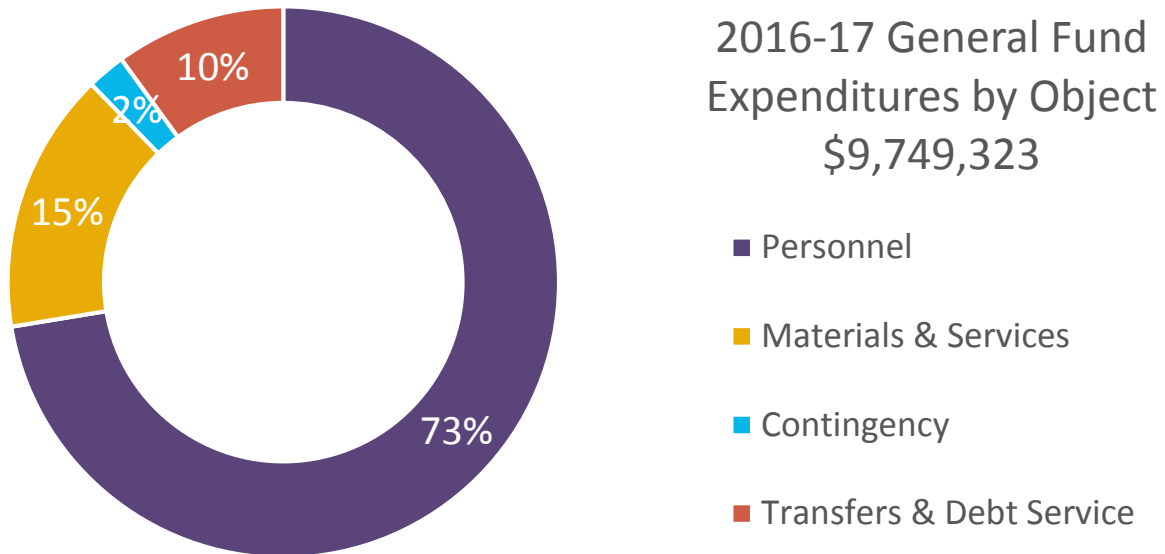
Transfers In

Transfers from Special Funds are estimated to be \$150,200 and depend on the financial results of special fund activities. The following schedule of inter-fund transfers lists the budgeted transfers to the General Fund from Special Funds. Transfers from Special Funds represent 2.5 percent of General Fund revenue.

<b>Transfers to General Fund from Special Funds</b>	<b>FY 2016-17</b>
Building Lease Fund	\$ 150,200
<b>Total Transfers to General Fund from Special Funds</b>	<b>\$ 150,200</b>



## Expenditures



## Wage, Salary, and Employer Payroll Expense Factors

Personnel expenses account for 76.4 percent of the General Fund budget and 40% of all funds. Personnel expenses include wages and salaries and associated employer payroll taxes, expenses and benefits.

Collective bargaining agreements (CBA) set wage and salary placements and amounts for represented employees. The three-year represented employees CBA renewed July 1, 2012. The agreement expired at the end of Fiscal Year 2014-15 but remains in effect until a new agreement is finalized. Budget estimates are based on current full-time or part-time faculty salary schedules that include a 3% salary step movement for calendar year 2016-17. Classified employee step movements are based on hours worked and salary schedule. Management and confidential employees' salaries are based on the salary schedule approved by the CGCC Board of Education on July 1, 2013 and are projected to receive step increases in 2016-17, if eligible.

The budget document details other payroll expenses within each cost center or special fund. Social security and Medicare taxes are 7.65% of wages. Workers compensation premiums are estimated to be 8.11% of wages for custodial and maintenance employees and 0.754% of wages for all other employees based on the current year's premiums. The State Workers Benefit Fund Assessment to employers is based on the current rate of 1.65 cents per hour worked. Unemployment insurance tax is estimated to be 1.7% of wages up to \$35,000 per year.

The Oregon Public Employees Retirement System (PERS) employer contribution rates are set every two years based on actuarial valuations. The PERS employer rates for 2015-17, effective July 1, 2015 through June 30, 2017, are based on the December 31, 2014 valuations. The PERS rate applied to Tier 1 and Tier 2 members is 13.93% of

wages. The Oregon Public Services Retirement Plan (OPSRP) rate is 8.38% of wages in the upcoming fiscal year.

The following table shows the current CGCC employer rate history since January 1, 2004 when PERS legislative reforms took effect creating OPSRP.

	Effective Dates	Net PERS Rate	PERS UAL Rate Credit	Total PERS Expense
PERS Tier 1&Tier 2	1/1/2004-6/30/2005	0.0064	0.1062	0.1126
	7/1/2005-2/28/2006	0.0502	0.1071	0.1573
	3/1/2006-6/30/2007	0.0502	0.0637	0.1139
	7/1/2007-6/30/2009	0.0409	0.1091	0.1500
	7/1/2009-6/30/2011	0.0288	0.0913	0.1201
	7/1/2011-6/30/2013	0.1063	0.0564	0.1627
	07/1/2013-6/30/2015	0.1102	0.0561	0.2103
	07/1/2015-6/30/2017	0.1393	0.0430	0.1823
OPSRP	1/1/2004-6/30/2005	0.0804	0.0000	0.0804
	7/1/2005-2/28/2006	0.0804	0.0000	0.0804
	3/1/2006-6/30/2007	0.0167	0.0637	0.0804
	7/1/2007-6/30/2009	0.0656	0.1091	0.1747
	7/1/2009-6/30/2011	0.0352	0.0913	0.1265
	7/1/2011-6/30/2013	0.0897	0.0564	0.1461
	07/1/2013-6/30/2015	0.0912	0.0561	0.1913
	07/1/2015-6/30/2017	0.0838	0.0430	0.1268

The PERS employer contributions represent approximately 32% of the total cost for all other payroll expenses. These rates do not include the mandatory 6 percent employee contribution for eligible employees.

Medical, vision, dental, disability, life, and accidental death and dismemberment insurance are provided to full-time employees through the Oregon Educator's Benefit Board and Standard Insurance Company. The employer cost of health insurance represents approximately 43% of the total cost for other payroll expenses. The total employer cost of health insurance premiums has exceeded PERS employer contributions since fiscal year 2008-09.

#### Transfers Out

A transfer from the General Fund of \$5,000 to the Co-curricular Activities Fund is budgeted to balance resources and requirements of planned co-curricular activities. A transfer of \$12,750 from the General Fund to the Federal Student Aid Fund is budgeted as required program matching funds. A transfer of \$75,000 from the General Fund to the Gorge Scholars for tuition waivers is budgeted consistent with current year estimated use of the program. In accordance with reserve guidelines in Board Policy 50.E, the budget transfers from the General Fund \$222,200 to the Facilities Reserve and \$290,669 to the Reserve for General Operations.

The following schedule of inter-fund transfers lists the budgeted transfers to Special Funds from the General Fund.

<b>Transfers to Special Funds from General Fund</b>	<b>FY 2016-17</b>
Transfer to Co-curricular Activities Fund from General Fund	\$ 5,000
Transfer to Federal Student Aid from General Fund	12,750
Transfer to Gorge Scholar Program	75,000
Transfer to Reserve Fund – Facilities	222,200
Transfer to Reserve Fund – General Operations	290,669
<b>Total Transfers to Special Funds from General Fund</b>	<b>\$ 605,619</b>

The contingency budget of \$220,000 represents 2.4 percent of operating expenditures. Contingency accounts for uncertainty in the level of State appropriations, pending payroll benefit cost increases and other unanticipated expenditures or revenue shortfalls.

#### General Fund 2016-17 Adopted Expenditures and Requirements

<b>Function</b>	<b>2015-16 Adjusted Budget</b>	<b>2015-16 % of Total</b>	<b>2016-17 Adopted Budget</b>	<b>2016-17 % of Total</b>
Instruction	\$ 3,479,582	37.0%	\$ 3,545,969	36.4
Academic Support	1,039,729	11.0	1,263,478	13.0
Student Services	792,279	8.4	980,685	10.1
Institutional Support	2,532,149	26.8	2,000,736	20.5
Student Financial Aid	24,393	0.2	27,650	0.3
Plant Operations & Maintenance	966,823	10.2	1,070,756	11.0
Contingency	400,000	4.2	220,000	2.3
Debt Service	36,822	0.4	34,430	0.3
Transfer to Special Funds	144,691	1.5	605,619	8.8
<b>Total Operating Expenses</b>	<b>\$ 9,416,468</b>	<b>100.0%</b>	<b>\$ 9,749,323</b>	<b>100.0%</b>

## **OTHER FUNDS DESCRIPTIONS**

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### **Special Revenue Fund**

The Special revenue fund is used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specific purposes. Special Revenue Fund budget appropriations have separate totals for personal services, materials and services, capital outlay, debt service, and inter-fund transfers.

### **Internal Service Fund**

The Internal Service Fund accounts for the financing of goods or services provided to other units of the college, or to other agencies, on a cost-reimbursement basis.

### **Capital Project Funds**

- 301 - Capital Projects Fund accounts for Capital Construction for property purchases in Hood River related to the 2013 Full Faith and Credit Loan. Currently, bond principle is currently paid from existing bond proceeds with interest payments paid directly from the General Fund.

Post-recession enrollment declines have prompted a reevaluation of capital construction needs originally identified in the 2012 Facilities Master Plan. Apart from bond principal payments, Materials & Supplies budget in the Capital Project Funds is appropriated for evaluation of alternative site development options and possible site preparation. This planning work is expected to begin in the 2016/17 Fiscal Year

- 302 - The State Capital Projects Fund accounts for State of Oregon capital construction and improvements projects.

### **Debt Service Fund**

- 402 - The Debt Service District G.O. Bonds accounts for the accumulation of resources to pay the principal and interest on General Obligation Bonds, Series 2005 Approved by district voters of Hood River and Wasco Counties. These bonds were refinanced in fiscal year 2013-13.
- 451 - The Pension Bond Debt Service Dept. Code 451 accounts for the accumulation of resources to pay the principal and interest on pension obligation bonds issued by the College in 2003 and is funded by a credit to the College's PERS employer rate beginning May 1, 2003.



Total assessed value	\$ 4,227,672,660
Debt limitation: 1.5% of total assessed value	634,150,899
General obligation bonds outstanding	16,104,834
Less amount available for repayment of GO Bonds	1,532,117
Net debt outstanding that is subject to limitation	14,572,717
Amount of GO bonds that could be issued	\$ 619,578,182

### Reserve Funds

- 501 - Established in FY 2005-2006, the Reserve Fund for Facilities and Grounds Maintenance provides funding for long term facilities and grounds maintenance expenditures. Any funds not expended will remain in the fund for future use. A budgeted transfer will increase the balance to \$450,000 if funds are available.
- 502 - Established in FY 2010-11, the Reserve Fund for General Operations provides future funding for general operations.

### Enterprise Funds

- 600 - Other Enterprise Activities Fund accounts for self-supporting programs and activities. Revenues received in excess of requirements are not legally restricted and may support general college operations.
- 601 - College Bookstore - The College Bookstore Fund accounts for revenue and expenditures of the College bookstore which stocks student textbooks and supplies, general merchandise, and items for internal sales to college departments. The budget supports a retail bookstore on The Dalles campus and for counter service on the Hood River Indian Creek campus.

### Fiduciary or Agency Funds

Student Club Fund accounts for the financial activities of student organizations, including;

- The Student Council Fund accounts for receipts and expenses for student activities and fund raisers separate from the General Fund.
- The Phi Theta Kappa Fund accounts for student honor society activities separate from the General Fund.
- Environmental Club Fund
- Student Nurse Association Fund
- Delta Energy Club
- Multicultural Club

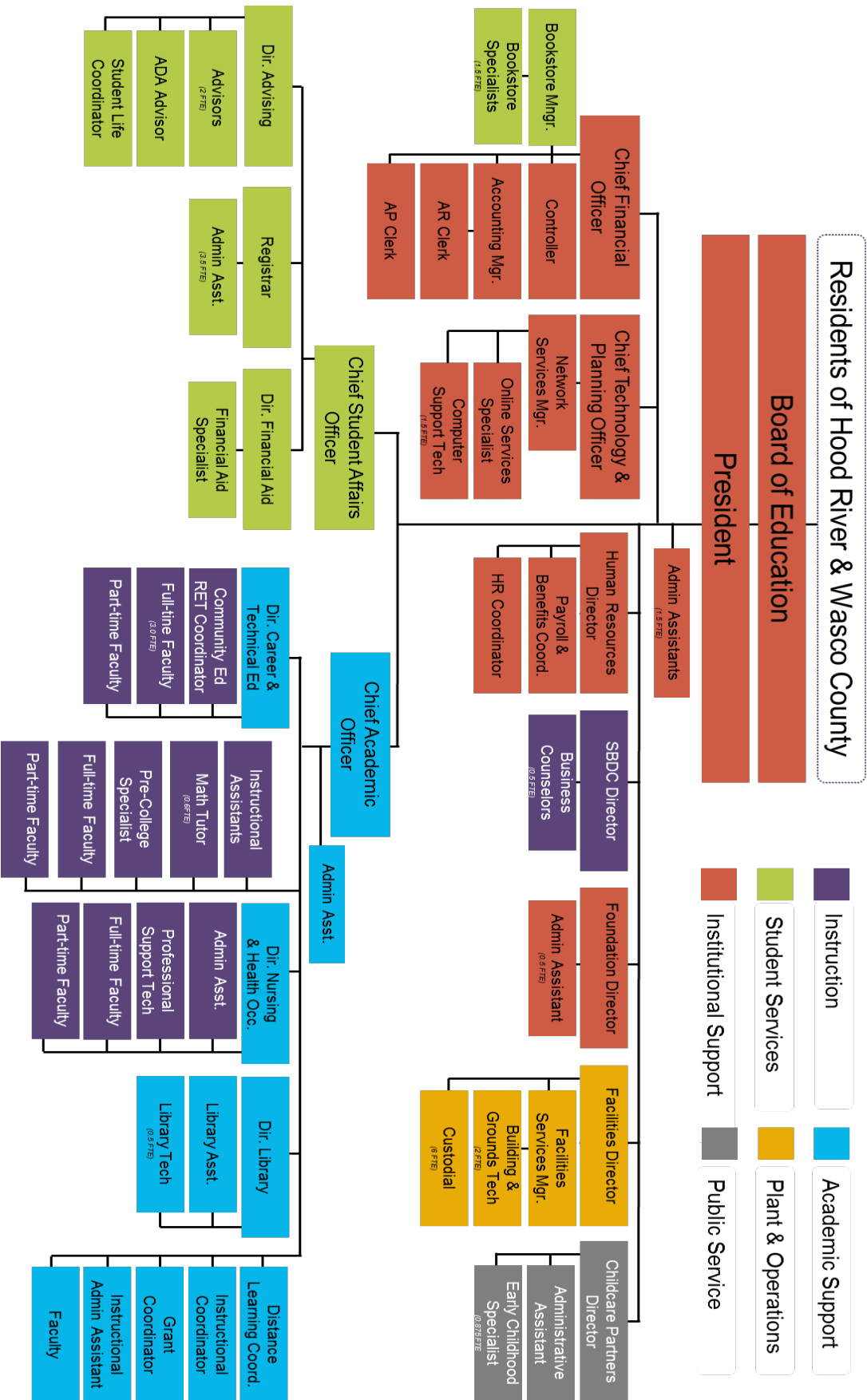
### Student Aid Funds

- 800 - Federal Student Aid Fund accounts for the College's participation in US Department of Education Title IV Federal student aid programs (Pell Grant, Federal Supplemental Educational Opportunity Grant, Federal Work-Study, and

Direct Loan programs). CGCC administration of Title IV programs began summer, 2011

- 805 - Scholarship Fund accounts for the receipt and distribution of third-party scholarships

# ORGANIZATIONAL CHART



**ALL FUNDS SUMMARY**

	FUND												
	100	105	220	301	302	400	501	502	600	601	705	800	805
	General	Special Revenue	Internal Services	Capital Projects	State Capital Projects	Debt Service	Facilities Reserve	Operational Reserve	Enterprise	College Bookstore	Student Club	Federal Student Aid	Scholarship Fund
<b>RESOURCES</b>													
Beginning Balance	\$ 2,130,000	\$ 137,208	\$ -	\$ 260,000	\$ -	\$ 1,532,117	\$ 2,800	\$ 159,331	\$ 66,508	\$ 243,000	\$ 2,973	\$ -	\$ -
Federal Sources	-	449,489	-	-	-	-	-	-	-	-	-	3,452,477	-
State Sources	4,122,600	131,830	-	-	4,000	-	-	-	-	-	-	-	715,000
Property Tax	1,130,020	-	-	-	-	1,506,799	-	-	-	-	-	-	-
Other Local Sources	-	15,000	-	-	-	-	-	-	-	(5,200)	-	-	-
Tuition	2,332,063	33,500	-	-	-	-	-	-	128,688	-	-	-	-
Fees	941,506	900	-	-	-	-	-	-	5,284	-	-	-	-
Other Revenue	71,968	61,082	-	-	-	257,190	-	-	196,000	-	14,500	-	274,000
Sales	1,365	5,500	-	-	-	-	-	-	251,127	157,000	6,800	-	-
Transfers In	150,200	-	346,618	-	-	-	222,200	290,669	-	-	5,000	12,750	75,000
<b>TOTAL</b>	<b>\$10,879,722</b>	<b>\$ 834,509</b>	<b>\$ 346,618</b>	<b>\$ 260,000</b>	<b>\$ 4,000</b>	<b>\$3,296,106</b>	<b>\$ 225,000</b>	<b>\$ 450,000</b>	<b>\$ 647,607</b>	<b>\$ 394,800</b>	<b>\$ 29,273</b>	<b>\$3,465,227</b>	<b>\$ 1,064,000</b>
<b>REQUIREMENTS</b>													
Personnel	\$ 7,059,837	\$ 543,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 158,295	\$ 105,956	\$ -	\$ 13,777	\$ -
Materials & Services	1,494,692	283,123	346,618	170,000	4,000	-	2,800	-	326,263	50,660	29,273	3,451,450	1,064,000
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service	34,430	-	-	90,000	-	1,828,745	-	-	-	-	-	-	-
Contingency	220,000	-	-	-	-	-	-	-	-	2,421	-	-	-
Transfers	940,364	7,798	-	-	-	-	-	-	151,854	235,763	-	-	-
Reserved for Future	-	-	-	-	-	1,277,361	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 9,749,523</b>	<b>\$ 834,508</b>	<b>\$ 346,618</b>	<b>\$ 260,000</b>	<b>\$ 4,000</b>	<b>\$3,106,106</b>	<b>\$ 2,800</b>	<b>\$ -</b>	<b>\$ 636,412</b>	<b>\$ 394,800</b>	<b>\$ 29,273</b>	<b>\$3,465,227</b>	<b>\$ 1,064,000</b>
Unappropriated	\$ 1,130,399	\$ -	\$ 1	\$ -	\$ -	\$ 190,000	\$ 222,200	\$ 450,000	\$ 11,195	\$ -	\$ -	\$ -	\$ -

## ENTITY-WIDE SUMMARY

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount This Year 2014-15	Adopted Budget This Year 2015-16	Approved Budget Next Year 2016-17
Beginning Fund Balance	\$6,207,711	\$4,154,440	\$4,533,937
Current Year Property Taxes, other than Local Option Taxes	2,496,226	2,361,888	2,636,819
Current Year Local Option Property Taxes	0	0	0
Tuition and Fees	3,091,672	3,256,910	3,436,741
Other Revenue from Local Sources	31,927	20,900	15,000
Revenue from State Sources	3,621,808	5,977,462	4,973,430
Revenue from Federal Sources	3,666,985	4,156,347	3,901,966
Interfund Transfers	2,485,911	574,891	1,102,437
All Other Budget Resources	1,073,178	1,270,471	1,296,532
<b>Total Resources</b>	<b>\$22,675,417</b>	<b>\$21,773,309</b>	<b>\$21,896,862</b>

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	\$8,360,269	\$7,859,461	\$7,881,452
Materials & Services	2,411,895	2,809,231	2,760,197
Financial Aid	3,340,199	4,260,431	4,462,682
Capital Outlay	117,735	456,103	0
Debt Service	1,803,405	1,847,867	1,953,175
Interfund Transfers	2,485,911	574,891	1,102,437
Operating Contingency	0	400,000	220,000
All Other Expenditures	0	0	0
Unappropriated Ending Fund Balance & Reserves	4,156,003	3,565,325	3,516,919
<b>Total Requirements</b>	<b>\$22,675,417</b>	<b>\$21,773,309</b>	<b>\$21,896,862</b>

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION			
Instruction	\$4,266,355	\$4,173,374	\$4,330,301
FTE	53	47	54
Academic Support	\$914,781	1,047,729	1,534,331
FTE	11	11	11
Student Services other than Student Loans and Financial Aid	\$1,185,501	1,117,421	1,105,954
FTE	15	10	12
Student Loans and Financial Aid	\$3,413,239	4,406,393	4,556,877
FTE	4	2	2
Public Service	\$396,883	251,105	246,649
FTE	4	4	3
Institutional Support	\$2,973,311	2,855,271	2,018,679
FTE	27	18	16
Facility Maintenance	\$1,076,091	1,222,613	1,134,740
FTE	14	11	11
Facilities Acquisition and Construction	\$3,937	311,320	176,800
FTE	0	0	0
Interfund Transfers	2,485,911	574,891	1,102,437
Debt Service	1,803,405	1,847,867	1,953,175
Operating Contingency	0	400,000	220,000
Unappropriated Ending Fund Balance and Reserves	4,156,003	3,565,325	3,516,919
<b>Total Requirements</b>	<b>\$22,675,417</b>	<b>\$21,773,309</b>	<b>\$21,896,862</b>
<b>Total FTE</b>	<b>128</b>	<b>103</b>	<b>109</b>

PROPERTY TAX LEVIES			
	Rate or Amount Imposed Last Year 2014-15	Rate or Amount Imposed This Year 2015-16	Rate or Amount Approved Next Year 2016-17
Permanent Rate Levy (Rate Limit \$0.2703 per \$1,000)	0.2703	0.2703	0.2703
Local Option Levy	-	-	-
Levy For General Obligation Bonds	1,391,526	1,421,325	1,511,025

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding July 1	Estimated Debt Authorized, But Not Incurred July 1
General Obligation Bonds	\$12,470,000	-
Pension Obligation Bonds	2,472,834	-
Full Faith and Credit Bonds	1,162,000	-
<b>Total</b>	<b>16,104,834</b>	<b>-</b>

Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100</b>	<b>GENERAL FUND</b>								
	<b>GENERAL FUND RESOURCES</b>								
	<b>REVENUE</b>								
	<b>STATE SOURCES</b>								
100-00-000-00-4111	STATE COMMUNITY COLLEGE SUPPORT	4,737,108	3,006,924	5,281,094	4,122,600	4,122,600	4,122,600	( 1,158,494)	78%
	<b>TOTAL STATE SOURCES</b>	<b>4,737,108</b>	<b>3,006,924</b>	<b>5,281,094</b>	<b>4,122,600</b>	<b>4,122,600</b>	<b>4,122,600</b>	<b>( 1,158,494)</b>	
	<b>LOCAL SOURCES - PROPERTY TAX</b>								
100-00-000-00-4201	WASCO CURRENT PROPERTY TAX	473,402	489,063	522,394	544,851	544,851	544,851	22,457	104%
100-00-000-00-4202	WASCO PRIOR YRS PROPERTY TAX	31,125	34,264	34,347	18,666	18,666	18,666	( 15,681)	54%
100-00-000-00-4203	OTHER TAXES WASCO	76,113	76,549	3,452	0	0	0	( 3,452)	na
100-00-000-00-4211	HR CURRENT PROPERTY TAX	466,704	485,404	515,002	559,247	559,247	559,247	44,245	109%
100-00-000-00-4212	HR PRIOR YRS PROPERTY TAX	11,545	10,240	12,740	5,190	5,190	5,190	( 7,550)	41%
100-00-000-00-4213	OTHER TAXES HOOD RIVER	2,382	5,935	2,628	2,066	2,066	2,066	( 562)	79%
	<b>TOTAL LOCAL SOURCES - PROPERTY TAX</b>	<b>1,061,271</b>	<b>1,101,455</b>	<b>1,090,563</b>	<b>1,130,020</b>	<b>1,130,020</b>	<b>1,130,020</b>	<b>39,457</b>	
	<b>TUITION</b>								
100-00-000-00-4401	CREDIT IN-DISTRICT	1,781,691	1,740,443	1,769,145	1,699,760	1,699,760	1,699,760	( 69,385)	96%
100-00-000-00-4402	CREDIT OUT-OF-DISTRICT	150,559	106,622	149,500	83,713	83,713	83,713	( 65,787)	56%
100-00-000-00-4403	CREDIT OUT-OF-STATE	624,780	570,401	620,381	569,614	569,614	569,614	( 50,767)	92%
100-00-000-00-4404	CREDIT NON BORDER STATE TUITION	952	0	946	0	0	0	( 946)	na
100-00-000-00-4411	NON-CREDIT TUITION	40,006	49,045	39,726	23,549	23,549	23,549	( 16,177)	59%
100-00-000-00-4413	HIGH SCHOOL TUITION	4,094	0	3,840	0	0	0	( 3,840)	na
100-00-000-00-4417	SMALL BUSINESS MGMT TUITION	0	0	0	5,460	5,460	5,460	5,460	na
100-00-000-00-4472	CREDIT TUITION WAIVERS-CL/CONF	0	0	0	( 12,044)	( 12,044)	( 12,044)	( 12,044)	na
100-00-000-00-4473	CREDIT TUITION WAIVERS-FACULTY	0	0	0	( 10,308)	( 10,308)	( 10,308)	( 10,308)	na
100-00-000-00-4474	CREDIT TUITION WAIVERS - MGMT	0	0	0	( 7,000)	( 7,000)	( 7,000)	( 7,000)	na
100-00-000-00-4475	NONCR TUITION WAIVERS - CL/CONF	0	0	0	( 1,100)	( 1,100)	( 1,100)	( 1,100)	na
100-00-000-00-4476	NONCR TUITION WAIVERS - FACULTY	0	0	0	( 801)	( 801)	( 801)	( 801)	na
100-00-000-00-4477	NONCR TUTION WAIVERS - MGMT	0	0	0	( 500)	( 500)	( 500)	( 500)	na
100-00-000-00-4491	BANK CARD DISCOUNT FEES	( 25,119)	( 29,432)	( 23,559)	( 18,280)	( 18,280)	( 18,280)	5,279	78%
100-00-000-00-4495	TUITION ALLOWANCE & BAD DEBT	( 20,572)	( 1,788)	( 19,295)	0	0	0	19,295	na
	<b>TOTAL TUITION</b>	<b>2,556,391</b>	<b>2,435,291</b>	<b>2,540,684</b>	<b>2,332,063</b>	<b>2,332,063</b>	<b>2,332,063</b>	<b>( 208,621)</b>	
	<b>INSTRUCTIONAL FEES</b>								
100-00-000-00-4501	INSTRUCTIONAL FEES	210,949	202,315	236,278	336,228	336,228	336,228	99,950	142%
100-00-000-00-4502	MATERIALS FEES	19	98	19	0	0	0	( 19)	na
100-00-000-00-4503	SERVICE FEES	344,772	325,944	337,453	419,423	419,423	419,423	81,970	124%
100-00-000-00-4507	MOODLE FEES	15,725	15,130	15,500	126,049	126,049	126,049	110,549	813%
	<b>TOTAL INSTRUCTIONAL FEES</b>	<b>571,465</b>	<b>543,487</b>	<b>589,250</b>	<b>881,700</b>	<b>881,700</b>	<b>881,700</b>	<b>292,450</b>	

Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>SPECIAL FEES</b>									
100-00-000-00-4551	AMERICAN HEART FEES	10,420	8,945	6,175	9,688	9,688	9,688	3,513	157%
100-00-000-00-4552	APPLICATION FEES	6,100	4,900	4,091	894	894	894	( 3,197)	22%
100-00-000-00-4553	COLLECTION FEES	( 2,894)	( 2,449)	( 1,436)	80	80	80	1,516	-6%
100-00-000-00-4557	NSF CHECK FEE	50	0	49	41	41	41	( 8)	84%
100-00-000-00-4558	PESTICIDE CERT TEST FEE	1,610	2,170	1,033	1,853	1,853	1,853	820	179%
100-00-000-00-4559	TESTING FEES	14,102	5,943	12,353	4,033	4,033	4,033	( 8,320)	33%
100-00-000-00-4560	RUNNING START CONTRACT FEE	8,916	8,915	6,809	10,204	10,204	10,204	3,395	150%
100-00-000-00-4561	COLLEGE NOW TRANSCRIPT FEE	20,826	27,991	18,983	20,602	20,602	20,602	1,619	109%
100-00-000-00-4562	PROCESSING FEE	100	134	30	65	65	65	35	217%
100-00-000-00-4563	EARLY COLLEGE FEE	9,520	0	4,909	0	0	0	( 4,909)	na
100-00-000-00-4565	TRANSCRIPT FEES	780	1,260	410	829	829	829	419	202%
100-00-000-00-4591	LATE FEE	7,178	7,067	7,192	14,769	14,769	14,769	7,577	205%
100-00-000-00-4593	PROGRAM DEPOSIT	750	( 500)	( 2,580)	( 3,251)	( 3,251)	( 3,251)	( 671)	126%
100-00-000-00-4599	CASH OVER/SHORT	0	12	0	( 1)	( 1)	( 1)	( 1)	na
<b>TOTAL SPECIAL FEES</b>		<b>77,458</b>	<b>64,388</b>	<b>58,018</b>	<b>59,806</b>	<b>59,806</b>	<b>59,806</b>	<b>1,788</b>	
<b>OTHER REVENUE SOURCES</b>									
100-00-000-00-4601	INDIRECT COST REVENUE OPERATING	35,021	37,308	32,406	0	0	0	( 32,406)	na
100-00-000-00-4603	OTHER OPERATING REVENUE	13,726	24,600	13,726	17,199	17,199	17,199	3,473	125%
100-00-000-00-4604	ADMINISTRATIVE COST ALLOWANCE REVENUE	5,131	2,410	6,000	0	0	0	( 6,000)	na
100-00-000-00-4611	INTEREST INVESTMENTS	72,020	47,687	38,957	21,591	21,591	21,591	( 17,366)	55%
100-00-000-00-4612	INTEREST TAXES	44	38	50	82	82	82	32	164%
100-00-000-00-4614	GAIN/LOSS ON SALE OF SECURITIES	( 25,030)	( 36,383)	( 7,000)	( 11,411)	( 11,411)	( 11,411)	( 4,411)	163%
100-00-000-00-4621	OTHER NONOPERATING REVENUE	550	( 5,649)	550	1,407	1,407	1,407	857	256%
100-00-000-00-4653	RESTRICTED GIFTS NURSING	43,100	43,100	43,100	43,100	43,100	43,100	0	100%
100-00-000-00-4654	RESTRICTED GIFTS RET	50,000	0	0	0	0	0	0	na
<b>TOTAL OTHER REVENUE SOURCES</b>		<b>194,562</b>	<b>113,111</b>	<b>127,789</b>	<b>71,968</b>	<b>71,968</b>	<b>71,968</b>	<b>( 55,821)</b>	
<b>SALES &amp; SERVICES REVENUE</b>									
100-00-000-00-4701	ATM SHARING REVENUE	148	270	73	109	109	109	36	149%
100-00-000-00-4706	LIBRARY SERVICES REVENUE	3,790	4,121	4,913	1,153	1,153	1,153	( 3,760)	23%
100-00-000-00-4708	RENTAL REVENUE	1,550	1,005	2,457	85	85	85	( 2,372)	3%
100-00-000-00-4712	VENDING REVENUE	663	114	533	18	18	18	( 515)	3%
100-00-000-00-4715	KEY REVENUE	60	20	25	0	0	0	( 25)	na
<b>TOTAL SALES &amp; SERVICES REVENUE</b>		<b>6,211</b>	<b>5,530</b>	<b>8,001</b>	<b>1,365</b>	<b>1,365</b>	<b>1,365</b>	<b>( 6,636)</b>	
<b>TRANSFERS IN</b>									
100-00-000-00-4902	TRANSFER FROM SPECIAL FUNDS	589,750	2,406,852	430,200	309,531	150,200	150,200	( 280,000)	72%
<b>TOTAL TRANSFERS IN</b>		<b>589,750</b>	<b>2,406,852</b>	<b>430,200</b>	<b>309,531</b>	<b>150,200</b>	<b>150,200</b>	<b>( 280,000)</b>	
<b>TOTAL REVENUE</b>		<b>9,794,216</b>	<b>9,677,038</b>	<b>10,125,599</b>	<b>8,909,053</b>	<b>8,749,722</b>	<b>8,749,722</b>	<b>( 1,375,877)</b>	

Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>OTHER RESOURCES</b>									
100-00-000-00-3000	NET ASSETS/FUND BALANCE	588,798	641,717	822,622	2,130,000	2,130,000	2,130,000	1,307,378	259%
<b>TOTAL</b>		<b>588,798</b>	<b>641,717</b>	<b>822,622</b>	<b>2,130,000</b>	<b>2,130,000</b>	<b>2,130,000</b>	<b>1,307,378</b>	
<b>TOTAL OTHER RESOURCES</b>		<b>588,798</b>	<b>641,717</b>	<b>822,622</b>	<b>2,130,000</b>	<b>2,130,000</b>	<b>2,130,000</b>	<b>1,307,378</b>	
<b>TOTAL GENERAL FUND RESOURCES</b>		<b>10,383,014</b>	<b>10,318,755</b>	<b>10,948,221</b>	<b>11,039,053</b>	<b>10,879,722</b>	<b>10,879,722</b>	<b>( 68,499)</b>	



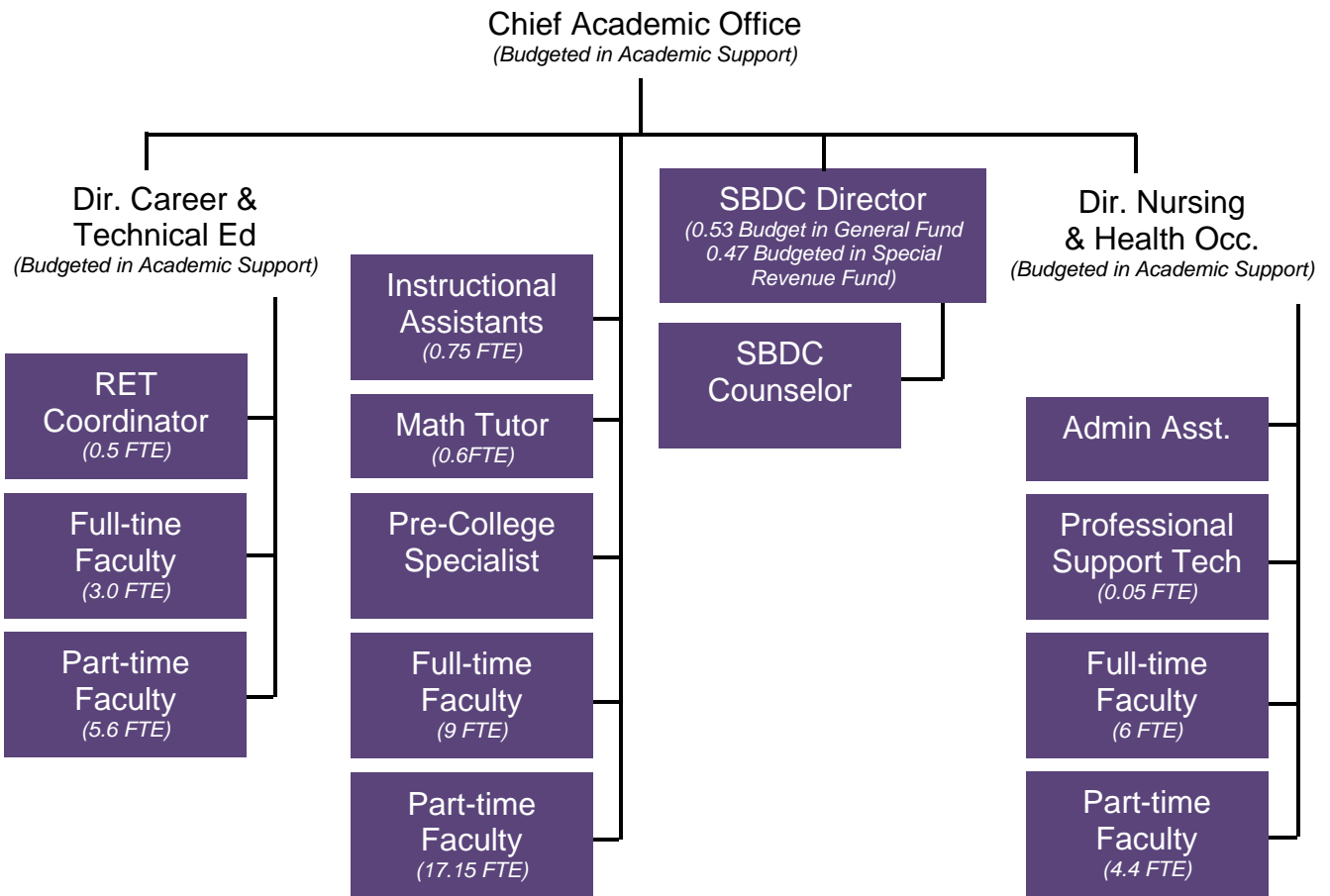
Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>GENERAL FUND REQUIREMENTS</b>									
<b>INSTRUCTION</b>									
<b>GENERAL ACADEMIC INSTRUCTION</b>									
100-11-101-xx-xxxx	ARTS & HUMANITIES	569,667	496,475	174,849	170,991	170,991	170,991	( 3,858)	98%
100-11-102-xx-xxxx	BUSINESS ADMINISTRATION	120,807	204,547	75,372	58,732	58,732	58,732	( 16,640)	78%
100-11-105-xx-xxxx	HEALTH AND WELLNESS	58,635	39,203	45,259	38,165	38,165	38,165	( 7,094)	84%
100-11-106-xx-xxxx	MATH	209,098	231,588	240,930	190,023	190,023	190,023	( 50,907)	79%
100-11-107-xx-xxxx	SCIENCE	347,916	368,513	371,382	398,497	398,497	398,497	27,115	107%
100-11-108-xx-xxxx	SOCIAL SCIENCE	208,292	221,526	271,712	298,497	298,497	298,497	26,785	110%
100-11-109-xx-xxxx	FIRST AID & CPR	4,181	4,417	3,918	4,772	4,772	4,772	854	122%
100-11-110-xx-xxxx	EARLY COLLEGE	18,018	773	18,637	0	0	0	( 18,637)	na
100-11-111-xx-xxxx	WRITING, READING, LITERATURE, & LANGUAGE	0	0	259,465	281,396	281,396	281,396	21,931	108%
<b>TOTAL GENERAL ACADEMIC INSTRUCTION</b>		<b>1,536,614</b>	<b>1,567,042</b>	<b>1,461,524</b>	<b>1,441,073</b>	<b>1,441,073</b>	<b>1,441,073</b>	<b>( 20,451)</b>	
<b>CAREER &amp; TECHNICAL ED PREP</b>									
100-12-121-xx-xxxx	COMPUTER APPLICATIONS/OFFICE SYSTEMS	123,275	131,788	74,846	99,213	99,213	99,213	24,367	133%
100-12-122-xx-xxxx	COMPUTER SCIENCE	7,587	93,741	111,710	105,523	105,523	105,523	( 6,187)	94%
100-12-125-xx-xxxx	EMERGENCY MEDICAL TECHNICIAN PROGRAM	32,672	28,733	21,016	28,447	28,447	28,447	7,431	135%
100-12-127-xx-xxxx	NURSING	683,745	738,926	795,302	735,362	735,362	735,362	( 59,940)	92%
100-12-128-xx-xxxx	OTHER PROFESSIONAL TECHNICAL	49,901	146,469	49,407	56,165	56,165	56,165	6,758	114%
100-12-129-xx-xxxx	PRE-COLLEGE MATH	120,619	105,864	74,261	104,032	104,032	104,032	29,771	140%
100-12-130-xx-xxxx	RENEWABLE ENERGY	229,881	287,418	250,914	288,517	288,517	288,517	37,603	115%
100-12-131-xx-xxxx	MEDICAL ASSISTING	106,854	116,464	130,130	143,383	143,383	143,383	13,253	110%
100-12-133-xx-xxxx	MEDICAL TERMINOLOGY	13,454	16,574	14,077	17,371	17,371	17,371	3,294	123%
<b>TOTAL CAREER &amp; TECHNICAL ED PREP</b>		<b>1,367,988</b>	<b>1,665,977</b>	<b>1,521,663</b>	<b>1,578,013</b>	<b>1,578,013</b>	<b>1,578,013</b>	<b>56,350</b>	
<b>CAREER &amp; TECHNICAL ED SUPPLEMENTAL</b>									
100-12-141-xx-xxxx	CNA AND MEDICATION AIDE	56,494	44,551	45,228	45,848	45,848	45,848	620	101%
100-12-142-xx-xxxx	SMALL BUSINESS DEVELOPMENT CENTER	71,173	56,415	78,486	104,607	104,607	104,607	26,121	133%
100-12-143-xx-xxxx	SMALL BUSINESS MANAGEMENT	31,686	31,379	0	0	0	0	0	na
<b>TOTAL CAREER &amp; TECHNICAL ED</b>		<b>159,353</b>	<b>132,345</b>	<b>123,714</b>	<b>150,455</b>	<b>150,455</b>	<b>150,455</b>	<b>26,741</b>	
<b>PRE-COLLEGE (DEVELOPMENTAL ED)</b>									
100-13-161-xx-xxxx	PRE COLLEGE	182,798	135,803	142,412	137,814	137,814	137,814	( 4,598)	97%
100-13-162-xx-xxxx	ENGLISH SPEAKERS OF OTHER LANGUAGES	57,951	102,410	42,766	71,830	71,830	71,830	29,064	168%
100-13-163-xx-xxxx	POST SECONDARY REMEDIAL	161,198	157,059	150,680	166,783	166,783	166,783	16,103	111%
<b>TOTAL PRE-COLLEGE (DEVELOPMENTAL ED)</b>		<b>401,947</b>	<b>395,272</b>	<b>335,858</b>	<b>376,427</b>	<b>376,427</b>	<b>376,427</b>	<b>40,569</b>	
<b>OTHER REIMBURSEABLE INSTRUCTION</b>									
100-14-171-xx-xxxx	ADULT CONTINUING EDUCATION	61,732	57,176	17,196	0	0	0	( 17,196)	na
100-14-172-xx-xxxx	HEALTH AND SAFETY ADULT EDUCATION	21,225	22,388	19,582	0	0	0	( 19,582)	na
<b>TOTAL OTHER REIMBURSEABLE INSTRUCTION</b>		<b>82,957</b>	<b>79,564</b>	<b>36,778</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 36,778)</b>	
<b>TOTAL INSTRUCTION</b>		<b>3,548,859</b>	<b>3,840,200</b>	<b>3,479,537</b>	<b>3,545,968</b>	<b>3,545,968</b>	<b>3,545,968</b>	<b>66,431</b>	

Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>NON-INSTRUCTION</b>									
<b>ACADEMIC SUPPORT</b>									
100-20-201-xx-xxxx	INSTRUCTIONAL ADMINISTRATION	465,299	478,049	660,706	770,350	770,350	770,350	109,644	117%
100-20-203-xx-xxxx	DISTANCE EDUCATION & INSTRUCTIONAL TECH	131,311	142,370	132,834	233,631	233,631	233,631	100,797	176%
100-20-204-xx-xxxx	INSTRUCTIONAL STAFF DEVELOPMENT	24,971	14,600	24,892	8,793	8,793	8,793	( 16,099)	35%
100-20-221-xx-xxxx	LIBRARY	288,982	279,764	215,672	250,705	250,705	250,705	35,033	116%
<b>TOTAL ACADEMIC SUPPORT</b>		<b>910,563</b>	<b>914,783</b>	<b>1,034,104</b>	<b>1,263,479</b>	<b>1,263,479</b>	<b>1,263,479</b>	<b>229,375</b>	
<b>STUDENT SERVICES</b>									
100-30-301-xx-xxxx	REGISTRATION AND ADMISSIONS	325,075	287,446	250,156	429,165	429,165	429,165	179,009	172%
100-30-302-xx-xxxx	ADVISING	320,260	331,916	233,659	237,924	237,924	237,924	4,265	102%
100-30-303-xx-xxxx	FINANCIAL AID ADMINISTRATION	246,638	182,051	184,818	168,695	168,695	168,695	( 16,123)	91%
100-30-304-xx-xxxx	CAREER SERVICES	49,068	59,263	800	800	800	800	0	100%
100-30-305-xx-xxxx	STUDENT RECOGNITION	7,222	6,257	6,025	6,300	6,300	6,300	275	105%
100-30-306-xx-xxxx	ADA SERVICES	20,951	14,537	52,466	72,740	72,740	72,740	20,274	139%
100-30-310-xx-xxxx	STUDENT SUCCESS INITIATIVES	65,946	54,390	16,168	16,041	16,041	16,041	( 127)	99%
100-30-321-xx-xxxx	GED TESTING	6,736	152	8,295	0	0	0	( 8,295)	na
100-30-331-xx-xxxx	STUDENT GOVERNMENT	13,711	10,529	34,732	43,052	43,052	43,052	8,320	124%
100-30-332-xx-xxxx	PHI THETA KAPPA	6,459	6,321	5,160	5,968	5,968	5,968	808	116%
<b>TOTAL STUDENT SERVICES</b>		<b>1,062,066</b>	<b>952,862</b>	<b>792,279</b>	<b>980,685</b>	<b>980,685</b>	<b>980,685</b>	<b>188,406</b>	
<b>INSTITUTIONAL SUPPORT</b>									
100-50-501-xx-xxxx	GOVERNING BOARD	44,022	23,313	28,679	28,299	28,299	28,299	( 380)	99%
100-50-502-xx-xxxx	PRESIDENT'S OFFICE	560,871	445,229	424,769	414,203	414,203	414,203	( 10,566)	98%
100-50-503-xx-xxxx	PUBLIC INFORMATION AND COMMUNICATIONS	104,744	68,688	104,454	77,940	77,940	77,940	( 26,514)	75%
100-50-504-xx-xxxx	ELECTIONS	0	2,106	0	5,200	5,200	5,200	5,200	na
100-50-505-xx-xxxx	ACCREDITATION	21,143	20,449	12,122	0	0	0	( 12,122)	na
100-50-511-xx-xxxx	BUSINESS OFFICE	459,662	408,546	427,038	386,139	386,139	386,139	( 40,899)	90%
100-50-512-xx-xxxx	INSURANCE LEGAL AUDIT	198,656	226,979	291,181	156,946	156,946	156,946	( 134,235)	54%
100-50-521-xx-xxxx	HUMAN RESOURCES	461,681	484,467	396,174	341,959	341,959	341,959	( 54,215)	86%
100-50-531-xx-xxxx	RESOURCE DEVELOPMENT	318,091	221,466	109,196	130,084	130,084	130,084	20,888	119%
100-50-541-xx-xxxx	INFORMATION TECHNOLOGY SERVICES	718,529	602,164	636,497	450,347	450,347	450,347	( 186,150)	71%
100-50-551-xx-xxxx	COMMUNICATIONS	77,878	63,897	77,966	9,619	9,619	9,619	( 68,347)	12%
<b>TOTAL INSTITUTIONAL SUPPORT</b>		<b>2,965,277</b>	<b>2,567,304</b>	<b>2,508,076</b>	<b>2,000,736</b>	<b>2,000,736</b>	<b>2,000,736</b>	<b>( 507,340)</b>	
<b>FINANCIAL AID</b>									
100-60-601-xx-xxxx	FINANCIAL AID	26,543	17,842	24,393	27,650	27,650	27,650	3,257	113%
<b>TOTAL FINANCIAL AID</b>		<b>26,543</b>	<b>17,842</b>	<b>24,393</b>	<b>27,650</b>	<b>27,650</b>	<b>27,650</b>	<b>3,257</b>	
<b>PLANT OPERATION &amp; MAINTENANCE</b>									
100-70-701-xx-xxxx	FACILITIES SERVICES	284,621	205,485	195,870	282,824	282,824	282,824	86,954	144%
100-70-702-xx-xxxx	BUILDING MAINTENANCE	128,773	128,094	127,275	66,479	66,479	66,479	( 60,796)	52%
100-70-703-xx-xxxx	GROUNDS MAINTENANCE	101,926	95,329	121,671	115,100	115,100	115,100	( 6,571)	95%
100-70-704-xx-xxxx	CUSTODIAL SERVICES	305,393	326,184	262,058	334,318	334,318	334,318	72,260	128%

Account Number	Description	Audited 2013-14	Audited 2014-15	Adjusted 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>PLANT OPERATION &amp; MAINTENANCE</b>									
100-70-705-xx-xxxx	UTILITIES	233,505	248,716	259,949	272,035	272,035	272,035	12,086	105%
<b>TOTAL PLANT OPERATION &amp; MAINTENANCE</b>		<b>1,054,218</b>	<b>1,003,808</b>	<b>966,823</b>	<b>1,070,756</b>	<b>1,070,756</b>	<b>1,070,756</b>	<b>103,933</b>	
<b>TOTAL NON-INSTRUCTION</b>		<b>6,018,667</b>	<b>5,456,599</b>	<b>5,325,675</b>	<b>5,343,306</b>	<b>5,343,306</b>	<b>5,343,306</b>	<b>17,631</b>	
<b>TOTAL OPERATING EXPENSES</b>		<b>9,567,526</b>	<b>9,296,799</b>	<b>8,805,212</b>	<b>8,889,274</b>	<b>8,889,274</b>	<b>8,889,274</b>	<b>84,062</b>	
<b>CONTINGENCY</b>									
100-90-911-xx-xxxx	CONTINGENCY	0	0	400,000	220,000	220,000	220,000	( 180,000)	55%
100-90-912-xx-xxxx	RESERVED FOR FUTURE EXPENDITURE	0	0	1,012,791	0	0	0	( 1,012,791)	na
<b>DEBT SERVICE</b>									
100-00-921-xx-xxxx	2013 FULL FAITH AND CREDIT	113,928	124,160	36,822	34,430	34,430	34,430	( 2,392)	94%
<b>TOTAL DEBT SERVICE</b>		<b>113,928</b>	<b>124,160</b>	<b>36,822</b>	<b>34,430</b>	<b>34,430</b>	<b>34,430</b>	<b>( 2,392)</b>	
<b>TRANSFERS</b>									
100-00-931-xx-xxxx	TRANSFERS	53,421	79,059	144,691	92,750	605,619	605,619	460,928	64%
<b>TOTAL TRANSFERS</b>		<b>53,421</b>	<b>79,059</b>	<b>144,691</b>	<b>92,750</b>	<b>605,619</b>	<b>605,619</b>	<b>460,928</b>	
<b>AUDIT ADJUSTMENT</b>									
100-50-941-xx-xxxx	AUDIT ADJUSTMENTS	6,422	0	0	0	0	0	0	na
<b>TOTAL AUDIT ADJUSTMENT</b>		<b>6,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL GENERAL FUND REQUIREMENTS</b>		<b>9,741,297</b>	<b>9,500,018</b>	<b>10,399,516</b>	<b>9,236,454</b>	<b>9,749,323</b>	<b>9,749,323</b>	<b>( 650,193)</b>	
<b>GENERAL FUND SUMMARY</b>									
<b>TOTAL GENERAL FUND RESOURCES</b>		<b>10,383,014</b>	<b>10,318,755</b>	<b>10,948,221</b>	<b>11,039,053</b>	<b>10,879,722</b>	<b>10,879,722</b>		
<b>TOTAL GENERAL FUND REQUIREMENTS</b>		<b>9,741,297</b>	<b>9,500,018</b>	<b>10,399,516</b>	<b>9,236,454</b>	<b>9,749,323</b>	<b>9,749,323</b>		
<b>UNAPPROPRIATED ENDING FUND BAL</b>		<b>641,717</b>	<b>818,737</b>	<b>548,705</b>	<b>1,802,599</b>	<b>1,130,399</b>	<b>1,130,399</b>		



# Instruction



POSITION	2015-16	2016-17
<b>Faculty</b>		
Full-time Faculty	19.4	18
Part-time Faculty	15.3	27.2
<b>Exempt</b>		
Director Nursing	1.00	-
SBDC Director	0.10	0.53
SBDC Counselors	1.0	1.0
RET Program Coord.	0.5	0.5
Professional Support Tech	0.05	0.05
<b>Confidential</b>		
Admin Assistant	1.00	1
Pre-College Specialist	1.00	1
Instructional Assistants / Tutor	2.50	1.35
<b>Total</b>	<b>42</b>	<b>50</b>

## Arts & Humanities

101 – Arts & Humanities

108 – Social Science

111 – Reading, Writing, Literature, & Language

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### Overview

Arts and Humanities, English, Literature, Writing and Social Sciences contribute to the general education program. General education is a component of all degrees and certificates at CGCC. General education enriches students' learning and prepares college students to be successful in understanding the kinds of complex problems they will experience as they participate in work, society, and their own lives. It serves to help college students gain the knowledge and collaborative skills they need and is an essential part of a high-quality college education.

The Director of Transfer and Pre-College Programs position was vacated in July 2015. The responsibilities of this position have been filled through a collaborative effort including Department Chairs, Director of CTE, Math and Science and the Chief Academic and Student Affairs Officer. The department has agreed to hold this position open through the 2016-17 academic year. A search will begin in winter/spring of 2017 in preparation for a July 1, 2017 start date.

### Services

#### **Arts & Humanities (101)**

##### *Art*

ART 231—Drawing,  
Art 253/ 256—Ceramics I, II,  
Art 270—Printmaking  
Art 281—Painting II  
Art 284—Watercolor  
Art 292—Mixed Media  
MUS 105—Music Appreciation

##### *Theater*

TA 101—Theater Appreciation  
\*TA 141—Fundamentals of Acting  
TA 180A—Theater Rehearsal and  
Performance  
TA 274—Theater History

##### *Philosophy*

PHL 201—Being and Knowing  
PHL 202—Ethics  
PHL 204—Philosophy of Religion

##### *Communications*

COMM 111—Public Speaking  
COMM 140—Intro to Intercultural Comm  
COMM 214—Interpersonal  
Communication  
COMM 237—Gender and  
Communication

#### **English Literature, Writing and Foreign Language (111, 163)**

##### *English*

\*ENG 104—Intro to Lit. , Fiction  
\*ENG 105—Intro to Lit., Drama  
\*ENG 106—Intro to Lit, Poetry

##### *Foreign Language*

SPA 101/102/103—1<sup>st</sup> Year Spanish  
SPA 201/202/203—2<sup>nd</sup> Year Spanish  
JPN 101/102/103--1st Year Japanese

ENG 195—Film Studies  
 ENG 250—Intro to Folklore and Mythology  
 \*ENG 253/4—American Lit.  
 ENG 261—Lit. of Science Fiction  
*Writing*  
 WR 90—Introductory Writing  
 \*WR 115—Intro to Expository Writing  
 \*WR 121/122—English Composition  
 WR 227—Technical /Professional Writing  
 WR 241/242/243—Creative Writing  
 WR 244/245/247—Adv. Creative Writing

JPN 201/202/203—2<sup>nd</sup> Year Japanese

### **Social Sciences (108)**

<i>Anthropology</i>	<i>Economics</i>
ATH 101—Intro to Physical Anthropology	EC 201—Principles of Economics/Micro
ATH 102—Intro to Archaeology and Prehistory	EC 202—Principles of Economics/Macro
ATH 103—Intro to Cultural Anthropology	
<i>History</i>	<i>Psychology</i>
*HST 101/102/103 Western Civilization	PSY 101—Psychology and Human Relations
HST 201/202/203 History of U.S.	PSY 201A/202A—Intro to Psychology
HST 270—History of Mexico	PSY 215—Human Development
PS 201/202—US Government	PSY 216—Social Psychology
PS 220—US Foreign Policy	PSY 231/232—Human Sexuality
SOC 204/205/206—Sociology	
SOC 213—Diversity in the U.S.	
WS 101—Women’s Studies	
WS 201—Women of the World	

### Fiscal Year 2016-17 Focus and Key Objectives

- Completion of General Education program review
- Planning and implementation of general education refresh
- Strengthening of Learning Communities to address the Oregon Promise 1st Year Experience requirements
- Exploration of alternative delivery methods
- Professional development around underserved students/guided pathways

### Fiscal Year 2015-16 Accomplishments

- Participation in professional development related to assessment
- Test and development of cut scores for new placement testing process
- Increased participation in dual credit courses for high school students

**Math Department**  
**106 – College Math**  
**129 – Pre-College Math**  
**122 – Computer Science**

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Overview

The Math Department consists of two full-time instructors, three adjunct instructors, and one full-time tutor in The Dalles. The classified position manages the Tutoring Center and provides face-to-face as well as virtual tutoring. Full-time and part-time math instructors also spend time tutoring on both campuses. At present, one full-time position is held vacant in the Fiscal Year 2016-17 Budget. A part-time instructor was reassigned as temporary full-time to fill the void until June. Current plans are to replace the vacant full-time position by next fall.

CGCC has been an active participant in the state's Developmental Education Resign project for the last three years. A recommendation from that project was for all Oregon community colleges to institute a separate, more accelerated pathway through developmental math for students in non-STEM (science, technology, engineering and math) degree fields. Summer 2015, CGCC designed math 98 (Quantitative Math) and 105 (Math in Society) courses as a non-STEM/non-Calculus math track. State universities have agreed to accept Math 105 as fulfilling the Baccalaureate Core requirements in Math.

The Math Department also oversees the Computer Science Department. This program was in development during the 2014-15 Academic Year and was officially offered beginning 2015-16 at the Hood River campus. While enrollment has been low the first year, enrollment is low across the institution and we hope to grow the program in 2016-17. The U.S. Department of Labor's Bureau of Labor Statistics indicates that 74 percent of new STEM jobs through 2022 will be in computing.

Services

Math	Computer Science
Basic Math	Computational Thinking
Beginning Algebra I & II	Programming & Problem Solving
Intermediate Algebra	Web Dev. and Object-oriented Prog.
Quantitative Math	Data Placement
Math in Society	Logic for Computing Scientists
College Algebra	Programming Practices
Elementary Functions	Computer Systems
Statistics I & II	
Calculus I, II, & III	



### Fiscal Year 2016-17 Focus and Key Objectives

- Recruit second full-time math instructor to start in the 2017-18 Academic Year to fill the position held vacant in 2016-17 Budget
- Continue to consider options for accelerating the developmental math track
- Increase enrollment in Computer Science program

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Professional development for math faculty at statewide math conference – ORMATYC

### Fiscal Year 2015-16 Accomplishments

- Helped lay the groundwork for student success by providing research and information literacy instruction
- Implemented official roll-out of Computer Science program
- Aligned Computer Science program to new statewide Computer Science degree ASOT-CS
- Initiated non-STEM/non-Calculus math track
- Revised the math core requirements for the Associate of Arts Oregon Transfer degree, as per approval by the Oregon Higher Education Coordinating Commission's (HECC), from Math 111 or higher for which Intermediate Algebra is a prerequisite to Math 105 or higher.

**Science Department**  
**105 – Health & Wellness**  
**107 – Science**

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Overview

The Science Department consists of two full-time Biology instructors and one full-time Chemistry instructor. Three adjunct instructors teach part-time in the areas of General Science, Geology, Environmental Science, and Microbiology. All full-time science instructors provide tutoring services for students.

The Science Department also oversees the Nutrition and Physical Education (PE) Departments. Only part-time instructors teach in these departments. Currently Nutrition is taught on-line. Based on student feedback, the department is considering offering a face-to-face Nutrition course once a year. PE offerings are lean at this time. Additional options in this area will be considered as the budget allows.

Services

Science	Health & Wellness
Biology 101	Nutrition
Intro to Human Anatomy & Physiology	Health & Fitness for Life
Principles of Biology I, II, & III	Physical Education
Microbiology	The Dalles Fitness & Court
General Chemistry I, II, & III	Hood River Curves
Geology, Meteorology, Oceanography	The Dalles Curves
Environmental Science	Gentle Yoga (The Dalles & Hood River)

Fiscal Year 2016-17 Focus and Key Objectives

- Align Chemistry curriculum with state universities
- Implement face-to-face Nutrition course
- Add Hood River gym facilities to PE offerings

Fiscal Year 2016-17 Assessment of Future Funding Needs

- Reestablish replacement equipment budgets for all science areas

### Fiscal Year 2015-16 Accomplishments

- Strong enrollment in all science courses
- Established pool of qualified Biology instructors
- Developed Pacific NW Geology hybrid course
- Developed Volcanoes hybrid course

## Career & Technical Education

102 – Business Administration

121 – Computer Applications/Office Systems

128 – Other Professional Technical (Early Childhood Studies / Welding)

130 – Renewable Energy Technology

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### Overview

The Career and Technical Education (CTE) Department consists of the following programs: Business Administration, Computer Applications & Office Systems, Other Professional Technical (Early Childhood Education and Welding), and Renewable Energy Technology (RET). Of these departments, Business Administration has 3 part-time instructors, Computer Applications 5 part-time instructors; Early Childhood Education 3 part-time instructors, Welding 1 part-time instructor; and RET two full-time instructors.

### Services

<b>Program</b>	<b>Degrees/Certificates</b>
Business Administration	Accounting Clerk Certificate Marketing Certificate Accounting AAS Degree Management AAS Degree
Computer Applications & Office Systems	Entry-level Administrative Assistant Career Pathway Certificate Office Assistant Career Pathway Certificate Spreadsheet Career Pathway Certificate Word Processing Career Pathway Certificate Medical Office Professional Career Pathway Cert. Administrative Assistant Certificate Administrative Assistant AAS Degree Administrative Office Professional AAS Degree
Early Childhood Education & Family Studies	Early Childhood Educator I Career Pathway Certificate Early Childhood Education & Family Studies Cert. Early Childhood Education & Family Studies AAS
Renewable Energy Technology	Renewable Energy Technology Certificate Renewable Energy Technology AAS Degree
Welding	This is not a program, but a standalone course

### Fiscal Year 2016-17 Focus and Key Objectives

- Align Chemistry curriculum with state universities
- Redesign and program review of Business Administration program
- Roll-out of Web Development one-year certificate
- Implementation of new Early Childhood Education Practicum Orientation
- RET National Science Foundation grant begins

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Funding for faculty program redesign and course development in Business Admin.
- Funding to offer new courses associated with Web Development one-year certificate
- Additional supply dollars to support Welding courses

### Fiscal Year 2015-16 Accomplishments

- Began high school dual credit Welding courses in welding lab
- Redesigned practicums and developed Orientation course for Early Childhood Education & Family Studies
- Changed the RET certificate and AAS degree to be offered as open entry program instead of limited entry beginning fall 2016. Modified prerequisites and entry math courses, based on student feedback, to better reflect the required skills for success in the program
- Developed new Customer Service course for BA Career Pathway
- Suspended statewide Retail Management Certificate

## Nursing & Health Occupations

**109 – First Aid & CPR**

**125 – Emergency Medical Technician Program**

**127 – Nursing**

**131 – Medical Assisting**

**133 – Medical Terminology**

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### Overview

The Nursing & Health Occupations (NHO) Department consists of the following programs: Nursing 127 (Practical Nursing & Registered Nursing), Nursing Assistant 141 & Certified Medication Aide (CMA), and Medical Assisting 131. The Emergency Medical Services 125 program is currently suspended but we are still able to offer a few courses which lead to certification: EMT and Advanced EMT.

The NHO Department oversees Medical Terminology 133, which is offered every term. Phlebotomy training (non-credit) is offered every fall term. CGCC is also an American Heart Association (AHA) Training Center; in that capacity we oversee the new and renewal training of 80-100 regional AHA instructors and provide support for their classes in CPR & AED, First Aid, and Advanced Cardiac Life Support. CGCC offers non-credit AHA trainings (172) on both campuses every month and a 1 credit course (109) 3 terms per year.

Nursing has 5 FT instructors and Medical Assisting has 1 FT instructor/program coordinator. These programs also have part-time instructors; all other programs and courses are taught by part-time faculty. Nursing Assistant & CMA have a Director as stipulated by the Oregon State Board of Nursing (OSBN) who is part-time. The NHO Department—programs, courses, and customized training classes (fund 216)—are supported by a FT Director and a FT Administrative Assistant.

### Services

<b>Nursing (127)</b>	<b>Medical Terminology (133)</b>
NUR 60 Nursing Success Strategies	Medical Terminology
Nursing I, II, & III Practical Nursing	<b>Medical Assisting (131)</b>
Nursing IV, V, & VI Registered Nursing	Medical Office Assistant 1, Medical Office Administrative Procedures Lec/Lab, Coding & Reimbursement
<b>Nursing Assisting &amp; CMA (141)</b>	Intro to Health Law & Ethics, Medical Office assistant 2, Medical Office Clinical Procedures Lec/Lab, Pathophysiology
NUR 90 Nursing assistant	Medical Office Assistant 3, Medications, Medical Office Laboratory Procedures, Intro to Electronic Health Records, Clinical Practicum
Certified Medication Aide	<b>First Aid &amp; CPR (109)</b>

<b>EMS (125)</b>	HE 113 First Aid & CPR/AED Professional Rescuers/Healthcare Providers
EMT Part I & Part II	<b>Health &amp; Safety Adult Education (172)</b>
Advanced EMT Part I & II	Variety of AHA courses + Phlebotomy

### Fiscal Year 2016-17 Focus and Key Objectives

- Begin process of updating Nursing curriculum, including aligning pre-requisites with other Oregon community colleges and BSN program requirements.
- Determine feasibility of offering a Nursing Advanced Placement cohort option for a PN-to-RN track.
- Replace full-time medical assisting instructor/coordinator, who is retiring.
- Pursue viability of scheduling some programs & courses in customized training and/or cost-recovery fashion.
- Continue partnerships with local healthcare agencies who support trainings by contributing financial donations and supplying in-kind instructors.

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Support for Nursing curriculum updates/redesign.
- Support for Nursing faculty training in the above.
- Support for purchase of new Skills Lab equipment as needed, including replacing out current hospital beds that are wearing out.

### Fiscal Year 2015-16 Accomplishments

- Many students graduated in the 2014-2015 academic year from the above Programs, became certified/licensed and obtained employment in their respective fields of training.
- Several new part-time faculty were brought on board to expand an instructor reserve pool for EMS, Medical Assisting, Nursing Assistant, and AHA.
- A Nursing Assistant Program review was conducted by the Oregon State Board of Nursing; a self-study was submitted and a site visit occurred; Program was re-approved. The Certified Medication Aide Program approval was also renewed but will be revisited by OSBN next fall to follow-up on recommendations made.
- A few limited entry Medical Assisting courses were opened for enrollment to students pursuing the Medical Office Professional Career Pathway Certificate.
- Final purchases were made with the remainder of our State CCWD grant funding dollars (IGRA0536) to upgrade our Rural Clinical Simulation Center. New Patient Controlled Analgesia (PCA) pumps were purchased.
- 2015-16 CGCC Foundation scholarships totaling \$32,110 were awarded to 14 nursing students.
- Basic Healthcare Informatics Assistant Certificate was suspended due to low enrollment/completion rates.

## 142 – Small Business Development Center

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### Overview

The Small Business Development Center (SBDC) is a nationally accredited program that is funded in part by the US Small Business Administration, Business Oregon and local match funding.

The mission of the CGCC SBDC is “helping to build Oregon’s best businesses.” CGCC SBDC serves both existing and prospective business owners in Wasco, Hood River, Sherman, Gilliam, Wheeler, Skamania and Klickitat Counties. One of the center’s signature programs is a hybrid of the top two core services called Small Business Management. Students enrolled in this program receive 3 hours a month of classroom training over a 10 month period, mixed with individual counseling sessions each month. This program is recognized by the Department of Community College and Workforce Development for the learning achieved by participants, so each student enrolled provides one FTE of enrollment. In the Fiscal Year 2015-16, the center contributed 8 FTE to CGCC.

CGCC SBDC General Fund dollars are under the Director’s control are used exclusively for personnel services and supports 1 FTE. The rest of the center’s funding comes from the outside grants (Fund 105, Departments 226, 227, 228, & 229) which must be matched by local investment for the program to continue at CGCC.

### Services

Individual business counseling	Business training
Market research assistance	

### Fiscal Year 2016-17 Focus and Key Objectives

- Continue to provide high quality services to existing and prospective business owners in the Columbia Gorge region
- Raise outside funding to help replace the lost admin assistant position so the center can be more productive with counselors’ professional time and to help expand professional development opportunities
- Continue to demonstrate value to stakeholders by helping businesses access capital, increase sales volume and overall net profit



## Fiscal Year 2016-17 Assessment of Future Funding Needs

- There is a need for better access to professional development opportunities including access to regional training events provided by Network and national opportunities provided by the America's SBDCs
- The addition of a half-time admin assistant would help make the intake process of clients more efficient. The center also needs support registering businesses for SBDC classes. CGCC SBDC has reduced offerings due to the high administrative load on professional time needed to market the classes, register the students, process evaluations and answer inquiries

## Fiscal Year 2015-16 Accomplishments

- Increased average hours of counseling to 129 hours per month, from the 65 hours per month in the previous fiscal year.
- Exceeded goals established by program sponsors (goals are calendar year)
  - 24 new business starts (goal was 10)
  - 67 long term counseling clients (goal was 56)
  - \$1,138,000 of capital loans and investment by clients (goal was \$1.12M)
- Raised \$5,000 in supplemental funding from the City of Maupin to help improve program outreach to South Wasco County
- Led a Latino Outreach effort for the Oregon SBDC Network
- Cosponsored "Googlefest" event and "Foundation of Success" training series with The Dalles Area Chamber of Commerce
- Assisted The Dalles Main Street Program and Rural Development Initiatives with the development of a Business Retention & Expansion program
- The Director was appointed by Governor Kate Brown to serve on the Oregon Investment Board.
- The Director was appointed to The Dalles Farmer's Market Board of Directors
- Network received full accreditation without conditions from America's SBDCs.

## **Pre-College / English for Speakers of Other Languages (ESOL)**

### **161 – Pre-College**

### **162 – ESOL**

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#### Overview

The Pre-College and ESOL department consists of the following courses: College Guidance, Developmental Reading, Pre-College, GED and ESOL. This department is considered essential to fulfilling our institutional mission and serves as a gateway for underprepared students to the college credit curriculum. The department has one full-time faculty who serves as department chair for Pre-College, an adjunct faculty who serves as department chair for ESOL and 10-12 adjunct faculty.

#### Services

Adult Basic Education (161, non-credit)  
ABE Levels 1-7: Reading, Writing, Math  
ABE Lab

GED (161, non-credit)  
Math I, II, Reading, Writing, Science,  
Social Studies, Lab

ESOL (162, non-credit)  
ESOL Levels 1-5

Career Guidance ( 161, credit)  
CG 101—College Survival and Success  
CG 111A—Study Skills for College  
Learning  
CG 130—Today’s Careers

#### Fiscal Year 2016-17 Focus and Key Objectives

- Compliance with WIOA standards
- Process and data collection procedures in place for TOPS reporting
- Grow enrollment in ESOL, particularly in Hood River

#### Fiscal Year 2015-16 Accomplishments

- Achieved above national standards in GED preparation and pass rates
- Delivered curriculum to Department of Human Services for their TANIF/SNAP clients
- Participated in redesign of Promoting Access to Student Success early alert system
- Hired a qualified Pre-college Specialist II
- Successfully addressed accreditation standards related to assessment

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-101</b>	<b>ARTS &amp; HUMANITIES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	49,394	64,600	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	322,048	287,736	119,879	118,914	118,914	118,914	( 965)	99%
6441	CURRICULUM DEVELOPMENT WAGES	4,433	0	2,444	0	0	0	( 2,444)	na
6442	SPECIAL PROJECT WAGES	11,367	7,535	3,925	6,229	6,229	6,229	2,304	159%
6443	TUTOR WAGES	10,526	9,443	2,901	5,300	5,300	5,300	2,399	183%
	<b>TOTAL SALARY EXPENSE</b>	<b>397,768</b>	<b>369,314</b>	<b>129,149</b>	<b>130,443</b>	<b>130,443</b>	<b>130,443</b>	<b>1,294</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	49,196	28,268	9,176	9,979	9,979	9,979	803	109%
6902	WORKERS COMPENSATION INS	2,054	1,814	558	983	983	983	425	176%
6903	STATE WORKERS BENEFIT FUND	169	124	42	132	132	132	90	314%
6904	UNEMPLOYMENT INSURANCE	8,008	6,097	2,038	2,218	2,218	2,218	180	109%
6905	PERS	57,642	30,030	15,941	10,883	10,883	10,883	( 5,058)	68%
6907	LIFE INSURANCE	257	17	0	0	0	0	0	na
6908	HEALTH INSURANCE	9,292	10,924	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	17,031	5,157	3,505	3,505	3,505	( 1,652)	68%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>126,618</b>	<b>94,305</b>	<b>32,912</b>	<b>27,700</b>	<b>27,700</b>	<b>27,700</b>	<b>( 5,212)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	0	235	0	0	0	0	0	na
7206	INSTRUCTIONAL CONTRACTED SERV	12,450	594	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	6,813	9,950	1,000	0	0	0	( 1,000)	na
7211	PCC CONTRACT EXPENSE	15,491	0	0	0	0	0	0	na
7510	POSTAGE	0	0	0	30	30	30	30	na
7521	SHIPPING & FREIGHT	46	0	35	0	0	0	( 35)	na
7601	PRINTING & DUPLICATING	0	0	0	170	170	170	170	na
8006	INSTRUCTIONAL SUPPLIES	8,318	6,917	6,228	4,800	4,800	4,800	( 1,428)	77%
8201	CONFERENCE FEES	1,643	320	725	725	725	725	0	100%
8204	NON-EMPLOYEE TRAVEL	0	90	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	365	189	0	228	228	228	228	na
8508	EQUIPMENT REPAIR	0	1,253	4,800	4,800	4,800	4,800	0	100%
8516	MEMBERSHIP FEES & DUES	155	0	0	0	0	0	0	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	5,202	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>45,281</b>	<b>24,750</b>	<b>12,788</b>	<b>10,753</b>	<b>10,753</b>	<b>10,753</b>	<b>( 2,035)</b>	
	<b>CAPITAL OUTLAY</b>								
9573	INSTRUCTIONAL EQUIPMENT >\$5000	0	8,106	0	0	0	0	0	na
	<b>TOTAL CAPITAL OUTLAY</b>	<b>0</b>	<b>8,106</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	2,095	2,095	2,095	2,095	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2,095</b>	<b>2,095</b>	<b>2,095</b>	<b>2,095</b>	
<b>TOTAL EXPENDITURES</b>		<b>569,667</b>	<b>496,475</b>	<b>174,849</b>	<b>170,991</b>	<b>170,991</b>	<b>170,991</b>	<b>( 3,858)</b>	
<b>100-11-101</b>	<b>TOTAL ARTS &amp; HUMANITIES</b>	<b>569,667</b>	<b>496,475</b>	<b>174,849</b>	<b>170,991</b>	<b>170,991</b>	<b>170,991</b>	<b>( 3,858)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-102</b>	<b>BUSINESS ADMINISTRATION</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	53,080	123,678	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	25,870	35,535	60,158	47,109	47,109	47,109	( 13,049)	78%
6442	SPECIAL PROJECT WAGES	680	873	1,465	1,307	1,307	1,307	( 158)	89%
6443	TUTOR WAGES	0	439	0	439	439	439	439	na
	<b>TOTAL SALARY EXPENSE</b>	<b>79,630</b>	<b>160,525</b>	<b>61,623</b>	<b>48,855</b>	<b>48,855</b>	<b>48,855</b>	<b>( 12,768)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	10,446	12,260	4,712	3,737	3,737	3,737	( 975)	79%
6902	WORKERS COMPENSATION INS	410	806	282	368	368	368	86	130%
6903	STATE WORKERS BENEFIT FUND	41	28	17	25	25	25	8	147%
6904	UNEMPLOYMENT INSURANCE	1,176	1,214	1,043	831	831	831	( 212)	80%
6905	PERS	10,241	9,178	5,305	3,276	3,276	3,276	( 2,029)	62%
6906	DISABILITY INSURANCE	67	123	0	0	0	0	0	na
6907	LIFE INSURANCE	571	12	0	0	0	0	0	na
6908	HEALTH INSURANCE	16,983	14,761	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	4,963	2,105	1,055	1,055	1,055	( 1,050)	50%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>39,935</b>	<b>43,345</b>	<b>13,464</b>	<b>9,292</b>	<b>9,292</b>	<b>9,292</b>	<b>( 4,172)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	0	0	0	385	385	385	385	na
8006	INSTRUCTIONAL SUPPLIES	466	392	0	0	0	0	0	na
8201	CONFERENCE FEES	446	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	0	0	200	200	200	200	na
8516	MEMBERSHIP FEES & DUES	330	285	285	0	0	0	( 285)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,242</b>	<b>677</b>	<b>285</b>	<b>585</b>	<b>585</b>	<b>585</b>	<b>300</b>	
	<b>TOTAL EXPENDITURES</b>	<b>120,807</b>	<b>204,547</b>	<b>75,372</b>	<b>58,732</b>	<b>58,732</b>	<b>58,732</b>	<b>( 16,640)</b>	
<b>100-11-102</b>	<b>TOTAL BUSINESS ADMINISTRATION</b>	<b>120,807</b>	<b>204,547</b>	<b>75,372</b>	<b>58,732</b>	<b>58,732</b>	<b>58,732</b>	<b>( 16,640)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-105</b>	<b>HEALTH AND WELLNESS</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	36,531	26,805	28,339	22,265	22,265	22,265	( 6,074)	79%
6442	SPECIAL PROJECT WAGES	0	0	0	148	148	148	148	na
	<b>TOTAL SALARY EXPENSE</b>	<b>36,531</b>	<b>26,805</b>	<b>28,339</b>	<b>22,413</b>	<b>22,413</b>	<b>22,413</b>	<b>( 5,926)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,760	2,050	2,166	1,715	1,715	1,715	( 451)	79%
6902	WORKERS COMPENSATION INS	183	129	131	169	169	169	38	129%
6903	STATE WORKERS BENEFIT FUND	22	14	9	15	15	15	6	167%
6904	UNEMPLOYMENT INSURANCE	788	482	480	381	381	381	( 99)	79%
6905	PERS	2,561	1,039	1,938	1,870	1,870	1,870	( 68)	96%
6951	PERS BENEFIT EQUALIZATION FUND	0	529	1,196	602	602	602	( 594)	50%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>8,314</b>	<b>4,243</b>	<b>5,920</b>	<b>4,752</b>	<b>4,752</b>	<b>4,752</b>	<b>( 1,168)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	13,790	8,155	11,000	11,000	11,000	11,000	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>13,790</b>	<b>8,155</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>58,635</b>	<b>39,203</b>	<b>45,259</b>	<b>38,165</b>	<b>38,165</b>	<b>38,165</b>	<b>( 7,094)</b>	
<b>100-11-105</b>	<b>TOTAL HEALTH AND WELLNESS</b>	<b>58,635</b>	<b>39,203</b>	<b>45,259</b>	<b>38,165</b>	<b>38,165</b>	<b>38,165</b>	<b>( 7,094)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-106</b>	<b>MATH</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6302	PART TIME CLASSIFIED WAGES	13,254	15,909	14,820	17,784	17,784	17,784	2,964	120%
6401	FULL TIME INSTRUCTOR SALARIES	96,866	116,113	119,727	69,761	69,761	69,761	( 49,966)	58%
6403	FTF OVERLOAD PAY	0	4,292	10,083	9,792	9,792	9,792	( 291)	97%
6421	PART TIME INSTRUCTOR WAGES	18,939	17,126	18,068	33,444	33,444	33,444	15,376	185%
6442	SPECIAL PROJECT WAGES	1,028	1,904	976	1,774	1,774	1,774	798	182%
6443	TUTOR WAGES	2,518	1,685	2,199	747	747	747	( 1,452)	34%
	<b>TOTAL SALARY EXPENSE</b>	<b>132,605</b>	<b>157,029</b>	<b>165,873</b>	<b>133,302</b>	<b>133,302</b>	<b>133,302</b>	<b>( 32,571)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	15,810	11,532	11,919	9,869	9,869	9,869	( 2,050)	83%
6902	WORKERS COMPENSATION INS	662	757	725	1,377	1,377	1,377	652	190%
6903	STATE WORKERS BENEFIT FUND	76	69	86	65	65	65	( 21)	76%
6904	UNEMPLOYMENT INSURANCE	2,195	1,722	2,647	2,193	2,193	2,193	( 454)	83%
6905	PERS	20,292	15,446	17,300	13,025	13,025	13,025	( 4,275)	75%
6906	DISABILITY INSURANCE	109	270	256	206	206	206	( 50)	80%
6907	LIFE INSURANCE	93	32	29	16	16	16	( 13)	55%
6908	HEALTH INSURANCE	34,111	33,792	34,810	20,928	20,928	20,928	( 13,882)	60%
6951	PERS BENEFIT EQUALIZATION FUND	0	8,688	6,385	5,554	5,554	5,554	( 831)	87%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>73,348</b>	<b>72,308</b>	<b>74,157</b>	<b>53,233</b>	<b>53,233</b>	<b>53,233</b>	<b>( 20,924)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	6	6	6	6	na
7601	PRINTING & DUPLICATING	0	0	0	535	535	535	535	na
8006	INSTRUCTIONAL SUPPLIES	443	519	200	200	200	200	0	100%
8201	CONFERENCE FEES	305	250	100	100	100	100	0	100%
8205	EMPLOYEE TRAVEL	2,257	1,362	600	600	600	600	0	100%
8509	FOOD & REFRESHMENTS	0	120	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	140	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>3,145</b>	<b>2,251</b>	<b>900</b>	<b>1,441</b>	<b>1,441</b>	<b>1,441</b>	<b>541</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	2,047	2,047	2,047	2,047	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,047</b>	<b>2,047</b>	<b>2,047</b>	<b>2,047</b>	
	<b>TOTAL EXPENDITURES</b>	<b>209,098</b>	<b>231,588</b>	<b>240,930</b>	<b>190,023</b>	<b>190,023</b>	<b>190,023</b>	<b>( 50,907)</b>	
<b>100-11-106</b>	<b>TOTAL MATH</b>	<b>209,098</b>	<b>231,588</b>	<b>240,930</b>	<b>190,023</b>	<b>190,023</b>	<b>190,023</b>	<b>( 50,907)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-107</b>	<b>SCIENCE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	151,134	187,797	193,565	195,727	195,727	195,727	2,162	101%
6403	FTF OVERLOAD PAY	0	149	9,861	5,649	5,649	5,649	( 4,212)	57%
6421	PART TIME INSTRUCTOR WAGES	56,466	55,784	48,412	51,729	51,729	51,729	3,317	107%
6441	CURRICULUM DEVELOPMENT WAGES	0	6,513	0	5,568	5,568	5,568	5,568	na
6442	SPECIAL PROJECT WAGES	889	1,021	706	1,175	1,175	1,175	469	166%
6443	TUTOR WAGES	0	1,889	0	1,889	1,889	1,889	1,889	na
	<b>TOTAL SALARY EXPENSE</b>	<b>208,489</b>	<b>253,153</b>	<b>252,544</b>	<b>261,737</b>	<b>261,737</b>	<b>261,737</b>	<b>9,193</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	26,289	19,315	16,775	20,012	20,012	20,012	3,237	119%
6902	WORKERS COMPENSATION INS	1,062	1,222	1,020	2,376	2,376	2,376	1,356	233%
6903	STATE WORKERS BENEFIT FUND	101	89	101	142	142	142	41	141%
6904	UNEMPLOYMENT INSURANCE	3,136	2,943	3,726	4,447	4,447	4,447	721	119%
6905	PERS	34,005	25,788	32,119	29,644	29,644	29,644	( 2,475)	92%
6906	DISABILITY INSURANCE	177	443	371	460	460	460	89	124%
6907	LIFE INSURANCE	232	50	40	32	32	32	( 8)	80%
6908	HEALTH INSURANCE	44,513	34,058	27,082	34,878	34,878	34,878	7,796	129%
6951	PERS BENEFIT EQUALIZATION FUND	0	14,211	9,428	12,689	12,689	12,689	3,261	135%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>109,515</b>	<b>98,119</b>	<b>90,662</b>	<b>104,680</b>	<b>104,680</b>	<b>104,680</b>	<b>14,018</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	5	5	5	5	na
7601	PRINTING & DUPLICATING	0	0	0	666	666	666	666	na
8006	INSTRUCTIONAL SUPPLIES	11,743	15,155	10,000	10,000	10,000	10,000	0	100%
8201	CONFERENCE FEES	879	654	277	0	0	0	( 277)	na
8202	FIELD TRIP EXPENSE	0	45	0	0	0	0	0	na
8508	EQUIPMENT REPAIR	750	0	1,268	250	250	250	( 1,018)	20%
8516	MEMBERSHIP FEES & DUES	176	179	183	0	0	0	( 183)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	16,364	1,208	16,448	4,500	4,500	4,500	( 11,948)	27%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>29,912</b>	<b>17,241</b>	<b>28,176</b>	<b>15,421</b>	<b>15,421</b>	<b>15,421</b>	<b>( 12,755)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	16,659	16,659	16,659	16,659	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,659</b>	<b>16,659</b>	<b>16,659</b>	<b>16,659</b>	
	<b>TOTAL EXPENDITURES</b>	<b>347,916</b>	<b>368,513</b>	<b>371,382</b>	<b>398,497</b>	<b>398,497</b>	<b>398,497</b>	<b>27,115</b>	
<b>100-11-107</b>	<b>TOTAL SCIENCE</b>	<b>347,916</b>	<b>368,513</b>	<b>371,382</b>	<b>398,497</b>	<b>398,497</b>	<b>398,497</b>	<b>27,115</b>	



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-108</b>	<b>SOCIAL SCIENCE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	54,994	69,589	119,726	121,726	121,726	121,726	2,000	102%
6421	PART TIME INSTRUCTOR WAGES	99,193	98,340	81,689	86,202	86,202	86,202	4,513	106%
6442	SPECIAL PROJECT WAGES	85	3,582	62	5,070	5,070	5,070	5,008	8177%
	<b>TOTAL SALARY EXPENSE</b>	<b>154,272</b>	<b>171,511</b>	<b>201,477</b>	<b>212,998</b>	<b>212,998</b>	<b>212,998</b>	<b>11,521</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	18,598	13,082	14,075	16,294	16,294	16,294	2,219	116%
6902	WORKERS COMPENSATION INS	1,213	827	854	1,605	1,605	1,605	751	188%
6903	STATE WORKERS BENEFIT FUND	68	59	86	128	128	128	42	149%
6904	UNEMPLOYMENT INSURANCE	2,678	2,444	3,126	3,621	3,621	3,621	495	116%
6905	PERS	20,325	13,754	22,302	20,701	20,701	20,701	( 1,601)	93%
6906	DISABILITY INSURANCE	67	159	239	286	286	286	47	120%
6907	LIFE INSURANCE	55	17	28	32	32	32	4	114%
6908	HEALTH INSURANCE	9,903	10,895	21,615	32,126	32,126	32,126	10,511	149%
6951	PERS BENEFIT EQUALIZATION FUND	0	7,761	7,910	9,147	9,147	9,147	1,237	116%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>52,907</b>	<b>48,998</b>	<b>70,235</b>	<b>83,940</b>	<b>83,940</b>	<b>83,940</b>	<b>13,705</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	12	12	12	12	na
7601	PRINTING & DUPLICATING	0	0	0	115	115	115	115	na
8006	INSTRUCTIONAL SUPPLIES	517	754	0	0	0	0	0	na
8201	CONFERENCE FEES	177	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	170	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	249	263	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,113</b>	<b>1,017</b>	<b>0</b>	<b>127</b>	<b>127</b>	<b>127</b>	<b>127</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	1,432	1,432	1,432	1,432	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,432</b>	<b>1,432</b>	<b>1,432</b>	<b>1,432</b>	
	<b>TOTAL EXPENDITURES</b>	<b>208,292</b>	<b>221,526</b>	<b>271,712</b>	<b>298,497</b>	<b>298,497</b>	<b>298,497</b>	<b>26,785</b>	
<b>100-11-108</b>	<b>TOTAL SOCIAL SCIENCE</b>	<b>208,292</b>	<b>221,526</b>	<b>271,712</b>	<b>298,497</b>	<b>298,497</b>	<b>298,497</b>	<b>26,785</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-109</b>	<b>FIRST AID &amp; CPR</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	2,807	3,485	2,876	3,700	3,700	3,700	824	129%
	<b>TOTAL SALARY EXPENSE</b>	<b>2,807</b>	<b>3,485</b>	<b>2,876</b>	<b>3,700</b>	<b>3,700</b>	<b>3,700</b>	<b>824</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	253	250	220	283	283	283	63	129%
6902	WORKERS COMPENSATION INS	11	16	13	28	28	28	15	215%
6903	STATE WORKERS BENEFIT FUND	1	2	0	2	2	2	2	na
6904	UNEMPLOYMENT INSURANCE	51	59	48	63	63	63	15	131%
6905	PERS	423	252	423	213	213	213	( 210)	50%
6951	PERS BENEFIT EQUALIZATION FUND	0	130	123	69	69	69	( 54)	56%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>739</b>	<b>709</b>	<b>827</b>	<b>658</b>	<b>658</b>	<b>658</b>	<b>( 169)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8006	INSTRUCTIONAL SUPPLIES	635	223	215	414	414	414	199	193%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>635</b>	<b>223</b>	<b>215</b>	<b>414</b>	<b>414</b>	<b>414</b>	<b>199</b>	
	<b>TOTAL EXPENDITURES</b>	<b>4,181</b>	<b>4,417</b>	<b>3,918</b>	<b>4,772</b>	<b>4,772</b>	<b>4,772</b>	<b>854</b>	
<b>100-11-109</b>	<b>TOTAL FIRST AID &amp; CPR</b>	<b>4,181</b>	<b>4,417</b>	<b>3,918</b>	<b>4,772</b>	<b>4,772</b>	<b>4,772</b>	<b>854</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-110</b>	<b>EARLY COLLEGE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	12,834	619	13,152	0	0	0	( 13,152)	na
6441	CURRICULUM DEVELOPMENT WAGES	1,111	0	1,225	0	0	0	( 1,225)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>13,945</b>	<b>619</b>	<b>14,377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 14,377)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	1,308	47	1,099	0	0	0	( 1,099)	na
6902	WORKERS COMPENSATION INS	35	3	66	0	0	0	( 66)	na
6903	STATE WORKERS BENEFIT FUND	3	1	4	0	0	0	( 4)	na
6904	UNEMPLOYMENT INSURANCE	141	12	244	0	0	0	( 244)	na
6905	PERS	2,229	56	2,229	0	0	0	( 2,229)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	35	618	0	0	0	( 618)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>3,716</b>	<b>154</b>	<b>4,260</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 4,260)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8509	FOOD & REFRESHMENTS	357	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>18,018</b>	<b>773</b>	<b>18,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 18,637)</b>	
<b>100-11-110</b>	<b>TOTAL EARLY COLLEGE</b>	<b>18,018</b>	<b>773</b>	<b>18,637</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 18,637)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-11-111</b>	<b>WRITING, READING, LITERATURE, &amp; LANGUAGE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	0	0	67,401	69,761	69,761	69,761	2,360	104%
6421	PART TIME INSTRUCTOR WAGES	0	0	119,879	134,101	134,101	134,101	14,222	112%
6441	CURRICULUM DEVELOPMENT WAGES	0	0	2,444	0	0	0	( 2,444)	na
6442	SPECIAL PROJECT WAGES	0	0	3,925	461	461	461	( 3,464)	12%
6443	TUTOR WAGES	0	0	2,900	330	330	330	( 2,570)	11%
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>196,549</b>	<b>204,653</b>	<b>204,653</b>	<b>204,653</b>	<b>8,104</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	14,332	15,656	15,656	15,656	1,324	109%
6902	WORKERS COMPENSATION INS	0	0	872	1,542	1,542	1,542	670	177%
6903	STATE WORKERS BENEFIT FUND	0	0	76	75	75	75	( 1)	99%
6904	UNEMPLOYMENT INSURANCE	0	0	3,184	3,479	3,479	3,479	295	109%
6905	PERS	0	0	25,330	20,971	20,971	20,971	( 4,359)	83%
6906	DISABILITY INSURANCE	0	0	111	164	164	164	53	148%
6907	LIFE INSURANCE	0	0	11	16	16	16	5	145%
6908	HEALTH INSURANCE	0	0	8,315	23,279	23,279	23,279	14,964	280%
6951	PERS BENEFIT EQUALIZATION FUND	0	0	8,055	7,461	7,461	7,461	( 594)	93%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>60,286</b>	<b>72,643</b>	<b>72,643</b>	<b>72,643</b>	<b>12,357</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	1,000	0	0	0	( 1,000)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	1,000	1,000	1,000	1,000	na
7601	PRINTING & DUPLICATING	0	0	0	525	525	525	525	na
8006	INSTRUCTIONAL SUPPLIES	0	0	500	300	300	300	( 200)	60%
8201	CONFERENCE FEES	0	0	726	500	500	500	( 226)	69%
8204	NON-EMPLOYEE TRAVEL	0	0	91	0	0	0	( 91)	na
8205	EMPLOYEE TRAVEL	0	0	228	200	200	200	( 28)	88%
8516	MEMBERSHIP FEES & DUES	0	0	85	0	0	0	( 85)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>2,630</b>	<b>2,525</b>	<b>2,525</b>	<b>2,525</b>	<b>( 105)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	1,575	1,575	1,575	1,575	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,575</b>	<b>1,575</b>	<b>1,575</b>	<b>1,575</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>259,465</b>	<b>281,396</b>	<b>281,396</b>	<b>281,396</b>	<b>21,931</b>	
<b>100-11-111</b>	<b>TOTAL WRITING, READING, LITERATURE, &amp;</b>	<b>0</b>	<b>0</b>	<b>259,465</b>	<b>281,396</b>	<b>281,396</b>	<b>281,396</b>	<b>21,931</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-121</b>	<b>COMPUTER APPLICATIONS/OFFICE SYSTEMS</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	85,190	102,800	49,963	74,784	74,784	74,784	24,821	150%
6441	CURRICULUM DEVELOPMENT WAGES	4,427	3,103	2,793	3,103	3,103	3,103	310	111%
6442	SPECIAL PROJECT WAGES	8,489	4,178	8,069	2,752	2,752	2,752	( 5,317)	34%
	<b>TOTAL SALARY EXPENSE</b>	<b>98,106</b>	<b>110,081</b>	<b>60,825</b>	<b>80,639</b>	<b>80,639</b>	<b>80,639</b>	<b>19,814</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	12,965	8,461	4,388	6,169	6,169	6,169	1,781	141%
6902	WORKERS COMPENSATION INS	613	519	267	608	608	608	341	228%
6903	STATE WORKERS BENEFIT FUND	56	45	21	58	58	58	37	276%
6904	UNEMPLOYMENT INSURANCE	2,078	1,967	975	1,371	1,371	1,371	396	141%
6905	PERS	8,602	5,403	5,353	7,424	7,424	7,424	2,071	139%
6951	PERS BENEFIT EQUALIZATION FUND	0	4,345	2,467	2,390	2,390	2,390	( 77)	97%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>24,314</b>	<b>20,740</b>	<b>13,471</b>	<b>18,020</b>	<b>18,020</b>	<b>18,020</b>	<b>4,549</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7213	SOFTWARE & LICENSES	0	209	0	0	0	0	0	na
7510	POSTAGE	0	0	0	2	2	2	2	na
7601	PRINTING & DUPLICATING	0	0	0	2	2	2	2	na
8006	INSTRUCTIONAL SUPPLIES	463	758	300	300	300	300	0	100%
8201	CONFERENCE FEES	118	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	274	0	250	250	250	250	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>855</b>	<b>967</b>	<b>550</b>	<b>554</b>	<b>554</b>	<b>554</b>	<b>4</b>	
	<b>TOTAL EXPENDITURES</b>	<b>123,275</b>	<b>131,788</b>	<b>74,846</b>	<b>99,213</b>	<b>99,213</b>	<b>99,213</b>	<b>24,367</b>	
<b>100-12-121</b>	<b>TOTAL COMPUTER APPLICATIONS/OFFICE</b>	<b>123,275</b>	<b>131,788</b>	<b>74,846</b>	<b>99,213</b>	<b>99,213</b>	<b>99,213</b>	<b>24,367</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-122</b>	<b>COMPUTER SCIENCE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	0	52,433	65,122	67,402	67,402	67,402	2,280	104%
6421	PART TIME INSTRUCTOR WAGES	6,450	12,723	7,179	6,000	6,000	6,000	( 1,179)	84%
6442	SPECIAL PROJECT WAGES	0	44	0	110	110	110	110	na
	<b>TOTAL SALARY EXPENSE</b>	<b>6,450</b>	<b>65,200</b>	<b>72,301</b>	<b>73,512</b>	<b>73,512</b>	<b>73,512</b>	<b>1,211</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	770	4,724	5,960	5,624	5,624	5,624	( 336)	94%
6902	WORKERS COMPENSATION INS	224	315	362	554	554	554	192	153%
6903	STATE WORKERS BENEFIT FUND	2	26	39	38	38	38	( 1)	97%
6904	UNEMPLOYMENT INSURANCE	141	1,109	1,324	1,250	1,250	1,250	( 74)	94%
6905	PERS	0	2,659	5,927	6,158	6,158	6,158	231	104%
6906	DISABILITY INSURANCE	0	123	159	158	158	158	( 1)	99%
6907	LIFE INSURANCE	0	16	17	16	16	16	( 1)	94%
6908	HEALTH INSURANCE	0	16,889	20,080	14,184	14,184	14,184	( 5,896)	71%
6951	PERS BENEFIT EQUALIZATION FUND	0	1,607	3,041	3,871	3,871	3,871	830	127%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>1,137</b>	<b>27,468</b>	<b>36,909</b>	<b>31,853</b>	<b>31,853</b>	<b>31,853</b>	<b>( 5,056)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	0	90	99	0	0	0	( 99)	na
7601	PRINTING & DUPLICATING	0	0	0	6	6	6	6	na
8201	CONFERENCE FEES	0	525	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	458	2,401	0	0	0	( 2,401)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>1,073</b>	<b>2,500</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>( 2,494)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	152	152	152	152	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>152</b>	<b>152</b>	<b>152</b>	<b>152</b>	
	<b>TOTAL EXPENDITURES</b>	<b>7,587</b>	<b>93,741</b>	<b>111,710</b>	<b>105,523</b>	<b>105,523</b>	<b>105,523</b>	<b>( 6,187)</b>	
<b>100-12-122</b>	<b>TOTAL COMPUTER SCIENCE</b>	<b>7,587</b>	<b>93,741</b>	<b>111,710</b>	<b>105,523</b>	<b>105,523</b>	<b>105,523</b>	<b>( 6,187)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-125</b>	<b>EMERGENCY MEDICAL TECHNICIAN PROGRAM</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	14,224	14,463	10,393	15,702	15,702	15,702	5,309	151%
6442	SPECIAL PROJECT WAGES	8,663	6,945	2,355	4,837	4,837	4,837	2,482	205%
	<b>TOTAL SALARY EXPENSE</b>	<b>22,887</b>	<b>21,408</b>	<b>12,748</b>	<b>20,539</b>	<b>20,539</b>	<b>20,539</b>	<b>7,791</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	2,904	1,654	1,242	1,571	1,571	1,571	329	126%
6902	WORKERS COMPENSATION INS	114	104	75	155	155	155	80	207%
6903	STATE WORKERS BENEFIT FUND	17	11	6	13	13	13	7	217%
6904	UNEMPLOYMENT INSURANCE	501	386	274	349	349	349	75	127%
6905	PERS	3,588	2,144	2,558	1,714	1,714	1,714	( 844)	67%
6951	PERS BENEFIT EQUALIZATION FUND	0	1,118	698	552	552	552	( 146)	79%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>7,124</b>	<b>5,417</b>	<b>4,853</b>	<b>4,354</b>	<b>4,354</b>	<b>4,354</b>	<b>( 499)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	1,251	909	2,265	2,476	2,476	2,476	211	109%
7510	POSTAGE	0	0	0	13	13	13	13	na
7601	PRINTING & DUPLICATING	0	0	0	65	65	65	65	na
8006	INSTRUCTIONAL SUPPLIES	1,162	732	700	700	700	700	0	100%
8205	EMPLOYEE TRAVEL	95	129	150	150	150	150	0	100%
8509	FOOD & REFRESHMENTS	153	138	300	150	150	150	( 150)	50%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>2,661</b>	<b>1,908</b>	<b>3,415</b>	<b>3,554</b>	<b>3,554</b>	<b>3,554</b>	<b>139</b>	
	<b>TOTAL EXPENDITURES</b>	<b>32,672</b>	<b>28,733</b>	<b>21,016</b>	<b>28,447</b>	<b>28,447</b>	<b>28,447</b>	<b>7,431</b>	
<b>100-12-125</b>	<b>TOTAL EMERGENCY MEDICAL TECHNICIAN</b>	<b>32,672</b>	<b>28,733</b>	<b>21,016</b>	<b>28,447</b>	<b>28,447</b>	<b>28,447</b>	<b>7,431</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-127 NURSING</b>									
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6105	DIRECTOR SALARIES	75,691	81,932	81,896	0	0	0	( 81,896)	na
6108	PT PROFESSIONAL SUPPORT SALARIES	1,065	1,029	1,911	1,725	1,725	1,725	( 186)	90%
6301	FULL TIME CLASSIFIED WAGES	26,832	28,308	31,532	32,885	32,885	32,885	1,353	104%
6302	PART TIME CLASSIFIED WAGES	813	0	0	0	0	0	0	na
6401	FULL TIME INSTRUCTOR SALARIES	223,729	302,110	316,741	328,119	328,119	328,119	11,378	104%
6403	FTF OVERLOAD PAY	0	0	1,564	5,500	5,500	5,500	3,936	352%
6421	PART TIME INSTRUCTOR WAGES	82,036	66,036	78,990	64,457	64,457	64,457	( 14,533)	82%
6441	CURRICULUM DEVELOPMENT WAGES	0	0	0	5,500	5,500	5,500	5,500	na
6442	SPECIAL PROJECT WAGES	15,935	16,261	15,147	19,815	19,815	19,815	4,668	131%
6701	STUDENT WAGES	232	0	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	792	839	788	0	0	0	( 788)	na
<b>TOTAL SALARY EXPENSE</b>		<b>427,125</b>	<b>496,515</b>	<b>528,569</b>	<b>458,001</b>	<b>458,001</b>	<b>458,001</b>	<b>( 70,568)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	51,543	37,360	38,290	34,616	34,616	34,616	( 3,674)	90%
6902	WORKERS COMPENSATION INS	2,135	2,404	2,331	3,815	3,815	3,815	1,484	164%
6903	STATE WORKERS BENEFIT FUND	256	206	265	259	259	259	( 6)	98%
6904	UNEMPLOYMENT INSURANCE	6,012	6,192	8,508	7,786	7,786	7,786	( 722)	92%
6905	PERS	63,601	47,738	62,912	44,829	44,829	44,829	( 18,083)	71%
6906	DISABILITY INSURANCE	416	958	917	852	852	852	( 65)	93%
6907	LIFE INSURANCE	1,298	111	108	95	95	95	( 13)	88%
6908	HEALTH INSURANCE	85,774	88,604	94,469	99,450	99,450	99,450	4,981	105%
6951	PERS BENEFIT EQUALIZATION FUND	0	27,380	21,354	22,383	22,383	22,383	1,029	105%
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>211,035</b>	<b>210,953</b>	<b>229,154</b>	<b>214,085</b>	<b>214,085</b>	<b>214,085</b>	<b>( 15,069)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7206	INSTRUCTIONAL CONTRACTED SERV	16,894	15,313	17,532	17,457	17,457	17,457	( 75)	100%
7510	POSTAGE	0	0	0	146	146	146	146	na
7521	SHIPPING & FREIGHT	510	626	667	667	667	667	0	100%
7601	PRINTING & DUPLICATING	0	0	0	830	830	830	830	na
7901	SUBSCRIPTIONS	4,698	103	2,535	2,800	2,800	2,800	265	110%
8006	INSTRUCTIONAL SUPPLIES	12,234	13,292	10,000	13,000	13,000	13,000	3,000	130%
8009	OFFICE SUPPLIES	1,346	395	965	1,000	1,000	1,000	35	104%
8101	CELLULAR TELECOMMUNICATIONS	25	0	25	25	25	25	0	100%
8201	CONFERENCE FEES	1,506	507	2,850	4,400	4,400	4,400	1,550	154%
8205	EMPLOYEE TRAVEL	2,013	527	2,000	2,500	2,500	2,500	500	125%
8508	EQUIPMENT REPAIR	425	183	335	300	300	300	( 35)	90%
8509	FOOD & REFRESHMENTS	109	0	0	0	0	0	0	na
8512	GIFTS EXPENSE	340	392	350	450	450	450	100	129%
8515	MEETING & CONFERENCE EXPENSE	549	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	120	120	320	325	325	325	5	102%



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8523	STUDENT ACTIVITIES & EVENTS	0	0	0	1,000	1,000	1,000	1,000	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	4,816	0	0	100	100	100	100	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>45,585</b>	<b>31,458</b>	<b>37,579</b>	<b>45,000</b>	<b>45,000</b>	<b>45,000</b>	<b>7,421</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	18,276	18,276	18,276	18,276	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>18,276</b>	<b>18,276</b>	<b>18,276</b>	<b>18,276</b>	
<b>TOTAL EXPENDITURES</b>		<b>683,745</b>	<b>738,926</b>	<b>795,302</b>	<b>735,362</b>	<b>735,362</b>	<b>735,362</b>	<b>( 59,940)</b>	
<b>100-12-127</b>	<b>TOTAL NURSING</b>	<b>683,745</b>	<b>738,926</b>	<b>795,302</b>	<b>735,362</b>	<b>735,362</b>	<b>735,362</b>	<b>( 59,940)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-128</b>	<b>OTHER PROFESSIONAL TECHNICAL</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	34,696	32,971	32,501	40,483	40,483	40,483	7,982	125%
6442	SPECIAL PROJECT WAGES	2,716	1,679	2,383	1,234	1,234	1,234	( 1,149)	52%
	<b>TOTAL SALARY EXPENSE</b>	<b>37,412</b>	<b>34,650</b>	<b>34,884</b>	<b>41,717</b>	<b>41,717</b>	<b>41,717</b>	<b>6,833</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,791	2,666	2,666	3,191	3,191	3,191	525	120%
6902	WORKERS COMPENSATION INS	184	168	161	314	314	314	153	195%
6903	STATE WORKERS BENEFIT FUND	19	13	11	28	28	28	17	255%
6904	UNEMPLOYMENT INSURANCE	788	610	591	709	709	709	118	120%
6905	PERS	5,631	2,095	5,147	3,657	3,657	3,657	( 1,490)	71%
6951	PERS BENEFIT EQUALIZATION FUND	0	1,251	1,497	1,177	1,177	1,177	( 320)	79%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>11,413</b>	<b>6,803</b>	<b>10,073</b>	<b>9,076</b>	<b>9,076</b>	<b>9,076</b>	<b>( 997)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	7	7	7	7	na
7601	PRINTING & DUPLICATING	0	0	0	165	165	165	165	na
7702	FACILITY LEASE	0	2,540	3,034	3,700	3,700	3,700	666	122%
7901	SUBSCRIPTIONS	0	99	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	622	2,242	1,416	1,500	1,500	1,500	84	106%
8201	CONFERENCE FEES	118	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	336	0	0	0	0	0	0	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	9,509	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,076</b>	<b>14,390</b>	<b>4,450</b>	<b>5,372</b>	<b>5,372</b>	<b>5,372</b>	<b>922</b>	
	<b>CAPITAL OUTLAY</b>								
9573	INSTRUCTIONAL EQUIPMENT >\$5000	0	90,626	0	0	0	0	0	na
	<b>TOTAL CAPITAL OUTLAY</b>	<b>0</b>	<b>90,626</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>49,901</b>	<b>146,469</b>	<b>49,407</b>	<b>56,165</b>	<b>56,165</b>	<b>56,165</b>	<b>6,758</b>	
<b>100-12-128</b>	<b>TOTAL OTHER PROFESSIONAL TECHNICAL</b>	<b>49,901</b>	<b>146,469</b>	<b>49,407</b>	<b>56,165</b>	<b>56,165</b>	<b>56,165</b>	<b>6,758</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-129</b>	<b>PRE-COLLEGE MATH</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	93,285	83,755	58,022	86,216	86,216	86,216	28,194	149%
6442	SPECIAL PROJECT WAGES	194	1,099	111	1,077	1,077	1,077	966	970%
	<b>TOTAL SALARY EXPENSE</b>	<b>93,479</b>	<b>84,854</b>	<b>58,133</b>	<b>87,293</b>	<b>87,293</b>	<b>87,293</b>	<b>29,160</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	11,452	6,479	4,445	6,678	6,678	6,678	2,233	150%
6902	WORKERS COMPENSATION INS	473	409	270	658	658	658	388	244%
6903	STATE WORKERS BENEFIT FUND	44	32	18	46	46	46	28	256%
6904	UNEMPLOYMENT INSURANCE	2,062	1,510	986	1,484	1,484	1,484	498	151%
6905	PERS	13,037	7,637	7,912	5,865	5,865	5,865	( 2,047)	74%
6906	DISABILITY INSURANCE	0	4	0	0	0	0	0	na
6907	LIFE INSURANCE	0	1	0	0	0	0	0	na
6908	HEALTH INSURANCE	0	592	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	4,324	2,497	1,888	1,888	1,888	( 609)	76%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>27,068</b>	<b>20,988</b>	<b>16,128</b>	<b>16,619</b>	<b>16,619</b>	<b>16,619</b>	<b>491</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	0	0	0	120	120	120	120	na
8006	INSTRUCTIONAL SUPPLIES	72	22	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>72</b>	<b>22</b>	<b>0</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	
	<b>TOTAL EXPENDITURES</b>	<b>120,619</b>	<b>105,864</b>	<b>74,261</b>	<b>104,032</b>	<b>104,032</b>	<b>104,032</b>	<b>29,771</b>	
<b>100-12-129</b>	<b>TOTAL PRE-COLLEGE MATH</b>	<b>120,619</b>	<b>105,864</b>	<b>74,261</b>	<b>104,032</b>	<b>104,032</b>	<b>104,032</b>	<b>29,771</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-130 RENEWABLE ENERGY</b>									
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6107	FT PROFESSIONAL SUPPORT SALARIES	5,612	23,878	23,878	24,594	24,594	24,594	716	103%
6108	PT PROFESSIONAL SUPPORT SALARIES	4,663	5,743	0	0	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	25,836	29,969	0	0	0	0	0	na
6401	FULL TIME INSTRUCTOR SALARIES	88,834	113,828	119,126	123,576	123,576	123,576	4,450	104%
6403	FTF OVERLOAD PAY	0	0	5,364	0	0	0	( 5,364)	na
6421	PART TIME INSTRUCTOR WAGES	6,650	6,253	6,814	2,640	2,640	2,640	( 4,174)	39%
6441	CURRICULUM DEVELOPMENT WAGES	2,859	0	3,152	0	0	0	( 3,152)	na
6442	SPECIAL PROJECT WAGES	0	176	0	132	132	132	132	na
6701	STUDENT WAGES	3,747	1,955	2,028	4,500	4,500	4,500	2,472	222%
6801	EMPLOYEE TAXABLE ALLOWANCE	62	498	996	990	990	990	( 6)	99%
<b>TOTAL SALARY EXPENSE</b>		<b>138,263</b>	<b>182,300</b>	<b>161,358</b>	<b>156,432</b>	<b>156,432</b>	<b>156,432</b>	<b>( 4,926)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	16,650	13,824	11,575	11,891	11,891	11,891	316	103%
6902	WORKERS COMPENSATION INS	690	906	704	1,503	1,503	1,503	799	213%
6903	STATE WORKERS BENEFIT FUND	98	91	94	107	107	107	13	114%
6904	UNEMPLOYMENT INSURANCE	1,972	2,242	2,572	2,643	2,643	2,643	71	103%
6905	PERS	19,583	17,801	19,059	17,929	17,929	17,929	( 1,130)	94%
6906	DISABILITY INSURANCE	142	1,002	319	319	319	319	0	100%
6907	LIFE INSURANCE	258	57	41	40	40	40	( 1)	98%
6908	HEALTH INSURANCE	41,382	55,314	45,446	53,318	53,318	53,318	7,872	117%
6951	PERS BENEFIT EQUALIZATION FUND	0	9,961	6,331	8,321	8,321	8,321	1,990	131%
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>80,775</b>	<b>101,198</b>	<b>86,141</b>	<b>96,071</b>	<b>96,071</b>	<b>96,071</b>	<b>9,930</b>	
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	260	0	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	1,030	0	0	0	0	0	0	na
7510	POSTAGE	0	0	0	60	60	60	60	na
7601	PRINTING & DUPLICATING	0	0	0	250	250	250	250	na
7614	PROGRAM MARKETING PRINTING	95	0	0	2,500	2,500	2,500	2,500	na
7631	COLLEGE MARKETING PRINTING	0	65	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	5,037	1,708	1,828	1,500	1,500	1,500	( 328)	82%
8201	CONFERENCE FEES	114	0	0	0	0	0	0	na
8202	FIELD TRIP EXPENSE	1,437	1,180	1,000	1,000	1,000	1,000	0	100%
8205	EMPLOYEE TRAVEL	544	71	0	0	0	0	0	na
8508	EQUIPMENT REPAIR	472	32	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	754	364	87	500	500	500	413	575%
8516	MEMBERSHIP FEES & DUES	100	500	500	500	500	500	0	100%
8803	INSTRUCTIONAL EQUIPMENT <\$5000	1,000	0	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>10,843</b>	<b>3,920</b>	<b>3,415</b>	<b>6,310</b>	<b>6,310</b>	<b>6,310</b>	<b>2,895</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	29,704	29,704	29,704	29,704	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>29,704</b>	<b>29,704</b>	<b>29,704</b>	<b>29,704</b>	
<b>TOTAL EXPENDITURES</b>		<b>229,881</b>	<b>287,418</b>	<b>250,914</b>	<b>288,517</b>	<b>288,517</b>	<b>288,517</b>	<b>37,603</b>	
<b>100-12-130</b>	<b>TOTAL RENEWABLE ENERGY</b>	<b>229,881</b>	<b>287,418</b>	<b>250,914</b>	<b>288,517</b>	<b>288,517</b>	<b>288,517</b>	<b>37,603</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-131</b>	<b>MEDICAL ASSISTING</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	55,910	66,861	69,760	69,761	69,761	69,761	1	100%
6403	FTF OVERLOAD PAY	0	3,582	5,339	11,182	11,182	11,182	5,843	209%
6421	PART TIME INSTRUCTOR WAGES	9,777	8,720	10,020	10,009	10,009	10,009	( 11)	100%
6442	SPECIAL PROJECT WAGES	632	350	600	857	857	857	257	143%
	<b>TOTAL SALARY EXPENSE</b>	<b>66,319</b>	<b>79,513</b>	<b>85,719</b>	<b>91,809</b>	<b>91,809</b>	<b>91,809</b>	<b>6,090</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	8,786	5,925	6,557	6,749	6,749	6,749	192	103%
6902	WORKERS COMPENSATION INS	328	384	399	1,224	1,224	1,224	825	307%
6903	STATE WORKERS BENEFIT FUND	30	27	38	40	40	40	2	105%
6904	UNEMPLOYMENT INSURANCE	862	762	1,457	1,500	1,500	1,500	43	103%
6905	PERS	8,208	6,454	7,961	7,214	7,214	7,214	( 747)	91%
6906	DISABILITY INSURANCE	62	153	158	164	164	164	6	104%
6907	LIFE INSURANCE	432	16	16	16	16	16	0	100%
6908	HEALTH INSURANCE	8,115	10,105	11,374	12,064	12,064	12,064	690	106%
6951	PERS BENEFIT EQUALIZATION FUND	0	3,970	3,685	4,490	4,490	4,490	805	122%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>26,823</b>	<b>27,796</b>	<b>31,645</b>	<b>33,461</b>	<b>33,461</b>	<b>33,461</b>	<b>1,816</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	3,376	2,938	4,416	4,980	4,980	4,980	564	113%
7510	POSTAGE	0	0	0	9	9	9	9	na
7521	SHIPPING & FREIGHT	261	267	200	200	200	200	0	100%
7601	PRINTING & DUPLICATING	0	0	0	525	525	525	525	na
8006	INSTRUCTIONAL SUPPLIES	6,392	3,699	5,332	6,000	6,000	6,000	668	113%
8201	CONFERENCE FEES	190	0	0	1,200	1,200	1,200	1,200	na
8205	EMPLOYEE TRAVEL	738	413	213	750	750	750	537	352%
8508	EQUIPMENT REPAIR	178	0	255	250	250	250	( 5)	98%
8509	FOOD & REFRESHMENTS	221	60	0	0	0	0	0	na
8512	GIFTS EXPENSE	155	228	100	225	225	225	125	225%
8516	MEMBERSHIP FEES & DUES	1,545	1,550	2,250	2,350	2,350	2,350	100	104%
8803	INSTRUCTIONAL EQUIPMENT <\$5000	656	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>13,712</b>	<b>9,155</b>	<b>12,766</b>	<b>16,489</b>	<b>16,489</b>	<b>16,489</b>	<b>3,723</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	1,624	1,624	1,624	1,624	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,624</b>	<b>1,624</b>	<b>1,624</b>	<b>1,624</b>	
	<b>TOTAL EXPENDITURES</b>	<b>106,854</b>	<b>116,464</b>	<b>130,130</b>	<b>143,383</b>	<b>143,383</b>	<b>143,383</b>	<b>13,253</b>	
<b>100-12-131</b>	<b>TOTAL MEDICAL ASSISTING</b>	<b>106,854</b>	<b>116,464</b>	<b>130,130</b>	<b>143,383</b>	<b>143,383</b>	<b>143,383</b>	<b>13,253</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-133</b>	<b>MEDICAL TERMINOLOGY</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	10,370	13,089	10,627	14,256	14,256	14,256	3,629	134%
	<b>TOTAL SALARY EXPENSE</b>	<b>10,370</b>	<b>13,089</b>	<b>10,627</b>	<b>14,256</b>	<b>14,256</b>	<b>14,256</b>	<b>3,629</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	1,205	999	813	1,091	1,091	1,091	278	134%
6902	WORKERS COMPENSATION INS	51	63	49	107	107	107	58	218%
6903	STATE WORKERS BENEFIT FUND	4	4	3	7	7	7	4	233%
6904	UNEMPLOYMENT INSURANCE	225	197	180	242	242	242	62	134%
6905	PERS	1,599	1,194	1,599	911	911	911	( 688)	57%
6906	DISABILITY INSURANCE	0	4	0	0	0	0	0	na
6907	LIFE INSURANCE	0	1	0	0	0	0	0	na
6908	HEALTH INSURANCE	0	289	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	734	456	293	293	293	( 163)	64%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>3,084</b>	<b>3,485</b>	<b>3,100</b>	<b>2,651</b>	<b>2,651</b>	<b>2,651</b>	<b>( 449)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8006	INSTRUCTIONAL SUPPLIES	0	0	0	114	114	114	114	na
8201	CONFERENCE FEES	0	0	350	350	350	350	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>350</b>	<b>464</b>	<b>464</b>	<b>464</b>	<b>114</b>	
	<b>TOTAL EXPENDITURES</b>	<b>13,454</b>	<b>16,574</b>	<b>14,077</b>	<b>17,371</b>	<b>17,371</b>	<b>17,371</b>	<b>3,294</b>	
<b>100-12-133</b>	<b>TOTAL MEDICAL TERMINOLOGY</b>	<b>13,454</b>	<b>16,574</b>	<b>14,077</b>	<b>17,371</b>	<b>17,371</b>	<b>17,371</b>	<b>3,294</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-141</b>	<b>CNA AND MEDICATION AIDE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	26,479	24,904	23,027	22,303	22,303	22,303	( 724)	97%
6442	SPECIAL PROJECT WAGES	11,857	10,781	7,500	10,375	10,375	10,375	2,875	138%
	<b>TOTAL SALARY EXPENSE</b>	<b>38,336</b>	<b>35,685</b>	<b>30,527</b>	<b>32,678</b>	<b>32,678</b>	<b>32,678</b>	<b>2,151</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,995	2,387	2,493	2,500	2,500	2,500	7	100%
6902	WORKERS COMPENSATION INS	194	184	151	246	246	246	95	163%
6903	STATE WORKERS BENEFIT FUND	25	17	14	21	21	21	7	150%
6904	UNEMPLOYMENT INSURANCE	831	553	553	556	556	556	3	101%
6905	PERS	7,179	820	6,092	2,727	2,727	2,727	( 3,365)	45%
6951	PERS BENEFIT EQUALIZATION FUND	0	505	1,401	878	878	878	( 523)	63%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>13,224</b>	<b>4,466</b>	<b>10,704</b>	<b>6,928</b>	<b>6,928</b>	<b>6,928</b>	<b>( 3,776)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	1,474	1,216	2,212	2,277	2,277	2,277	65	103%
7510	POSTAGE	0	0	0	16	16	16	16	na
7521	SHIPPING & FREIGHT	132	123	137	137	137	137	0	100%
7601	PRINTING & DUPLICATING	0	0	0	120	120	120	120	na
8006	INSTRUCTIONAL SUPPLIES	2,687	1,111	348	1,791	1,791	1,791	1,443	515%
8201	CONFERENCE FEES	0	350	690	700	700	700	10	101%
8205	EMPLOYEE TRAVEL	216	438	300	300	300	300	0	100%
8508	EQUIPMENT REPAIR	0	143	200	200	200	200	0	100%
8517	MISCELLANEOUS FEES	75	160	110	100	100	100	( 10)	91%
8803	INSTRUCTIONAL EQUIPMENT <\$5000	350	859	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>4,934</b>	<b>4,400</b>	<b>3,997</b>	<b>5,641</b>	<b>5,641</b>	<b>5,641</b>	<b>1,644</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	601	601	601	601	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>601</b>	<b>601</b>	<b>601</b>	<b>601</b>	
	<b>TOTAL EXPENDITURES</b>	<b>56,494</b>	<b>44,551</b>	<b>45,228</b>	<b>45,848</b>	<b>45,848</b>	<b>45,848</b>	<b>620</b>	
<b>100-12-141</b>	<b>TOTAL CNA AND MEDICATION AIDE</b>	<b>56,494</b>	<b>44,551</b>	<b>45,228</b>	<b>45,848</b>	<b>45,848</b>	<b>45,848</b>	<b>620</b>	



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-142</b>	<b>SMALL BUSINESS DEVELOPMENT CENTER</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	7,854	1,712	29,015	33,266	33,266	33,266	4,251	115%
6108	PT PROFESSIONAL SUPPORT SALARIES	21,338	20,605	27,698	23,878	23,878	23,878	( 3,820)	86%
6301	FULL TIME CLASSIFIED WAGES	14,231	15,557	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	495	703	559	1,980	1,980	1,980	1,421	354%
	<b>TOTAL SALARY EXPENSE</b>	<b>43,918</b>	<b>38,577</b>	<b>57,272</b>	<b>59,124</b>	<b>59,124</b>	<b>59,124</b>	<b>1,852</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,650	2,958	6,328	4,372	4,372	4,372	( 1,956)	69%
6902	WORKERS COMPENSATION INS	194	187	384	431	431	431	47	112%
6903	STATE WORKERS BENEFIT FUND	42	31	62	51	51	51	( 11)	82%
6904	UNEMPLOYMENT INSURANCE	800	702	1,403	971	971	971	( 432)	69%
6905	PERS	8,332	3,462	6,885	4,789	4,789	4,789	( 2,096)	70%
6906	DISABILITY INSURANCE	32	36	22	98	98	98	76	445%
6907	LIFE INSURANCE	18	8	1	8	8	8	7	800%
6908	HEALTH INSURANCE	8,224	5,197	276	8,953	8,953	8,953	8,677	3244%
6951	PERS BENEFIT EQUALIZATION FUND	0	2,130	3,555	3,143	3,143	3,143	( 412)	88%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>22,292</b>	<b>14,711</b>	<b>18,916</b>	<b>22,816</b>	<b>22,816</b>	<b>22,816</b>	<b>3,900</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7303	EMPLOYEE TRAINING COSTS	10	0	0	0	0	0	0	na
7510	POSTAGE	0	0	0	257	257	257	257	na
7521	SHIPPING & FREIGHT	18	0	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	0	0	0	308	308	308	308	na
7901	SUBSCRIPTIONS	197	196	( 50)	0	0	0	50	na
8006	INSTRUCTIONAL SUPPLIES	1,357	945	1,075	0	0	0	( 1,075)	na
8009	OFFICE SUPPLIES	998	164	748	0	0	0	( 748)	na
8201	CONFERENCE FEES	0	50	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	2,004	1,772	293	0	0	0	( 293)	na
8509	FOOD & REFRESHMENTS	274	0	232	0	0	0	( 232)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	105	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>4,963</b>	<b>3,127</b>	<b>2,298</b>	<b>565</b>	<b>565</b>	<b>565</b>	<b>( 1,733)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	22,102	22,102	22,102	22,102	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,102</b>	<b>22,102</b>	<b>22,102</b>	<b>22,102</b>	
	<b>TOTAL EXPENDITURES</b>	<b>71,173</b>	<b>56,415</b>	<b>78,486</b>	<b>104,607</b>	<b>104,607</b>	<b>104,607</b>	<b>26,121</b>	
<b>100-12-142</b>	<b>TOTAL SMALL BUSINESS DEVELOPMENT CENTER</b>	<b>71,173</b>	<b>56,415</b>	<b>78,486</b>	<b>104,607</b>	<b>104,607</b>	<b>104,607</b>	<b>26,121</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-12-143</b>	<b>SMALL BUSINESS MANAGEMENT</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6108	PT PROFESSIONAL SUPPORT SALARIES	22,092	22,411	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	568	560	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>22,660</b>	<b>22,971</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	2,637	1,757	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	111	111	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	19	16	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	493	414	0	0	0	0	0	na
6905	PERS	3,506	2,095	0	0	0	0	0	na
6907	LIFE INSURANCE	28	0	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	1,289	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>6,794</b>	<b>5,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7213	SOFTWARE & LICENSES	1,995	1,000	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	110	1,587	0	0	0	0	0	na
8201	CONFERENCE FEES	75	79	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	52	60	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>2,232</b>	<b>2,726</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>31,686</b>	<b>31,379</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>100-12-143</b>	<b>TOTAL SMALL BUSINESS MANAGEMENT</b>	<b>31,686</b>	<b>31,379</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-13-161</b>	<b>PRE COLLEGE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6108	PT PROFESSIONAL SUPPORT SALARIES	519	0	0	0	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	38,615	29,534	37,523	29,058	29,058	29,058	( 8,465)	77%
6302	PART TIME CLASSIFIED WAGES	25,952	10,552	11,282	7,758	7,758	7,758	( 3,524)	69%
6421	PART TIME INSTRUCTOR WAGES	54,878	53,495	40,895	46,659	46,659	46,659	5,764	114%
6442	SPECIAL PROJECT WAGES	4,899	5,568	3,391	4,404	4,404	4,404	1,013	130%
	<b>TOTAL SALARY EXPENSE</b>	<b>124,863</b>	<b>99,149</b>	<b>93,091</b>	<b>87,879</b>	<b>87,879</b>	<b>87,879</b>	<b>( 5,212)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	14,620	7,172	6,336	6,723	6,723	6,723	387	106%
6902	WORKERS COMPENSATION INS	638	585	383	662	662	662	279	173%
6903	STATE WORKERS BENEFIT FUND	96	58	52	85	85	85	33	163%
6904	UNEMPLOYMENT INSURANCE	2,631	1,703	1,407	1,494	1,494	1,494	87	106%
6905	PERS	19,902	7,946	14,269	7,777	7,777	7,777	( 6,492)	55%
6906	DISABILITY INSURANCE	56	58	55	77	77	77	22	140%
6907	LIFE INSURANCE	31	11	11	24	24	24	13	218%
6908	HEALTH INSURANCE	16,535	8,871	12,441	15,123	15,123	15,123	2,682	122%
6951	PERS BENEFIT EQUALIZATION FUND	0	4,671	3,076	3,397	3,397	3,397	321	110%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>54,509</b>	<b>31,075</b>	<b>38,030</b>	<b>35,362</b>	<b>35,362</b>	<b>35,362</b>	<b>( 2,668)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	143	143	143	143	na
7601	PRINTING & DUPLICATING	0	0	0	700	700	700	700	na
8006	INSTRUCTIONAL SUPPLIES	2,715	2,419	2,094	94	94	94	( 2,000)	4%
8201	CONFERENCE FEES	( 317)	160	160	160	160	160	0	100%
8205	EMPLOYEE TRAVEL	730	3,000	8,991	8,991	8,991	8,991	0	100%
8509	FOOD & REFRESHMENTS	198	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	100	0	46	46	46	46	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>3,426</b>	<b>5,579</b>	<b>11,291</b>	<b>10,134</b>	<b>10,134</b>	<b>10,134</b>	<b>( 1,157)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	4,439	4,439	4,439	4,439	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,439</b>	<b>4,439</b>	<b>4,439</b>	<b>4,439</b>	
	<b>TOTAL EXPENDITURES</b>	<b>182,798</b>	<b>135,803</b>	<b>142,412</b>	<b>137,814</b>	<b>137,814</b>	<b>137,814</b>	<b>( 4,598)</b>	
<b>100-13-161</b>	<b>TOTAL PRE COLLEGE</b>	<b>182,798</b>	<b>135,803</b>	<b>142,412</b>	<b>137,814</b>	<b>137,814</b>	<b>137,814</b>	<b>( 4,598)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-13-162</b>	<b>ENGLISH SPEAKERS OF OTHER LANGUAGES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6302	PART TIME CLASSIFIED WAGES	3,804	5,863	8,301	7,077	7,077	7,077	( 1,224)	85%
6401	FULL TIME INSTRUCTOR SALARIES	16,466	0	17,323	0	0	0	( 17,323)	na
6421	PART TIME INSTRUCTOR WAGES	16,942	75,565	9,345	44,148	44,148	44,148	34,803	472%
6442	SPECIAL PROJECT WAGES	1,841	1,670	595	1,999	1,999	1,999	1,404	336%
	<b>TOTAL SALARY EXPENSE</b>	<b>39,053</b>	<b>83,098</b>	<b>35,564</b>	<b>53,224</b>	<b>53,224</b>	<b>53,224</b>	<b>17,660</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,779	6,543	1,225	4,072	4,072	4,072	2,847	332%
6902	WORKERS COMPENSATION INS	202	412	74	401	401	401	327	542%
6903	STATE WORKERS BENEFIT FUND	24	34	17	61	61	61	44	359%
6904	UNEMPLOYMENT INSURANCE	883	1,511	271	905	905	905	634	334%
6905	PERS	5,711	6,196	2,032	7,326	7,326	7,326	5,294	361%
6906	DISABILITY INSURANCE	12	0	13	17	17	17	4	131%
6907	LIFE INSURANCE	30	0	1	0	0	0	( 1)	na
6908	HEALTH INSURANCE	4,336	0	633	0	0	0	( 633)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	3,594	688	2,557	2,557	2,557	1,869	372%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>15,977</b>	<b>18,290</b>	<b>4,954</b>	<b>15,339</b>	<b>15,339</b>	<b>15,339</b>	<b>10,385</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	117	117	117	117	na
7521	SHIPPING & FREIGHT	14	0	14	14	14	14	0	100%
7601	PRINTING & DUPLICATING	0	0	0	505	505	505	505	na
8006	INSTRUCTIONAL SUPPLIES	1,883	417	1,180	1,177	1,177	1,177	( 3)	100%
8201	CONFERENCE FEES	1,010	144	80	145	145	145	65	181%
8205	EMPLOYEE TRAVEL	14	343	864	793	793	793	( 71)	92%
8516	MEMBERSHIP FEES & DUES	0	118	110	119	119	119	9	108%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>2,921</b>	<b>1,022</b>	<b>2,248</b>	<b>2,870</b>	<b>2,870</b>	<b>2,870</b>	<b>622</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	397	397	397	397	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>397</b>	<b>397</b>	<b>397</b>	<b>397</b>	
	<b>TOTAL EXPENDITURES</b>	<b>57,951</b>	<b>102,410</b>	<b>42,766</b>	<b>71,830</b>	<b>71,830</b>	<b>71,830</b>	<b>29,064</b>	
<b>100-13-162</b>	<b>TOTAL ENGLISH SPEAKERS OF OTHER</b>	<b>57,951</b>	<b>102,410</b>	<b>42,766</b>	<b>71,830</b>	<b>71,830</b>	<b>71,830</b>	<b>29,064</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-13-163</b>	<b>POST SECONDARY REMEDIAL</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	90,515	97,189	96,164	101,932	101,932	101,932	5,768	106%
6421	PART TIME INSTRUCTOR WAGES	14,644	14,459	10,912	11,893	11,893	11,893	981	109%
6442	SPECIAL PROJECT WAGES	2,194	22	2,085	82	82	82	( 2,003)	4%
	<b>TOTAL SALARY EXPENSE</b>	<b>107,353</b>	<b>111,670</b>	<b>109,161</b>	<b>113,907</b>	<b>113,907</b>	<b>113,907</b>	<b>4,746</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	12,616	8,543	6,300	8,714	8,714	8,714	2,414	138%
6902	WORKERS COMPENSATION INS	529	646	383	859	859	859	476	224%
6903	STATE WORKERS BENEFIT FUND	53	48	54	76	76	76	22	141%
6904	UNEMPLOYMENT INSURANCE	1,767	1,608	1,399	1,936	1,936	1,936	537	138%
6905	PERS	17,598	8,934	12,100	9,541	9,541	9,541	( 2,559)	79%
6906	DISABILITY INSURANCE	110	112	81	240	240	240	159	296%
6907	LIFE INSURANCE	120	30	23	32	32	32	9	139%
6908	HEALTH INSURANCE	19,632	19,102	16,648	24,476	24,476	24,476	7,828	147%
6951	PERS BENEFIT EQUALIZATION FUND	0	6,116	3,541	5,928	5,928	5,928	2,387	167%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>52,425</b>	<b>45,139</b>	<b>40,529</b>	<b>51,802</b>	<b>51,802</b>	<b>51,802</b>	<b>11,273</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	0	0	0	84	84	84	84	na
8205	EMPLOYEE TRAVEL	1,420	250	990	990	990	990	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,420</b>	<b>250</b>	<b>990</b>	<b>1,074</b>	<b>1,074</b>	<b>1,074</b>	<b>84</b>	
	<b>TOTAL EXPENDITURES</b>	<b>161,198</b>	<b>157,059</b>	<b>150,680</b>	<b>166,783</b>	<b>166,783</b>	<b>166,783</b>	<b>16,103</b>	
<b>100-13-163</b>	<b>TOTAL POST SECONDARY REMEDIAL</b>	<b>161,198</b>	<b>157,059</b>	<b>150,680</b>	<b>166,783</b>	<b>166,783</b>	<b>166,783</b>	<b>16,103</b>	

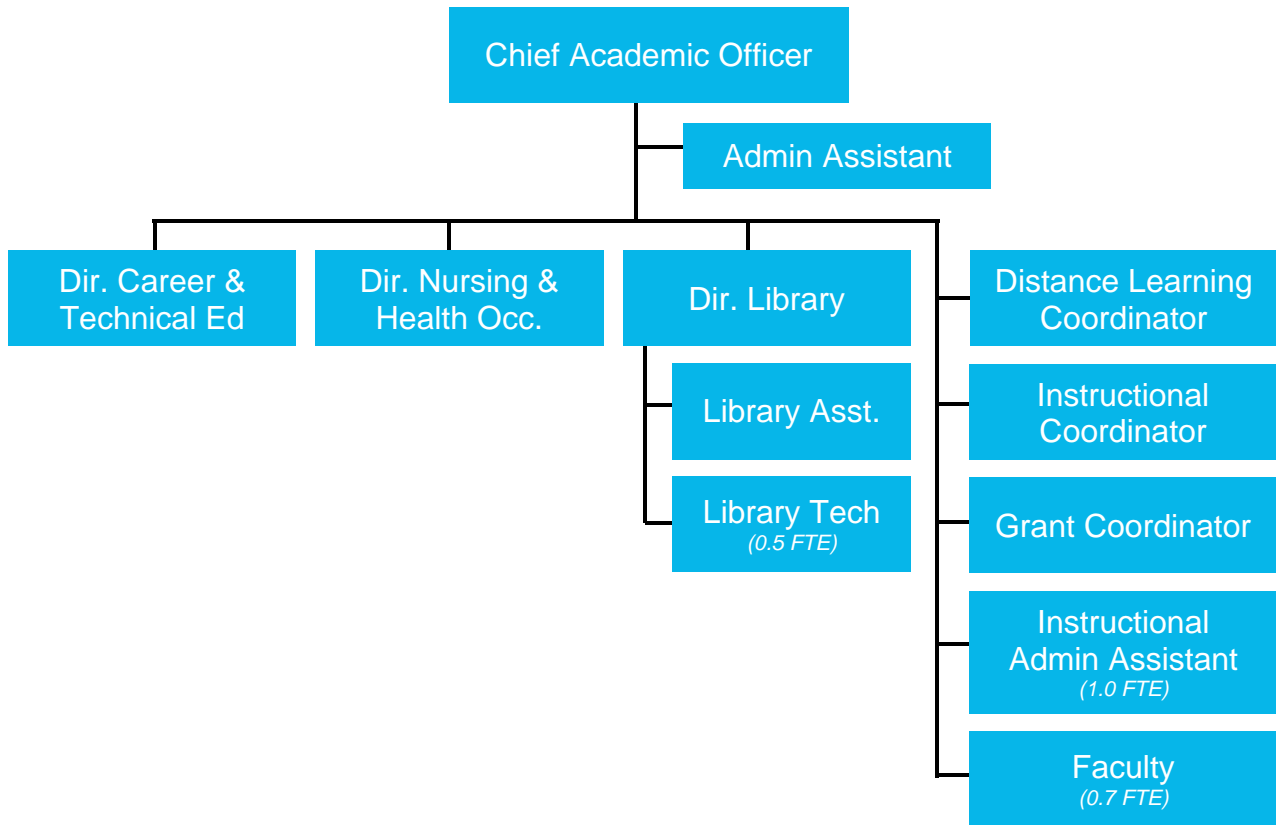
Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-14-171</b>	<b>ADULT CONTINUING EDUCATION</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	21,997	23,878	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	10,623	13,126	10,886	0	0	0	( 10,886)	na
6442	SPECIAL PROJECT WAGES	0	205	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	461	498	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>33,081</b>	<b>37,707</b>	<b>10,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,886)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	4,394	3,162	832	0	0	0	( 832)	na
6902	WORKERS COMPENSATION INS	180	208	50	0	0	0	( 50)	na
6903	STATE WORKERS BENEFIT FUND	27	25	3	0	0	0	( 3)	na
6904	UNEMPLOYMENT INSURANCE	614	555	185	0	0	0	( 185)	na
6905	PERS	4,963	3,472	2,252	0	0	0	( 2,252)	na
6906	DISABILITY INSURANCE	31	673	0	0	0	0	0	na
6907	LIFE INSURANCE	22	8	0	0	0	0	0	na
6908	HEALTH INSURANCE	11,628	7,316	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	1,852	468	0	0	0	( 468)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>21,859</b>	<b>17,271</b>	<b>3,790</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,790)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	3,685	1,766	1,501	0	0	0	( 1,501)	na
8006	INSTRUCTIONAL SUPPLIES	1,740	46	225	0	0	0	( 225)	na
8201	CONFERENCE FEES	250	0	250	0	0	0	( 250)	na
8204	NON-EMPLOYEE TRAVEL	0	20	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	641	141	243	0	0	0	( 243)	na
8509	FOOD & REFRESHMENTS	291	0	76	0	0	0	( 76)	na
8516	MEMBERSHIP FEES & DUES	185	225	225	0	0	0	( 225)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,792</b>	<b>2,198</b>	<b>2,520</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,520)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>61,732</b>	<b>57,176</b>	<b>17,196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 17,196)</b>	
<b>100-14-171</b>	<b>TOTAL ADULT CONTINUING EDUCATION</b>	<b>61,732</b>	<b>57,176</b>	<b>17,196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 17,196)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-14-172</b>	<b>HEALTH AND SAFETY ADULT EDUCATION</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6302	PART TIME CLASSIFIED WAGES	0	441	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	8,859	7,670	9,078	0	0	0	( 9,078)	na
6442	SPECIAL PROJECT WAGES	0	2,016	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>8,859</b>	<b>10,127</b>	<b>9,078</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 9,078)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	983	775	694	0	0	0	( 694)	na
6902	WORKERS COMPENSATION INS	44	49	42	0	0	0	( 42)	na
6903	STATE WORKERS BENEFIT FUND	8	7	3	0	0	0	( 3)	na
6904	UNEMPLOYMENT INSURANCE	198	180	154	0	0	0	( 154)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>1,233</b>	<b>1,011</b>	<b>893</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 893)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7521	SHIPPING & FREIGHT	187	91	200	0	0	0	( 200)	na
8006	INSTRUCTIONAL SUPPLIES	10,618	11,159	8,961	0	0	0	( 8,961)	na
8201	CONFERENCE FEES	235	0	150	0	0	0	( 150)	na
8205	EMPLOYEE TRAVEL	93	0	300	0	0	0	( 300)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>11,133</b>	<b>11,250</b>	<b>9,611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 9,611)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>21,225</b>	<b>22,388</b>	<b>19,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 19,582)</b>	
<b>100-14-172</b>	<b>TOTAL HEALTH AND SAFETY ADULT EDUCATION</b>	<b>21,225</b>	<b>22,388</b>	<b>19,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 19,582)</b>	





## Academic Support



POSITION	2015-16	2016-17
<b>Exempt</b>		
Chief Academic Officer	1.0	1.0
Director of Career and Technical Education	1.0	1.0
Director of General Education	1.0	
Director of Nursing and Health Occupations		1.0
Director of Library Services	1.0	1.0
Distance Learning Coordinator	1.0	1.0
Instructional Coordinator	1.0	1.0
Grant Coordinator	1.0	1.0
<b>Confidential</b>		
Admin Assistant	1.0	1.0
<b>Classified</b>		
Library Assistant	1.0	1.0
Library Tech		0.5
Instructional Services Admin Assistant	1.5	1.0
Faculty		0.7
<b>Total</b>	<b>10.5</b>	<b>11.2</b>

## **201 – Instructional Administration**

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### Overview

Instructional Administration (department 201) is comprised of the personnel and functions related to oversight of curriculum, scheduling, and faculty.

### Services

Accreditation	Development of course content guides
Department of Education Coordination	Assessment of learning outcomes
Oversight of academic standards	Oversight of advisory committees
Scheduling of classes	All-college in-service
Faculty hiring & evaluations	Two faculty in-service days
Academic strategic planning	

### Fiscal Year 2016-17 Focus and Key Objectives

- Reiterate the library's commitment to excellent library service to our students, staff, faculty, and community with outstanding reference, research, instructional, and technology support
- Develop plan for year seven accreditation visit
- Develop plan for increasing full time faculty per accreditation recommendation
- Implement the Institutional Master plan (alternative delivery modes, bringing on and sun setting programs, instructional design, professional development)
- Launch Professional Learning Community around Guided Pathways
- Professional development related to addressing the needs of underserved populations
- Successful Title III application to focus on instruction and services

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Additional support for professional development fund for faculty
- Support for marketing materials
- Reestablishment of faculty and staff positions that are currently held vacant

## Fiscal Year 2015-16 Accomplishments

- Successful Mid-Cycle Accreditation Visit
- Redesign of Core Themes and measures
- 146 course content guides completed and approved through the Curriculum Committee
- 100 courses assessed
- Completion of Institutional Master Planning process
- Coordinated first ever all-staff/faculty in-service
- Conducted 2 faculty in-services
- 4 class schedules produced
- Secured Institutional Researching capacity through partnership with Linn-Benton Community College
- Administered Community College Survey of Student Engagement survey

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-20-201</b>	<b>INSTRUCTIONAL ADMINISTRATION</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6102	CHIEF SALARIES	55,582	81,724	93,528	96,334	96,334	96,334	2,806	103%
6105	DIRECTOR SALARIES	119,564	128,129	128,532	156,843	156,843	156,843	28,311	122%
6107	FT PROFESSIONAL SUPPORT SALARIES	48,988	52,185	91,015	93,746	93,746	93,746	2,731	103%
6201	FULL TIME CONFIDENTIAL WAGES	36,647	25,764	43,842	45,157	45,157	45,157	1,315	103%
6301	FULL TIME CLASSIFIED WAGES	28,701	25,418	47,975	32,885	32,885	32,885	( 15,090)	69%
6302	PART TIME CLASSIFIED WAGES	0	362	0	0	0	0	0	na
6441	CURRICULUM DEVELOPMENT WAGES	0	864	0	864	864	864	864	na
6801	EMPLOYEE TAXABLE ALLOWANCE	1,597	2,033	2,033	2,250	2,250	2,250	217	111%
	<b>TOTAL SALARY EXPENSE</b>	<b>291,079</b>	<b>316,479</b>	<b>406,925</b>	<b>428,079</b>	<b>428,079</b>	<b>428,079</b>	<b>21,154</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	33,005	23,679	31,320	32,576	32,576	32,576	1,256	104%
6902	WORKERS COMPENSATION INS	1,444	1,539	1,906	3,209	3,209	3,209	1,303	168%
6903	STATE WORKERS BENEFIT FUND	188	146	257	275	275	275	18	107%
6904	UNEMPLOYMENT INSURANCE	3,887	3,203	6,960	7,239	7,239	7,239	279	104%
6905	PERS	49,086	34,324	52,322	55,225	55,225	55,225	2,903	106%
6906	DISABILITY INSURANCE	370	703	943	960	960	960	17	102%
6907	LIFE INSURANCE	1,330	82	122	111	111	111	( 11)	91%
6908	HEALTH INSURANCE	64,837	59,383	94,232	95,702	95,702	95,702	1,470	102%
6951	PERS BENEFIT EQUALIZATION FUND	0	17,724	17,604	23,396	23,396	23,396	5,792	133%
6955	PT FACULTY INSURANCE FUND EXP	0	0	0	31,425	31,425	31,425	31,425	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>154,147</b>	<b>140,783</b>	<b>205,666</b>	<b>250,118</b>	<b>250,118</b>	<b>250,118</b>	<b>44,452</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	32,250	50,000	50,000	50,000	17,750	155%
7510	POSTAGE	0	0	0	144	144	144	144	na
7521	SHIPPING & FREIGHT	8	9	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	0	0	0	615	615	615	615	na
7611	CATALOG PRINTING	0	0	0	1,500	1,500	1,500	1,500	na
7901	SUBSCRIPTIONS	1,737	1,108	360	0	0	0	( 360)	na
8009	OFFICE SUPPLIES	1,852	1,155	0	600	600	600	600	na
8101	CELLULAR TELECOMMUNICATIONS	164	0	0	0	0	0	0	na
8201	CONFERENCE FEES	3,155	10,654	500	1,500	1,500	1,500	1,000	300%
8205	EMPLOYEE TRAVEL	11,425	7,232	13,533	11,610	11,610	11,610	( 1,923)	86%
8509	FOOD & REFRESHMENTS	312	329	92	0	0	0	( 92)	na
8516	MEMBERSHIP FEES & DUES	1,420	300	1,380	1,800	1,800	1,800	420	130%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>20,073</b>	<b>20,787</b>	<b>48,115</b>	<b>67,769</b>	<b>67,769</b>	<b>67,769</b>	<b>19,654</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	24,384	24,384	24,384	24,384	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>24,384</b>	<b>24,384</b>	<b>24,384</b>	<b>24,384</b>	
<b>TOTAL EXPENDITURES</b>		<b>465,299</b>	<b>478,049</b>	<b>660,706</b>	<b>770,350</b>	<b>770,350</b>	<b>770,350</b>	<b>109,644</b>	
<b>100-20-201</b>	<b>TOTAL INSTRUCTIONAL ADMINISTRATION</b>	<b>465,299</b>	<b>478,049</b>	<b>660,706</b>	<b>770,350</b>	<b>770,350</b>	<b>770,350</b>	<b>109,644</b>	

## 203 - Distance Education

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### Overview

The Distance Learning and Instructional Technology Department administers online learning, which includes instructional design, learning management system management, video production, and quality assessment. Last year, 34% of credit class full-time equivalent (FTE) was delivered via online or hybrid classes. Over 1,000 instructional videos have been produced for instructional services and delivered to students via the Columbia Gorge Community College (CGCC) YouTube site. The department is staffed by one full-time Distance Learning and Instructional Technology Coordinator, and one part-time Moodle Administrator.

### Services

Instructional design consultation	Quality Matters (QM) course assessment
Learning Management System (Moodle)	Moodle helpdesk for faculty
Video production	Participation in state funded initiatives
Curriculum development coordination	Faculty professional development

### Fiscal Year 2016-17 Focus and Key Objectives

- Transition to a private hosting service after Oregon State University declined to continue hosting CGCC's Moodle site in the 2016-17 Academic Year
- Promote newly designated online degree programs
- Train faculty in new Moodle version
- Strengthen Quality Matters course design assessment
- Facilitate faculty professional development
- Support faculty video production
- Become increasing financially self-sufficient by increasing the College Moodle fee to \$50
- Recertification of Quality Matters Master Reviewers and officially recognized courses
- Faculty attendance at the National Quality Matters conference which will be held in Portland in October 2016 and supported by state funds

## Fiscal Year 2016-17 Assessment of Future Funding Needs

- Increased costs associated with private Moodle site hosting are budgeted and offset by increased user fees

## Fiscal Year 2015-16 Accomplishments

- Identification and selection of a new hosting service for Moodle
- Produced a new online student orientation video and faculty training videos:
  - Best Practices in Moodle Navigation
  - Backup Moodle and Download Grades
  - Accessibility in Online Course Design
  - Delivering Online Classes: What Works Well
- The Distance Learning and Instructional Technology Coordinator completed a two-year co-chair position with the Oregon Community College Distance Learning Association (OCCDLA)
  - Worked with a statewide leadership team to plan the strategic direction and initiate community college contracts with the Oregon Community College and Workforce Department (OCCWD) for the 2015-2017 biennium.
  - Supported faculty to attend the NWeLearn conference and QM training
  - Planned and co-facilitated quarterly and monthly meetings
- Organized faculty Quality Matters review teams, which include a master reviewer, a subject matter expert, and an external reviewer. This process led to official national recognition of five courses. QM logos now appear on these courses in the CGCC schedule of classes.
- Oriented philosophy students in Second Life and helped instructor conduct annual virtual field trip to Plato's Cave on the Oregon State University island
- Distributed CGCC gamification resources to the College of Education, University of Northern Iowa, for incorporation into a class called Using Digital and Social Media in Education.
- Coordinated college meetings regarding online certificates and degrees for fall 2016:
  - Office Assistant Career Pathway Certificate
  - Spreadsheet Career Pathway Certificate
  - Word Processing Career Pathway Certificate
  - Web Dev Assistant Certificate
  - Associate of Arts Oregon Transfer Degree

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-20-203</b>	<b>DISTANCE EDUCATION &amp; INSTRUCTIONAL TECH</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	51,054	55,364	55,364	57,025	57,025	57,025	1,661	103%
6403	FTF OVERLOAD PAY	0	5,926	0	12,426	12,426	12,426	12,426	na
6421	PART TIME INSTRUCTOR WAGES	0	10,078	0	4,616	4,616	4,616	4,616	na
6441	CURRICULUM DEVELOPMENT WAGES	22,480	14,087	24,789	4,095	4,095	4,095	( 20,694)	17%
6442	SPECIAL PROJECT WAGES	138	0	131	2,817	2,817	2,817	2,686	2150%
	<b>TOTAL SALARY EXPENSE</b>	<b>73,672</b>	<b>85,455</b>	<b>80,284</b>	<b>80,979</b>	<b>80,979</b>	<b>80,979</b>	<b>695</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	8,320	6,332	6,268	5,742	5,742	5,742	( 526)	92%
6902	WORKERS COMPENSATION INS	400	462	381	1,044	1,044	1,044	663	274%
6903	STATE WORKERS BENEFIT FUND	48	44	42	42	42	42	0	100%
6904	UNEMPLOYMENT INSURANCE	1,215	1,121	1,393	1,276	1,276	1,276	( 117)	92%
6905	PERS	12,116	8,513	13,775	9,450	9,450	9,450	( 4,325)	69%
6906	DISABILITY INSURANCE	75	139	130	134	134	134	4	103%
6907	LIFE INSURANCE	50	18	16	16	16	16	0	100%
6908	HEALTH INSURANCE	14,695	14,279	14,717	16,053	16,053	16,053	1,336	109%
6951	PERS BENEFIT EQUALIZATION FUND	0	4,311	3,523	3,804	3,804	3,804	281	108%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>36,919</b>	<b>35,219</b>	<b>40,245</b>	<b>37,561</b>	<b>37,561</b>	<b>37,561</b>	<b>( 2,684)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	6,940	6,892	5,618	18,550	18,550	18,550	12,932	330%
7213	SOFTWARE & LICENSES	7	7	0	0	0	0	0	na
7510	POSTAGE	0	0	0	14	14	14	14	na
7601	PRINTING & DUPLICATING	0	0	0	11	11	11	11	na
8006	INSTRUCTIONAL SUPPLIES	249	0	0	0	0	0	0	na
8201	CONFERENCE FEES	3,772	3,351	1,150	4,135	4,135	4,135	2,985	360%
8205	EMPLOYEE TRAVEL	9,153	10,477	3,745	7,714	7,714	7,714	3,969	206%
8509	FOOD & REFRESHMENTS	59	55	45	45	45	45	0	100%
8516	MEMBERSHIP FEES & DUES	0	495	1,747	495	495	495	( 1,252)	28%
8805	OTHER MINOR EQUIPMENT <\$5000	540	419	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>20,720</b>	<b>21,696</b>	<b>12,305</b>	<b>30,964</b>	<b>30,964</b>	<b>30,964</b>	<b>18,659</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	84,127	84,127	84,127	84,127	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>84,127</b>	<b>84,127</b>	<b>84,127</b>	<b>84,127</b>	
	<b>TOTAL EXPENDITURES</b>	<b>131,311</b>	<b>142,370</b>	<b>132,834</b>	<b>233,631</b>	<b>233,631</b>	<b>233,631</b>	<b>100,797</b>	
<b>100-20-203</b>	<b>TOTAL DISTANCE EDUCATION &amp; INSTRUCTIONAL</b>	<b>131,311</b>	<b>142,370</b>	<b>132,834</b>	<b>233,631</b>	<b>233,631</b>	<b>233,631</b>	<b>100,797</b>	



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-20-204</b>	<b>INSTRUCTIONAL STAFF DEVELOPMENT</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	0	220	0	0	0	0	0	na
6442	SPECIAL PROJECT WAGES	13,797	6,814	13,116	286	286	286	( 12,830)	2%
	<b>TOTAL SALARY EXPENSE</b>	<b>13,797</b>	<b>7,034</b>	<b>13,116</b>	<b>286</b>	<b>286</b>	<b>286</b>	<b>( 12,830)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	1,562	538	1,003	22	22	22	( 981)	2%
6902	WORKERS COMPENSATION INS	72	34	61	2	2	2	( 59)	3%
6903	STATE WORKERS BENEFIT FUND	28	3	9	0	0	0	( 9)	na
6904	UNEMPLOYMENT INSURANCE	307	133	222	5	5	5	( 217)	2%
6905	PERS	1,394	454	1,394	24	24	24	( 1,370)	2%
6906	DISABILITY INSURANCE	1	0	0	0	0	0	0	na
6907	LIFE INSURANCE	1	0	0	0	0	0	0	na
6908	HEALTH INSURANCE	54	0	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	259	563	8	8	8	( 555)	1%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>3,419</b>	<b>1,421</b>	<b>3,252</b>	<b>61</b>	<b>61</b>	<b>61</b>	<b>( 3,191)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	1,337	2,000	1,785	1,785	1,785	1,785	0	100%
8006	INSTRUCTIONAL SUPPLIES	0	362	337	337	337	337	0	100%
8201	CONFERENCE FEES	1,617	169	2,155	2,000	2,000	2,000	( 155)	93%
8204	NON-EMPLOYEE TRAVEL	173	162	173	250	250	250	77	145%
8205	EMPLOYEE TRAVEL	1,645	0	2,028	2,028	2,028	2,028	0	100%
8509	FOOD & REFRESHMENTS	2,983	3,452	2,046	2,046	2,046	2,046	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>7,755</b>	<b>6,145</b>	<b>8,524</b>	<b>8,446</b>	<b>8,446</b>	<b>8,446</b>	<b>( 78)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>24,971</b>	<b>14,600</b>	<b>24,892</b>	<b>8,793</b>	<b>8,793</b>	<b>8,793</b>	<b>( 16,099)</b>	
<b>100-20-204</b>	<b>TOTAL INSTRUCTIONAL STAFF DEVELOPMENT</b>	<b>24,971</b>	<b>14,600</b>	<b>24,892</b>	<b>8,793</b>	<b>8,793</b>	<b>8,793</b>	<b>( 16,099)</b>	

## 221 – Library Services

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### Overview

Columbia Gorge Community College (CGCC) Library provides students, faculty, and staff with the quality library and information resources and services essential to fulfilling the curricular mission of the College. As such, it plays a vital role in student success and retention.

Within the brick & mortar of the library, patrons have access to the Library's print and electronic collections. With locations at both The Dalles and Hood River, the CGCC Library ensures that patrons have greater access to resources, both print and electronic, crucial to their success. Both locations are equipped with computers, The Dalles has 35, Hood River 11. The Library Director and Library Assistant II - with support from the in-library IT Tech staff - serve as instructors and counsel for the tools rooted in library resources and services. The Library Director is also the CGCC Open Education Resources (OER) Coordinator, a position which works to adopt and facilitate OER-based instruction among CGCC faculty.

### Services

Information literacy instruction	In-person & virtual reference services
Inter-library loans	Academic databases
Course reserve materials	Collection development
Computers & equipment	Technological assistance
Copier and printer access	Collaborative learning space
Materials & access	Open Education Resources coordination

### Fiscal Year 2016-17 Focus and Key Objectives

- Reiterate the library's commitment to excellent library service to our students, staff, faculty, and community with outstanding reference, research, instructional, and technology support
- Increase the scope of information literacy instruction for both in-class subject visits and with a new on-line library course
- Serve as a key proponent in college-wide decisions with departmental input
- Expand and curate print collections and electronic resources to support student success needs and instructional curriculum
- Foster a culture of professional development so that library staff remain abreast of emerging instructional and library practices
- Advance CGCC and state-wide OER efforts to provide publisher textbook alternatives to reduce student textbook costs, and encourage faculty adoption of OER instruction practices

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Continuing professional education and training opportunities for library staff
- Funding to promote current Library Assistant II staff to Digital Access Librarian position
- Part-time funding for Library Assistant I position at the Hood River campus
- Increased funding for laptops to support student, staff, and faculty distance access
- Funding for Library signage on the quad, entrance points, or on Building 1
- Administrative funding support for creating degree and certificate level OER programs

### Fiscal Year 2015-16 Accomplishments

- Helped lay the groundwork for student success by providing research and information literacy instruction
- Maintained library open hours and services
- Continued to provide a selection of current materials for research and instructional needs
- Scaled down subscriptions to electronic databases in order to assist in budget reduction, and curated appropriate internet alternatives
- Bolstered college-wide curriculum by working with instructors to tailor library information literacy needs to individual courses
- Collaborated with CGCC committees and professional organizations to help institute emerging educational programs
- Streamlined daily processes to increase efficiency
- Cultivated community outreach highlighting library innovations and CGCC courses
- Streamlined institutional processes concerning grant funding
- Sustained efforts to augment and reinforce CGCC's OER program and procuring grant funding from several outlets

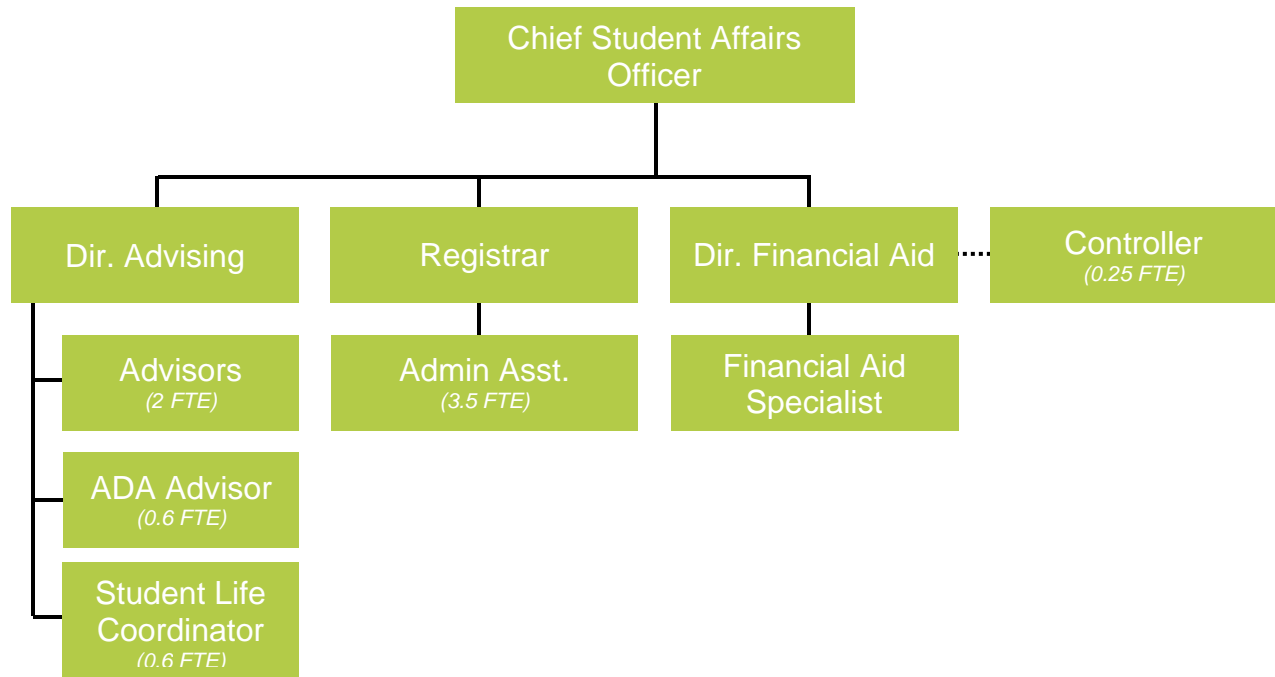
Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-20-221 LIBRARY</b>									
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6105	DIRECTOR SALARIES	44,725	52,567	52,566	54,144	54,144	54,144	1,578	103%
6107	FT PROFESSIONAL SUPPORT SALARIES	37,544	35,461	0	0	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	32,770	37,033	37,294	46,082	46,082	46,082	8,788	124%
6302	PART TIME CLASSIFIED WAGES	7,738	5,165	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	0	220	0	0	0	0	0	na
6441	CURRICULUM DEVELOPMENT WAGES	0	220	0	0	0	0	0	na
6442	SPECIAL PROJECT WAGES	0	( 215)	1,714	0	0	0	( 1,714)	na
6443	TUTOR WAGES	373	0	0	0	0	0	0	na
<b>TOTAL SALARY EXPENSE</b>		<b>123,150</b>	<b>130,451</b>	<b>91,574</b>	<b>100,226</b>	<b>100,226</b>	<b>100,226</b>	<b>8,652</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	14,199	9,510	7,001	7,667	7,667	7,667	666	110%
6902	WORKERS COMPENSATION INS	627	( 757)	426	755	755	755	329	177%
6903	STATE WORKERS BENEFIT FUND	112	83	69	103	103	103	34	149%
6904	UNEMPLOYMENT INSURANCE	2,555	1,932	1,555	1,704	1,704	1,704	149	110%
6905	PERS	16,363	11,960	9,739	9,344	9,344	9,344	( 395)	96%
6906	DISABILITY INSURANCE	163	271	209	216	216	216	7	103%
6907	LIFE INSURANCE	739	44	32	40	40	40	8	125%
6908	HEALTH INSURANCE	48,285	48,398	45,728	37,523	37,523	37,523	( 8,205)	82%
6951	PERS BENEFIT EQUALIZATION FUND	0	6,915	3,935	5,512	5,512	5,512	1,577	140%
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>83,043</b>	<b>78,356</b>	<b>68,694</b>	<b>62,864</b>	<b>62,864</b>	<b>62,864</b>	<b>( 5,830)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7208	LIBRARY AUTOMATED SERVICES	4,080	5,200	4,536	4,986	4,986	4,986	450	110%
7209	MAINTENANCE CONTRACTS	1,560	1,598	1,700	1,870	1,870	1,870	170	110%
7210	OTHER CONTRACTED SERVICES	525	946	1,830	2,015	2,015	2,015	185	110%
7310	OER SPECIAL PROJECT EXPENSES	0	0	0	0	0	0	0	na
7510	POSTAGE	0	0	0	624	624	624	624	na
7523	INTERLIBRARY LOAN DELIVERY	7,003	969	400	400	400	400	0	100%
7601	PRINTING & DUPLICATING	3,127	1,580	500	950	950	950	450	190%
7601	PRINTING & DUPLICATING	0	0	0	1	1	1	1	na
7901	SUBSCRIPTIONS	4,867	3,806	2,944	2,314	2,314	2,314	( 630)	79%
7902	ELECTRONIC SUBSCRIPTIONS	35,457	34,604	28,994	27,329	27,329	27,329	( 1,665)	94%
8007	LIBR AUDIOVISUAL MATERIALS	5,639	4,456	2,000	2,000	2,000	2,000	0	100%
8008	LIBR ELECTRONIC MATERIALS	0	0	250	250	250	250	0	100%
8009	OFFICE SUPPLIES	2,980	1,756	2,000	2,000	2,000	2,000	0	100%
8014	LIBRARY PRINT COLLECTION	11,557	10,384	4,000	4,000	4,000	4,000	0	100%
8201	CONFERENCE FEES	1,105	642	698	1,000	1,000	1,000	302	143%
8205	EMPLOYEE TRAVEL	4,376	4,193	4,802	4,500	4,500	4,500	( 302)	94%
8509	FOOD & REFRESHMENTS	194	92	200	200	200	200	0	100%
8516	MEMBERSHIP FEES & DUES	319	561	450	500	500	500	50	111%

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8802	INFO TECH EQUIPMENT <\$5000	0	170	100	100	100	100	0	100%
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>82,789</b>	<b>70,957</b>	<b>55,404</b>	<b>55,039</b>	<b>55,039</b>	<b>55,039</b>	<b>( 365)</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	32,576	32,576	32,576	32,576	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>32,576</b>	<b>32,576</b>	<b>32,576</b>	<b>32,576</b>	
<b>TOTAL EXPENDITURES</b>		<b>288,982</b>	<b>279,764</b>	<b>215,672</b>	<b>250,705</b>	<b>250,705</b>	<b>250,705</b>	<b>35,033</b>	
<b>100-20-221</b>	<b>TOTAL LIBRARY</b>	<b>288,982</b>	<b>279,764</b>	<b>215,672</b>	<b>250,705</b>	<b>250,705</b>	<b>250,705</b>	<b>35,033</b>	



## Student Services

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POSITION	2015-16	2016-17
<b>Exempt</b>		
Director of Advising	1.0	1.0
Financial Aid Director	1.0	1.0
Registrar	1.0	1.0
Controller		0.25
<b>Classified</b>		
Academic Advisor	2.0	2.0
ADA Student Advisor	0.63	0.63
Student Life Advisor	0.63	0.63
Financial Aid Specialist	1.0	1.0
Admin Assistant	3.0	3.5
<b>Total</b>	<b>10.2</b>	<b>12</b>

## 301 – Registration & Admissions

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### Overview

The Registration and Admissions provides communication and correspondence, cashiering, general information, high school outreach, coordinating Dual Enrollment, coordinating Running Start, Expanded Options, and College Now enrollment with local high schools, and assisting visiting advisors from partner colleges and universities. Registration and Admission coordinates the annual Graduation and Honors awards ceremonies, new student orientations and the Oregon Transfer Days fair. Additionally, the office works together with other departments on production of the quarterly schedule of classes and annual catalog.

### Services

General information to students	Student Admission/Registration
Cashiering	Scheduling student advising and testing
Coordination of Dual Enrollment	Assist with bookstore sales in Hood River
Quarterly schedule production	Annual catalog production
Limited Entry Program admissions	Student Admissions Testing
Management of student records	Graduation and degree audits
Transfer credit transcription	Enrollment verification
Official transcript processing	FERPA compliance coordination

### Fiscal Year 2016-17 Focus and Key Objectives

- Addition of a dedicated Chief Student Services Officer
- Reiterate the library's commitment to excellent library service to our students, staff, faculty, and community with outstanding reference, research, instructional, and technology support
- Align operational goals to core themes and academic master plan outcomes
- Fully integrate a new placement test (Compass to Accuplacer)
- Review placement practices and update to meet state and national recommendations/standards
- Continue to provide "five-star" customer service practices
- Improve communication planning to provide timely outreach to both current and potential students
- Use Degree Audit system to help forecast class scheduling and student planning
- Increase number of course articulations in evaluation database



## Fiscal Year 2016-17 Assessment of Future Funding Needs

- The 2016-17 Budget includes the addition of a dedicated Chief Student Services Officer as well as additional small increases to Materials & Services

## Fiscal Year 2015-16 Accomplishments

- Various process outcomes:
  - 1028 proctored tests:
  - 972 official transcripts processed (720 students served)
  - 290 incoming transfer transcripts processed
  - 160 (average) petitions and grade change requests per year
  - 230 degrees and certificates conferred (spring, summer, fall 2015 and winter 2016)
- Added back 1.5 staff positions to bring us to full coverage at the front counter. New staff are fully trained and functioning at 100%.
- Assisted 7 high schools in admitting and registering high school students in 35 College Now classes.
- Created a map of service and support documents for GED and Pre-College Students
- Produced and published the Annual Catalog and 4 quarterly schedules
- Implemented all 3 levels of our Academic SAP (student academic progress) process
- Full implementation of National Student Clearinghouse Services: degree and enrollment verification, student tracker, enrollment data.
- Updated all student services forms with new standards and information
- Improved front counter call back process so that all calls are returned same day or by next business day.
- Continued improvement in using consistent practices at both HR and TD campuses.
- Streamlined processes for transcripts, scheduling, new & returning students, informing students about our various programs (Nursing, GED, ...)

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-301</b>	<b>REGISTRATION AND ADMISSIONS</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6102	CHIEF SALARIES	45,676	11,578	0	85,591	85,591	85,591	85,591	na
6105	DIRECTOR SALARIES	8,246	16,736	52,566	54,144	54,144	54,144	1,578	103%
6201	FULL TIME CONFIDENTIAL WAGES	34,079	43,843	0	0	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	105,045	113,492	95,954	89,149	89,149	89,149	( 6,805)	93%
6302	PART TIME CLASSIFIED WAGES	0	764	0	12,917	12,917	12,917	12,917	na
6701	STUDENT WAGES	585	125	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	581	0	0	990	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>194,212</b>	<b>186,538</b>	<b>148,520</b>	<b>242,791</b>	<b>242,791</b>	<b>242,791</b>	<b>94,271</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	23,020	13,976	11,556	18,498	18,498	18,498	6,942	160%
6902	WORKERS COMPENSATION INS	978	901	417	1,822	1,822	1,822	1,405	437%
6903	STATE WORKERS BENEFIT FUND	186	131	102	189	189	189	87	185%
6904	UNEMPLOYMENT INSURANCE	3,385	2,839	1,524	4,111	4,111	4,111	2,587	270%
6905	PERS	28,466	16,939	13,169	23,268	23,268	23,268	10,099	177%
6906	DISABILITY INSURANCE	254	392	264	568	568	568	304	215%
6907	LIFE INSURANCE	518	74	49	63	63	63	14	129%
6908	HEALTH INSURANCE	55,555	44,700	29,564	66,186	66,186	66,186	36,622	224%
6951	PERS BENEFIT EQUALIZATION FUND	0	9,577	3,855	13,299	13,299	13,299	9,444	345%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>112,362</b>	<b>89,529</b>	<b>60,500</b>	<b>128,004</b>	<b>128,004</b>	<b>128,004</b>	<b>67,504</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7213	SOFTWARE & LICENSES	1,017	0	12,795	12,901	12,901	12,901	106	101%
7510	POSTAGE	160	223	217	1	1	1	( 216)	0%
7521	SHIPPING & FREIGHT	0	25	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	0	0	0	360	360	360	360	na
8009	OFFICE SUPPLIES	2,400	1,747	7,915	6,000	6,000	6,000	( 1,915)	76%
8012	TESTING SUPPLIES	5,430	4,764	6,806	6,806	6,806	6,806	0	100%
8201	CONFERENCE FEES	1,016	189	2,285	2,885	2,885	2,885	600	126%
8205	EMPLOYEE TRAVEL	7,538	3,808	10,808	8,025	8,025	8,025	( 2,783)	74%
8509	FOOD & REFRESHMENTS	501	148	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	189	225	310	800	800	800	490	258%
8517	MISCELLANEOUS FEES	250	250	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>18,501</b>	<b>11,379</b>	<b>41,136</b>	<b>37,778</b>	<b>37,778</b>	<b>37,778</b>	<b>( 3,358)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	20,592	20,592	20,592	20,592	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,592</b>	<b>20,592</b>	<b>20,592</b>	<b>20,592</b>	
	<b>TOTAL EXPENDITURES</b>	<b>325,075</b>	<b>287,446</b>	<b>250,156</b>	<b>429,165</b>	<b>429,165</b>	<b>429,165</b>	<b>179,009</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-301</b>	<b>TOTAL REGISTRATION AND ADMISSIONS</b>	<b>325,075</b>	<b>287,446</b>	<b>250,156</b>	<b>429,165</b>	<b>429,165</b>	<b>429,165</b>	<b>179,009</b>	

## 302 – Advising

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### Overview

Academic Advisors assist students with course planning, program and career research, and transfer to other colleges, universities and training programs. In addition, advisors coordinate and facilitate community outreach and recruitment throughout the CGCC service area. They are often the first people that prospective students sit down with to discuss their academic and career goals. In addition, they maintain these relationships throughout the students' academic career through strategic advising appointments.

### Services

Academic Advising	Career exploration
High School recruitment	Transcript evaluation
New Student Orientation	Diversity and inclusion initiatives
High school partnerships	ASPIRE Program support
Distribute resource information	

### Fiscal Year 2016-17 Focus and Key Objectives

- Implement reduced cost mental health services for students, costs offset with a \$1 increase to the college General Services fee
- Continue to provide timely and accurate advising services and guidance to current and prospective students
- Continue to build and reinforce community partnerships
- Explore the possible benefits/pitfalls of mandatory New Student Orientation for all incoming students (new and transfer)
- Work with faculty to establish a faculty mentoring program at CGCC
- Improve the Running Start process with partnering Washington high schools
- Improve the Expanded Options process with partnering Oregon high schools
- Attend Title IX Coordinator training and achieve Level 1 certification
- Explore becoming more involved with teaching/co-teaching CG courses
- Continue professional development (trainings, conferences, workshops, seminars, etc.)
- Continue improving student success and retention initiatives college-wide
- Partner with other departments in improving communication efforts
- Increase outreach to high schools to increase student enrollment, both while the student is in high school and after the student graduates
- Reaching out to our nontraditional student base to increase enrollment
- Provide more career and job market resources to increase student motivation towards subjects they are passionate about, increasing retention

- Improve student experience by providing a consistent course schedule and time frames that work with high school and working students
- Work with university advisors and Career Pathways personnel to create smooth pathways towards bachelor's degrees and careers
- Use data about the diversity in our community to provide the support and resources students may need if they are first generation, minority, & low-income.
- Create online Academic Advisor training (via Moodle)

#### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Implementing a Student Ambassador Program would help with recruitment activities, from NSO to outreach to student tours and presentations. The program would require an additional 4-8 hrs of additional Student Advisor hours not currently budgeted.

#### Fiscal Year 2015-16 Accomplishments

- Strong enrollment in all science courses
- Supported the ASPIRE programs at two local high schools
- Facilitated individual advising appointments with students
- Partnership with The Dalles High School in implementing a grant to start the ASPIRE college mentoring program, to increase the college-going mindset and make college more accessible
- The Jesuit Volunteer AmeriCorps member through CGCC helped expand the Juntos Program through OSU Open Campus, teaching Latino families about the path towards higher education and motivating students starting in middle school
- Provided tours to local AVID students in the high school and middle schools to help promote CGCC as a next step after high school
- Advisors have done hours of outreach in the HRVHS and TDHS to promote CGCC, as well as attending college and career fairs in the counties
- Worked with department heads and Instructional Services to provide students with the most accurate information about courses and programs, and worked to make the offerings more consistent from year to year
- 1749 Advisees seen by Advisors (7/1/15-3/1/16)
- Updated Advising Guides
- Supported in submitting Community College Success Grant #525-1003-15. This grant (if awarded) will fund the creation of a program for first-generation, low-income and educationally disadvantaged students
- Represented CGCC at Senior College Night at HRVHS
- Represented CGCC at College, Trade, Military Fair at HRVHS
- Supported Student Life Coordinator with New Student Orientation
- Provided tours at CGCC to students in our GED program

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-302</b>	<b>ADVISING</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	48,979	53,753	54,144	55,768	55,768	55,768	1,624	103%
6107	FT PROFESSIONAL SUPPORT SALARIES	103,385	96,631	82,426	74,365	74,365	74,365	( 8,061)	90%
6108	PT PROFESSIONAL SUPPORT SALARIES	44,329	26,765	14,998	0	0	0	( 14,998)	na
6401	FULL TIME INSTRUCTOR SALARIES	0	39,879	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	( 1)	0	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	936	907	907	990	990	990	83	109%
	<b>TOTAL SALARY EXPENSE</b>	<b>197,628</b>	<b>217,935</b>	<b>152,475</b>	<b>131,123</b>	<b>131,123</b>	<b>131,123</b>	<b>( 21,352)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	22,096	16,649	10,991	9,955	9,955	9,955	( 1,036)	91%
6902	WORKERS COMPENSATION INS	1,029	1,110	669	981	981	981	312	147%
6903	STATE WORKERS BENEFIT FUND	169	136	105	103	103	103	( 2)	98%
6904	UNEMPLOYMENT INSURANCE	3,332	3,327	2,442	2,212	2,212	2,212	( 230)	91%
6905	PERS	32,713	22,118	15,075	14,000	14,000	14,000	( 1,075)	93%
6906	DISABILITY INSURANCE	195	433	332	306	306	306	( 26)	92%
6907	LIFE INSURANCE	253	67	51	48	48	48	( 3)	94%
6908	HEALTH INSURANCE	38,369	44,059	31,726	30,083	30,083	30,083	( 1,643)	95%
6951	PERS BENEFIT EQUALIZATION FUND	0	12,449	6,178	7,157	7,157	7,157	979	116%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>98,156</b>	<b>100,348</b>	<b>67,569</b>	<b>64,845</b>	<b>64,845</b>	<b>64,845</b>	<b>( 2,724)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	0	22,500	22,500	22,500	22,500	na
7510	POSTAGE	20	0	0	102	102	102	102	na
7601	PRINTING & DUPLICATING	3,550	1,680	1,600	1,340	1,340	1,340	( 260)	84%
8009	OFFICE SUPPLIES	460	151	150	150	150	150	0	100%
8201	CONFERENCE FEES	3,981	1,945	1,800	1,800	1,800	1,800	0	100%
8205	EMPLOYEE TRAVEL	8,349	5,628	5,000	5,000	5,000	5,000	0	100%
8509	FOOD & REFRESHMENTS	195	122	180	180	180	180	0	100%
8516	MEMBERSHIP FEES & DUES	130	125	300	300	300	300	0	100%
8523	STUDENT ACTIVITIES & EVENTS	7,791	3,982	4,585	4,585	4,585	4,585	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>24,476</b>	<b>13,633</b>	<b>13,615</b>	<b>35,957</b>	<b>35,957</b>	<b>35,957</b>	<b>22,342</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	5,999	5,999	5,999	5,999	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,999</b>	<b>5,999</b>	<b>5,999</b>	<b>5,999</b>	
	<b>TOTAL EXPENDITURES</b>	<b>320,260</b>	<b>331,916</b>	<b>233,659</b>	<b>237,924</b>	<b>237,924</b>	<b>237,924</b>	<b>4,265</b>	
<b>100-30-302</b>	<b>TOTAL ADVISING</b>	<b>320,260</b>	<b>331,916</b>	<b>233,659</b>	<b>237,924</b>	<b>237,924</b>	<b>237,924</b>	<b>4,265</b>	

## **303 – Financial Aid Administration**

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### Overview

Financial Aid is a key part of Columbia Gorge Community College. Financial Aid staff counsel students regarding financial literacy as well as assist locating and accessing funds necessary to cover the cost of school and living expenses.

### Services

Financial aid counseling	Loan Education
Verification of student financial aid	Scholarship assistance
Federal Work Study Coordination	FAFSA Assistance
Development of Financial Aid Policy	High school outreach
Loan default rate management	Financial aid reporting
Management of student records	

### Fiscal Year 2016-17 Focus and Key Objectives

- Continue Default Management by partnering with the college private default management contractor ECMC
- Continue Financial Literacy Education by partnering with SALT
- Get more students involved with Federal Work Study
- Faster Turnaround time for Student Files
- Professional Development for new/current Financial Aid Staff
- Eliminate all prior finding in the Fiscal Year 2015-16 Audit
- The addition of 0.25 FTE of the college Controller continues existing work coordinating the college's default mitigation committee and work eliminating repeat financial aid audit findings

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Past employee turnover requires additional professional education and training for Financial Aid Staff

### Fiscal Year 2015-16 Accomplishments

- Offered FAFSA Fridays at both campuses in January of 2016
- Reduced college Student Loan Default rate from 31.6% to 21.4%

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-303</b>	<b>FINANCIAL AID ADMINISTRATION</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	51,404	68,906	66,145	68,182	68,182	68,182	2,037	103%
6301	FULL TIME CLASSIFIED WAGES	92,143	46,252	38,251	32,323	32,323	32,323	( 5,928)	85%
6801	EMPLOYEE TAXABLE ALLOWANCE	0	129	0	990	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>143,547</b>	<b>115,287</b>	<b>104,396</b>	<b>101,495</b>	<b>101,495</b>	<b>101,495</b>	<b>( 2,901)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	15,732	8,472	7,192	7,689	7,689	7,689	497	107%
6902	WORKERS COMPENSATION INS	708	556	437	757	757	757	320	173%
6903	STATE WORKERS BENEFIT FUND	135	68	68	77	77	77	9	113%
6904	UNEMPLOYMENT INSURANCE	2,582	1,704	1,598	1,709	1,709	1,709	111	107%
6905	PERS	23,463	11,347	10,973	8,422	8,422	8,422	( 2,551)	77%
6906	DISABILITY INSURANCE	211	237	219	206	206	206	( 13)	94%
6907	LIFE INSURANCE	280	38	32	36	36	36	4	113%
6908	HEALTH INSURANCE	51,830	31,113	35,444	23,107	23,107	23,107	( 12,337)	65%
6951	PERS BENEFIT EQUALIZATION FUND	0	6,435	4,042	5,528	5,528	5,528	1,486	137%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>94,941</b>	<b>59,970</b>	<b>60,005</b>	<b>47,531</b>	<b>47,531</b>	<b>47,531</b>	<b>( 12,474)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	48	0	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	48	48	11,050	11,050	11,050	11,050	0	100%
7510	POSTAGE	0	0	0	767	767	767	767	na
7521	SHIPPING & FREIGHT	80	44	27	27	27	27	0	100%
7601	PRINTING & DUPLICATING	427	335	300	450	450	450	150	150%
8009	OFFICE SUPPLIES	144	221	150	150	150	150	0	100%
8201	CONFERENCE FEES	500	704	440	440	440	440	0	100%
8205	EMPLOYEE TRAVEL	5,821	4,463	3,850	3,850	3,850	3,850	0	100%
8509	FOOD & REFRESHMENTS	130	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	952	979	900	900	900	900	0	100%
8802	INFO TECH EQUIPMENT <\$5000	0	0	3,700	0	0	0	( 3,700)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>8,150</b>	<b>6,794</b>	<b>20,417</b>	<b>17,634</b>	<b>17,634</b>	<b>17,634</b>	<b>( 2,783)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	2,035	2,035	2,035	2,035	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,035</b>	<b>2,035</b>	<b>2,035</b>	<b>2,035</b>	
	<b>TOTAL EXPENDITURES</b>	<b>246,638</b>	<b>182,051</b>	<b>184,818</b>	<b>168,695</b>	<b>168,695</b>	<b>168,695</b>	<b>( 16,123)</b>	
<b>100-30-303</b>	<b>TOTAL FINANCIAL AID ADMINISTRATION</b>	<b>246,638</b>	<b>182,051</b>	<b>184,818</b>	<b>168,695</b>	<b>168,695</b>	<b>168,695</b>	<b>( 16,123)</b>	



## **304 – Career Services**

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### Overview

Academic Advisors assist students with course planning, program and career research, and transfer to other colleges, universities and training programs. In addition, advisors coordinate and facilitate community outreach and recruitment throughout the CGCC service area. They are often the first people that prospective students sit down with to discuss their academic and career goals. In addition, they maintain these relationships throughout the students' academic career through strategic advising appointments.

### Services

Assist student with career exploration	Assist with educational exploration
Provide work place information	Help establish career paths

### Fiscal Year 2016-17 Focus and Key Objectives

- Career services work is primarily the responsibility for Academic Advisors budgeted in Student Advising
- The current budget includes an annual subscription service for an online career matching questionnaire called, "TypeFocus"

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Additional funding would be used to reestablish dedicated Career Advising staff

### Fiscal Year 2015-16 Accomplishments

- 59 students have utilized this assessment tool since July 1, 2015
- Students were able to make a better informed decision based on the results of their individual assessment

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-304</b>	<b>CAREER SERVICES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	27,563	22,684	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	0	9,946	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>27,563</b>	<b>32,630</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	3,052	2,967	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	126	203	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	20	29	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	598	571	0	0	0	0	0	na
6905	PERS	3,708	2,845	0	0	0	0	0	na
6906	DISABILITY INSURANCE	29	75	0	0	0	0	0	na
6907	LIFE INSURANCE	218	14	0	0	0	0	0	na
6908	HEALTH INSURANCE	7,099	12,975	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	1,801	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>14,850</b>	<b>21,480</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7115	STUDENT SERVICES ADVERTISING	0	3,078	0	0	0	0	0	na
7213	SOFTWARE & LICENSES	3,276	811	800	800	800	800	0	100%
8009	OFFICE SUPPLIES	6	0	0	0	0	0	0	na
8011	REFERENCE MATERIALS	96	0	0	0	0	0	0	na
8201	CONFERENCE FEES	1,495	599	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	1,651	665	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	66	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	65	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,655</b>	<b>5,153</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>49,068</b>	<b>59,263</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>0</b>	
<b>100-30-304</b>	<b>TOTAL CAREER SERVICES</b>	<b>49,068</b>	<b>59,263</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>0</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-305</b>	<b>STUDENT RECOGNITION</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	127	0	0	275	275	275	275	na
7521	SHIPPING & FREIGHT	120	0	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	1,493	777	0	0	0	0	0	na
8009	OFFICE SUPPLIES	50	559	80	80	80	80	0	100%
8503	GRADUATION	3,783	4,621	5,695	5,695	5,695	5,695	0	100%
8509	FOOD & REFRESHMENTS	715	300	250	250	250	250	0	100%
8523	STUDENT ACTIVITIES & EVENTS	934	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>7,222</b>	<b>6,257</b>	<b>6,025</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>275</b>	
	<b>TOTAL EXPENDITURES</b>	<b>7,222</b>	<b>6,257</b>	<b>6,025</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>275</b>	
<b>100-30-305</b>	<b>TOTAL STUDENT RECOGNITION</b>	<b>7,222</b>	<b>6,257</b>	<b>6,025</b>	<b>6,300</b>	<b>6,300</b>	<b>6,300</b>	<b>275</b>	

## **306 – Americans with Disability Act (ADA) Services**

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### Overview

The Disability Resources Office assists students with various forms of disability to have equal access and success in their college experience. The office also assists community members with accommodations needs when using college facilities for events or business purposes upon request. ADA Services assists the college in compliance with Americans with Disabilities Act, section 504 and other applicable laws, regulations and procedures to ensure equal access to employment, educational opportunities, programs and activities, in the most appropriate integrated setting.

### Services

Assist obtaining disability evaluations	Document appropriate accommodations
Assist with reasonable accommodations	Individual assistance to student & faculty
Community involved in disability services	Advising students with disabilities
PASS program coordination	

### Fiscal Year 2016-17 Focus and Key Objectives

- Continue to provide high quality assistance and resources to students with disabilities, including being as responsive as possible to new needs as they arise
- Continue to build relationships with community agencies and school districts to provide information about our processes and services and support to them in their events/initiatives
- Continue to provide assistance to faculty in the form of direct communication and trainings in supporting students with disabilities
- Investigate additional professional development opportunities to further department effectiveness
- Create a system for more regular contact with students registered and receiving accommodations
- Continued provision of academic advising, support of student services department events and initiatives and growth/improvement of PASS program

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Travel funds for increased professional development

### Fiscal Year 2015-16 Accomplishments

- Successful Office of Civil Rights Report and Visit
- Participation in community/district consortium on disability
- Successful support of students registered with the DR office

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-306</b>	<b>ADA SERVICES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6108	PT PROFESSIONAL SUPPORT SALARIES	1,434	0	24,996	39,995	39,995	39,995	14,999	160%
	<b>TOTAL SALARY EXPENSE</b>	<b>1,434</b>	<b>0</b>	<b>24,996</b>	<b>39,995</b>	<b>39,995</b>	<b>39,995</b>	<b>14,999</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	204	0	209	3,060	3,060	3,060	2,851	1464%
6902	WORKERS COMPENSATION INS	8	0	12	301	301	301	289	2508%
6903	STATE WORKERS BENEFIT FUND	1	0	4	21	21	21	17	525%
6904	UNEMPLOYMENT INSURANCE	38	0	46	680	680	680	634	1478%
6905	PERS	250	0	249	3,352	3,352	3,352	3,103	1346%
6906	DISABILITY INSURANCE	0	0	11	94	94	94	83	855%
6907	LIFE INSURANCE	0	0	2	16	16	16	14	800%
6908	HEALTH INSURANCE	84	0	920	3,103	3,103	3,103	2,183	337%
6951	PERS BENEFIT EQUALIZATION FUND	0	0	117	2,200	2,200	2,200	2,083	1880%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>585</b>	<b>0</b>	<b>1,570</b>	<b>12,827</b>	<b>12,827</b>	<b>12,827</b>	<b>11,257</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8201	CONFERENCE FEES	0	0	400	400	400	400	0	100%
8205	EMPLOYEE TRAVEL	94	0	500	800	800	800	300	160%
8501	ADA COMPLIANCE M&S	18,838	14,537	25,000	18,000	18,000	18,000	( 7,000)	72%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>18,932</b>	<b>14,537</b>	<b>25,900</b>	<b>19,200</b>	<b>19,200</b>	<b>19,200</b>	<b>( 6,700)</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	718	718	718	718	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>718</b>	<b>718</b>	<b>718</b>	<b>718</b>	
	<b>TOTAL EXPENDITURES</b>	<b>20,951</b>	<b>14,537</b>	<b>52,466</b>	<b>72,740</b>	<b>72,740</b>	<b>72,740</b>	<b>20,274</b>	
<b>100-30-306</b>	<b>TOTAL ADA SERVICES</b>	<b>20,951</b>	<b>14,537</b>	<b>52,466</b>	<b>72,740</b>	<b>72,740</b>	<b>72,740</b>	<b>20,274</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-310</b>	<b>STUDENT SUCCESS INITIATIVES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6108	PT PROFESSIONAL SUPPORT SALARIES	0	978	0	0	0	0	0	na
6442	SPECIAL PROJECT WAGES	2,574	846	2,447	33	33	33	( 2,414)	1%
6701	STUDENT WAGES	134	0	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>2,708</b>	<b>1,824</b>	<b>2,447</b>	<b>33</b>	<b>33</b>	<b>33</b>	<b>( 2,414)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	368	117	342	3	3	3	( 339)	1%
6902	WORKERS COMPENSATION INS	14	7	20	0	0	0	( 20)	na
6903	STATE WORKERS BENEFIT FUND	2	1	3	0	0	0	( 3)	na
6904	UNEMPLOYMENT INSURANCE	48	28	76	1	1	1	( 75)	1%
6905	PERS	322	122	175	3	3	3	( 172)	2%
6907	LIFE INSURANCE	0	1	0	0	0	0	0	na
6908	HEALTH INSURANCE	11	14	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	75	105	1	1	1	( 104)	1%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>765</b>	<b>365</b>	<b>721</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>( 713)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	62,109	49,282	0	0	0	0	0	na
8201	CONFERENCE FEES	1,187	345	0	0	0	0	0	na
8204	NON-EMPLOYEE TRAVEL	0	0	1,063	0	0	0	( 1,063)	na
8205	EMPLOYEE TRAVEL	( 2,020)	2,503	11,774	0	0	0	( 11,774)	na
8509	FOOD & REFRESHMENTS	983	71	0	0	0	0	0	na
8523	STUDENT ACTIVITIES & EVENTS	214	0	163	16,000	16,000	16,000	15,837	9816%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>62,473</b>	<b>52,201</b>	<b>13,000</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>3,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>65,946</b>	<b>54,390</b>	<b>16,168</b>	<b>16,041</b>	<b>16,041</b>	<b>16,041</b>	<b>( 127)</b>	
<b>100-30-310</b>	<b>TOTAL STUDENT SUCCESS INITIATIVES</b>	<b>65,946</b>	<b>54,390</b>	<b>16,168</b>	<b>16,041</b>	<b>16,041</b>	<b>16,041</b>	<b>( 127)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-321</b>	<b>GED TESTING</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7521	SHIPPING & FREIGHT	218	0	275	0	0	0	( 275)	na
8012	TESTING SUPPLIES	1,197	152	1,130	0	0	0	( 1,130)	na
8205	EMPLOYEE TRAVEL	818	0	1,090	0	0	0	( 1,090)	na
8517	MISCELLANEOUS FEES	4,503	0	5,800	0	0	0	( 5,800)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,736</b>	<b>152</b>	<b>8,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8,295)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>6,736</b>	<b>152</b>	<b>8,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8,295)</b>	
<b>100-30-321</b>	<b>TOTAL GED TESTING</b>	<b>6,736</b>	<b>152</b>	<b>8,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8,295)</b>	

## 331 – Student Government

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### Overview

Student Life at CGCC serves to enhance the students' overall experience through a variety on campus activities, leadership opportunities, community involvement and more. Student Life works to promote CGCC through the activities, projects and events throughout the year. Student Life falls under Key Function Area (KFA) two of the institution's strategic plan, *"....supporting and recognizing student progress, providing opportunities for students to participate in the growth of the college, celebrating diversity and promoting achievement of educational goals."*

Student Government focuses on providing students with opportunities to get involved on campus through student leadership, campus and community activities. Student leaders promote student engagement through a variety of projects and events throughout the year.

CGCC Student Life has 12 chartered clubs on campus. Not all clubs are currently active. The full list of clubs includes Alpha Sigma Xi Chapter of Phi Theta Kappa International Honor Society, CGCC Mathematical Society, CGCC Music Society, CGCC S.A.F.E. (Sexuality Alliance for Everyone) Club, Delta Energy, Environmental Club, Film Club, Gaming Club, Health Occupations Club, Japanese Culture Club, Multicultural Club, Student Nurse Association

### Services

Student leadership	Student engagement
Student activities	Community services opportunities
Community partnerships	Recognizing academic excellence

### Fiscal Year 2016-17 Focus and Key Objectives

- Continue to grow with more active clubs on both campuses
- Increase overall student involvement on both campuses with more campus wide activities, projects and events
- More student life presence on the Hood River campus
- Student Government travel to a leadership conference in the late summer



## Fiscal Year 2016-17 Assessment of Future Funding Needs

- Student life activities are constrained by available staffing. Currently a Student Life Advisor is funded at twenty-five hours per week.
- The current budget for Student Government wages does not support a full team per the ASG constitution and by-laws. Fully funding Student Government would require 30 paid hours per month for 10 months with 5 team members.
- The 2016-17 Proposed Budget does increase Materials & Services and supports the recommendation from the Academic Master Plan to, "Increase activities on campus for students."

## Fiscal Year 2015-16 Accomplishments

- Student Government officer retention increased to 75%
- Tobacco-Free Campus Policy approved in July 2015. The implementation process has just started
- ASG Winter Clothing Drive: 20 shirts, 6 pairs of pants, 24 jackets, 5 pairs of gloves, 31 sweatshirts, 2 pairs of leggings, 13 hats, 11 scarves and 1 blanket. Collected on both campuses. Items were donated to the local warming shelters.
- Student Government officers provided leadership and service at the fall winter and spring new student orientations
- Participation in the Starlight Parade promoting college completion, "Ropin' in YOUR degree at CGCC"
- The Dalles Community Meals started in January 2016. CGCC sponsored meals are served on the 2nd & 4th Sunday each month. We average 6 volunteers with over 10 volunteers one Sunday. Students, faculty and staff have been involved.
- Oregon Promise TDWHS Outreach: Student Government visited the high school on two occasions to talk to high school seniors about the Oregon Promise Grant. This started when it was brought to their attention that there was a low number of TDWHS students applying for the grant. After promoting the Oregon Promise at the high school, pushing information out on social media and websites, there number of applicants increased from 31 to 67. The final number for Wasco County is 121 applicants. It is possible that we will see 20-30 FTE from the Oregon Promise Grant in the 16-17 school year.
- ASG officers partnered with Phi Theta Kappa chapter officers to form a bowling team for Bowl for Kids Sake. The team raised over \$400 for the Big Brother/Big Sister Program of the Gorge.
- Participation in the Cherry Festival Parade. We had 4 students, 15 staff members plus 12 children walk and ride in the parade. Our theme was "CGCC Trucking" which followed with the theme of the Cherry Festival, "Highway to Cherrytown."
- Over \$1000 raised for foster children in the Gorge. Student Government officers will be putting together almost 100 duffle bags to be donated to CASA and DHS to give to children.

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-331</b>	<b>STUDENT GOVERNMENT</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6108	PT PROFESSIONAL SUPPORT SALARIES	0	0	23,350	23,556	23,556	23,556	206	101%
6701	STUDENT WAGES	7,104	5,514	4,550	4,836	4,836	4,836	286	106%
	<b>TOTAL SALARY EXPENSE</b>	<b>7,104</b>	<b>5,514</b>	<b>27,900</b>	<b>28,392</b>	<b>28,392</b>	<b>28,392</b>	<b>492</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	89	163	1,267	2,172	2,172	2,172	905	171%
6902	WORKERS COMPENSATION INS	34	27	75	570	570	570	495	760%
6903	STATE WORKERS BENEFIT FUND	9	4	13	21	21	21	8	162%
6904	UNEMPLOYMENT INSURANCE	72	53	280	483	483	483	203	173%
6905	PERS	0	0	1,006	1,974	1,974	1,974	968	196%
6906	DISABILITY INSURANCE	0	0	0	55	55	55	55	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	516	1,296	1,296	1,296	780	251%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>204</b>	<b>247</b>	<b>3,157</b>	<b>6,571</b>	<b>6,571</b>	<b>6,571</b>	<b>3,414</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	11	11	11	11	na
7601	PRINTING & DUPLICATING	0	0	0	1	1	1	1	na
8009	OFFICE SUPPLIES	263	152	0	200	200	200	200	na
8201	CONFERENCE FEES	460	307	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	1,141	460	400	400	400	400	0	100%
8206	STUDENT TRAVEL	870	1,377	775	1,075	1,075	1,075	300	139%
8523	STUDENT ACTIVITIES & EVENTS	3,669	2,472	2,500	5,000	5,000	5,000	2,500	200%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,403</b>	<b>4,768</b>	<b>3,675</b>	<b>6,687</b>	<b>6,687</b>	<b>6,687</b>	<b>3,012</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	1,402	1,402	1,402	1,402	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,402</b>	<b>1,402</b>	<b>1,402</b>	<b>1,402</b>	
	<b>TOTAL EXPENDITURES</b>	<b>13,711</b>	<b>10,529</b>	<b>34,732</b>	<b>43,052</b>	<b>43,052</b>	<b>43,052</b>	<b>8,320</b>	
<b>100-30-331</b>	<b>TOTAL STUDENT GOVERNMENT</b>	<b>13,711</b>	<b>10,529</b>	<b>34,732</b>	<b>43,052</b>	<b>43,052</b>	<b>43,052</b>	<b>8,320</b>	

## 332 – Phi Theta Kappa

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### Overview

Cost center 332 accounts for the Student Life activities directly related to CGCC's chapter of the National Honor Society Phi Theta Kappa. Phi Theta Kappa focuses on recognizing academic excellence, promotes leadership opportunities and community involvement. The Alpha Sigma Xi Chapter of Phi Theta Kappa completes projects based on the four hallmarks, Scholarship, Leadership, Service and Fellowship.

### Services

Student leadership	Student engagement
Student activities	Community services opportunities
Community partnerships	Recognizing academic excellence

### Fiscal Year 2016-17 Focus and Key Objectives

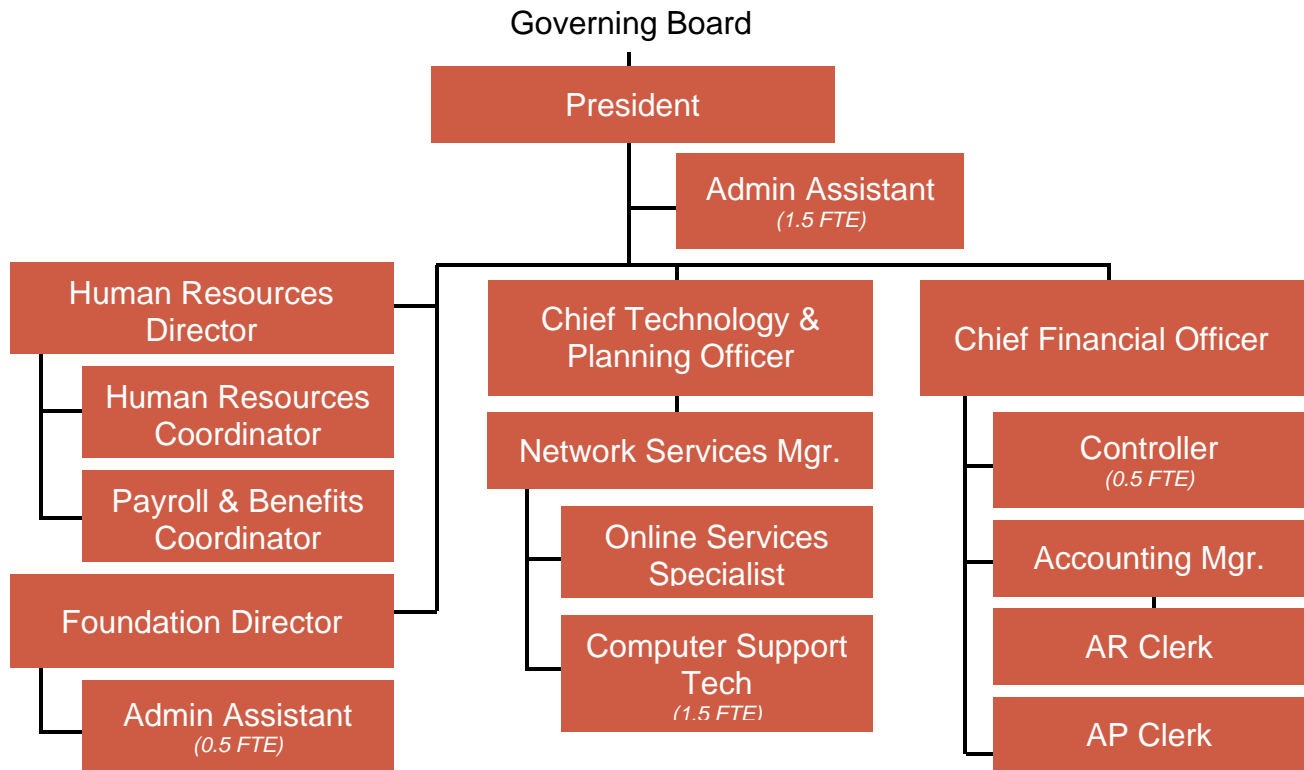
- Continue to provide high quality services to existing and prospective business owners in the Columbia Gorge region
- Raise outside funding to help replace the lost admin assistant position so the center can be more productive with counselors' professional time and to help expand professional development opportunities
- Continue to demonstrate value to stakeholders by helping businesses access capital, increase sales volume and overall net profit

### Fiscal Year 2015-16 Accomplishments

- Student leader retention improvement. Phi Theta Kappa officers: 100%,
- The Clean Campus Initiative on the Hood River campus. Since September, we have had 20 volunteers which include students, Phi Theta Kappa officers, staff, administration and community members. This projects has lessened the stress on the CGCC facilities department.
- Phi Theta Kappa Chapter officers and advisor have been nominated for awards at the upcoming International Convention in April. Nominations include: Distinguished Chapter officer team, Distinguished Chapter officers, Distinguished Advisor, Distinguished College Project & Distinguished Honors in Action Project.
- Over \$1000 raised for foster children in the Gorge. Student Government officers will be putting together almost 100 duffle bags to be donated to CASA and DHS to give to children.

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-30-332</b>	<b>PHI THETA KAPPA</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6701	STUDENT WAGES	1,689	1,511	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>1,689</b>	<b>1,511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	61	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	8	8	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	4	1	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	35	14	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>47</b>	<b>84</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7510	POSTAGE	0	0	0	199	199	199	199	na
7601	PRINTING & DUPLICATING	0	0	0	8	8	8	8	na
8009	OFFICE SUPPLIES	183	144	200	200	200	200	0	100%
8201	CONFERENCE FEES	1,169	1,224	1,500	1,500	1,500	1,500	0	100%
8205	EMPLOYEE TRAVEL	989	547	600	600	600	600	0	100%
8206	STUDENT TRAVEL	1,495	2,192	1,760	1,760	1,760	1,760	0	100%
8523	STUDENT ACTIVITIES & EVENTS	887	619	1,100	1,100	1,100	1,100	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>4,723</b>	<b>4,726</b>	<b>5,160</b>	<b>5,367</b>	<b>5,367</b>	<b>5,367</b>	<b>207</b>	
	<b>TRANSFERS</b>								
9951	INTR DEPT SVCS IT	0	0	0	601	601	601	601	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>601</b>	<b>601</b>	<b>601</b>	<b>601</b>	
	<b>TOTAL EXPENDITURES</b>	<b>6,459</b>	<b>6,321</b>	<b>5,160</b>	<b>5,968</b>	<b>5,968</b>	<b>5,968</b>	<b>808</b>	
<b>100-30-332</b>	<b>TOTAL PHI THETA KAPPA</b>	<b>6,459</b>	<b>6,321</b>	<b>5,160</b>	<b>5,968</b>	<b>5,968</b>	<b>5,968</b>	<b>808</b>	

## Institutional Support



POSITION	2015-16	2016-17
<b>Exempt</b>		
President	1.0	1.0
Chief Technology and Planning Officer	1.0	1.0
Chief Financial Officer	1.0	1.0
Chief Operating Officer	1.0	
Director of Network Services	1.0	1.0
Controller	0.5	0.5
Human Resources Director		1.0
Accounting Manager	1.0	1.0
Manager of Payroll & Benefits	1.0	
Payroll & Benefits Coordinator		1.0
Human Resources Coordinator		1.0
Foundation Director	1.00	1.0
<b>Confidential</b>		
Admin Assistant	2.00	1.0
<b>Classified</b>		
Accounting Clerks (AR & AP)	2.0	2.0
Online Services Specialist	1.0	1.0
IT Computer Support Tech	2.0	1.5
Admin Assistant	1.5	1.0
<b>Total</b>	<b>17</b>	<b>16</b>

## 501 – Governing Board

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### Overview

The Board of Education set policy direction of the college, hires the College President, adopts the college budget. The Fiscal Year 2016-17 includes a May election that includes additional and required election filing costs.

### Services

Sets college policy

Hires and evaluates college president

Adopts financial plan

Promote the college locally and regionally

### Fiscal Year 2016-17 Focus and Key Objectives

- Add student ambassador position to the Board of Education
- Support college master plan, student success plan, and further implementation of Open Educational Resources through policy development
- Redesign presidential evaluation process

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Additional dollars could be invested in trainings, facilitated planning meeting, conferences, and/or increased CGCC presence at state and national events

### Fiscal Year 2015-16 Accomplishments

- Instituted college work sessions ahead of each regular meeting
- Adopted a campus-wide non-smoking policy
- Held college-wide and all-day facilitated work session on college direction and priorities in the CGCC lecture hall
- Achieved 85% completion rate for board self-evaluation

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-501</b>	<b>GOVERNING BOARD</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7111	LEGAL NOTICE ADVERTISING	2,225	2,970	2,000	2,000	2,000	2,000	0	100%
7210	OTHER CONTRACTED SERVICES	0	0	1,850	500	500	500	( 1,350)	27%
7510	POSTAGE	0	0	0	214	214	214	214	na
8009	OFFICE SUPPLIES	0	14	500	300	300	300	( 200)	60%
8201	CONFERENCE FEES	4,372	5,127	3,717	5,780	5,780	5,780	2,063	156%
8203	BOARD TRAVEL	8,423	8,557	11,097	11,655	11,655	11,655	558	105%
8204	NON-EMPLOYEE TRAVEL	0	0	433	0	0	0	( 433)	na
8509	FOOD & REFRESHMENTS	4,731	2,536	3,600	3,400	3,400	3,400	( 200)	94%
8512	GIFTS EXPENSE	175	69	0	0	0	0	0	na
8515	MEETING & CONFERENCE EXPENSE	32	148	1,232	400	400	400	( 832)	32%
8516	MEMBERSHIP FEES & DUES	24,064	3,892	4,250	4,050	4,050	4,050	( 200)	95%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>44,022</b>	<b>23,313</b>	<b>28,679</b>	<b>28,299</b>	<b>28,299</b>	<b>28,299</b>	<b>( 380)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>44,022</b>	<b>23,313</b>	<b>28,679</b>	<b>28,299</b>	<b>28,299</b>	<b>28,299</b>	<b>( 380)</b>	
<b>100-50-501</b>	<b>TOTAL GOVERNING BOARD</b>	<b>44,022</b>	<b>23,313</b>	<b>28,679</b>	<b>28,299</b>	<b>28,299</b>	<b>28,299</b>	<b>( 380)</b>	

## 502 – President’s Office

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### Overview

Responsible for college leadership, college operations and legislative and educational policy efforts. The President’s Office coordinates college concerns with state and federal agencies and statewide and national community college organizations. The President has primary responsibility for execution of Board policy.

### Services

Inter-agency/regional coordination	Organizational leadership & direction
Legislative outreach	Policy and Admin Rule Management
Strategic planning	Legal
Community relations	Integration & alignment of college depts.

### Fiscal Year 2016-17 Focus and Key Objectives

- Support implementation of College Master Plan
- Continue progress on becoming a Hispanic serving institution
- Inform legislators on the importance of increased Community College funding in the 2017-19 Oregon Biennial Budget

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Current legislative outreach is limited by past travel budget reductions

### Fiscal Year 2015-16 Accomplishments

- Completion of college master planning process
- Successful mid-cycle accreditation review
- Update of CGCC core themes
- Continued active participation in the Regional Area Collaborative (RAC) and Region Solutions Advisory Committee to the Oregon Governor’s Office
- Transitioned college legal counsel from the eliminated position of Chief Operating Officer, allowing for the restructure of the College Human Resources Dept.
- Oversee development of college budget



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-502 PRESIDENT'S OFFICE</b>									
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6101	PRESIDENT SALARY	169,067	178,850	178,850	178,850	178,850	178,850	0	100%
6105	DIRECTOR SALARIES	44,810	20,127	0	0	0	0	0	na
6107	FT PROFESSIONAL SUPPORT SALARIES	49,166	25,065	0	0	0	0	0	na
6108	PT PROFESSIONAL SUPPORT SALARIES	3,679	0	0	0	0	0	0	na
6201	FULL TIME CONFIDENTIAL WAGES	0	23,062	30,750	31,673	31,673	31,673	923	103%
6301	FULL TIME CLASSIFIED WAGES	26,913	30,948	31,532	16,442	16,442	16,442	( 15,090)	52%
6801	EMPLOYEE TAXABLE ALLOWANCE	10,622	8,224	7,477	8,220	8,220	8,220	743	110%
6802	EMPLOYER PAID 403B CONTRIBUTION	8,100	8,100	8,100	8,100	8,100	8,100	0	100%
<b>TOTAL SALARY EXPENSE</b>		<b>312,357</b>	<b>294,376</b>	<b>256,709</b>	<b>243,285</b>	<b>243,285</b>	<b>243,285</b>	<b>( 13,424)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	31,137	17,419	14,891	17,363	17,363	17,363	2,472	117%
6902	WORKERS COMPENSATION INS	1,497	1,463	1,162	1,711	1,711	1,711	549	147%
6903	STATE WORKERS BENEFIT FUND	147	95	102	103	103	103	1	101%
6904	UNEMPLOYMENT INSURANCE	3,007	2,193	4,242	3,858	3,858	3,858	( 384)	91%
6905	PERS	46,370	27,737	30,210	28,946	28,946	28,946	( 1,264)	96%
6906	DISABILITY INSURANCE	385	498	450	514	514	514	64	114%
6907	LIFE INSURANCE	1,883	53	49	24	24	24	( 25)	49%
6908	HEALTH INSURANCE	40,446	22,741	21,314	16,740	16,740	16,740	( 4,574)	79%
6951	PERS BENEFIT EQUALIZATION FUND	0	14,422	10,729	12,483	12,483	12,483	1,754	116%
6953	OTHER EMPL BENEFITS/PRESIDENT	7,845	7,845	7,844	7,845	7,845	7,845	1	100%
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>132,717</b>	<b>94,466</b>	<b>90,993</b>	<b>89,587</b>	<b>89,587</b>	<b>89,587</b>	<b>( 1,406)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7102	COLLEGE PROMOTIONAL MATERIALS	5,478	2,752	1,506	0	0	0	( 1,506)	na
7210	OTHER CONTRACTED SERVICES	35,991	335	775	0	0	0	( 775)	na
7213	SOFTWARE & LICENSES	428	0	111	0	0	0	( 111)	na
7510	POSTAGE	0	0	0	129	129	129	129	na
7521	SHIPPING & FREIGHT	268	0	250	0	0	0	( 250)	na
7601	PRINTING & DUPLICATING	0	0	0	2,500	2,500	2,500	2,500	na
7901	SUBSCRIPTIONS	309	126	0	0	0	0	0	na
7902	ELECTRONIC SUBSCRIPTIONS	2,053	1,347	1,620	1,200	1,200	1,200	( 420)	74%
8009	OFFICE SUPPLIES	3,170	980	2,690	1,500	1,500	1,500	( 1,190)	56%
8011	REFERENCE MATERIALS	193	315	60	0	0	0	( 60)	na
8201	CONFERENCE FEES	3,786	2,780	4,494	2,770	2,770	2,770	( 1,724)	62%
8205	EMPLOYEE TRAVEL	34,089	9,971	27,196	29,240	29,240	29,240	2,044	108%
8508	EQUIPMENT REPAIR	248	0	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	12,516	5,343	5,477	3,977	3,977	3,977	( 1,500)	73%
8512	GIFTS EXPENSE	300	580	0	0	0	0	0	na
8515	MEETING & CONFERENCE EXPENSE	2,723	850	1,356	320	320	320	( 1,036)	24%
8516	MEMBERSHIP FEES & DUES	10,784	28,493	31,532	34,280	34,280	34,280	2,748	109%

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8802	INFO TECH EQUIPMENT <\$5000	3,401	2,515	0	0	0	0	0	na
8805	OTHER MINOR EQUIPMENT <\$5000	60	0	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>115,797</b>	<b>56,387</b>	<b>77,067</b>	<b>75,916</b>	<b>75,916</b>	<b>75,916</b>	<b>( 1,151)</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	5,415	5,415	5,415	5,415	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>5,415</b>	<b>5,415</b>	<b>5,415</b>	<b>5,415</b>	
<b>TOTAL EXPENDITURES</b>		<b>560,871</b>	<b>445,229</b>	<b>424,769</b>	<b>414,203</b>	<b>414,203</b>	<b>414,203</b>	<b>( 10,566)</b>	
<b>100-50-502</b>	<b>TOTAL PRESIDENT'S OFFICE</b>	<b>560,871</b>	<b>445,229</b>	<b>424,769</b>	<b>414,203</b>	<b>414,203</b>	<b>414,203</b>	<b>( 10,566)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-503</b>	<b>PUBLIC INFORMATION AND COMMUNICATIONS</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7101	INSTITUTIONAL ADVERTISING	54,001	36,263	67,113	49,060	49,060	49,060	( 18,053)	73%
7102	COLLEGE PROMOTIONAL MATERIALS	3,901	500	4,050	3,200	3,200	3,200	( 850)	79%
7210	OTHER CONTRACTED SERVICES	250	0	4,500	1,500	1,500	1,500	( 3,000)	33%
7213	SOFTWARE & LICENSES	149	0	0	0	0	0	0	na
7510	POSTAGE	9,068	6,605	4,014	2,500	2,500	2,500	( 1,514)	62%
7601	PRINTING & DUPLICATING	6,726	226	3,327	2,265	2,265	2,265	( 1,062)	68%
7611	CATALOG PRINTING	5,680	5,560	4,438	0	0	0	( 4,438)	na
7613	COURSE SCHEDULE PRINTING	17,490	17,645	12,683	18,000	18,000	18,000	5,317	142%
7901	SUBSCRIPTIONS	20	42	175	175	175	175	0	100%
7902	ELECTRONIC SUBSCRIPTIONS	25	0	260	40	40	40	( 220)	15%
8009	OFFICE SUPPLIES	2,497	582	500	0	0	0	( 500)	na
8201	CONFERENCE FEES	859	0	500	0	0	0	( 500)	na
8205	EMPLOYEE TRAVEL	2,687	25	269	0	0	0	( 269)	na
8509	FOOD & REFRESHMENTS	11	0	0	0	0	0	0	na
8515	MEETING & CONFERENCE EXPENSE	75	0	150	0	0	0	( 150)	na
8516	MEMBERSHIP FEES & DUES	1,305	1,240	2,475	1,200	1,200	1,200	( 1,275)	48%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>104,744</b>	<b>68,688</b>	<b>104,454</b>	<b>77,940</b>	<b>77,940</b>	<b>77,940</b>	<b>( 26,514)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>104,744</b>	<b>68,688</b>	<b>104,454</b>	<b>77,940</b>	<b>77,940</b>	<b>77,940</b>	<b>( 26,514)</b>	
<b>100-50-503</b>	<b>TOTAL PUBLIC INFORMATION AND</b>	<b>104,744</b>	<b>68,688</b>	<b>104,454</b>	<b>77,940</b>	<b>77,940</b>	<b>77,940</b>	<b>( 26,514)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-504</b>	<b>ELECTIONS</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7205	COUNTY ELECTION EXPENSE	0	2,106	0	5,200	5,200	5,200	5,200	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>2,106</b>	<b>0</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,106</b>	<b>0</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	
<b>100-50-504</b>	<b>TOTAL ELECTIONS</b>	<b>0</b>	<b>2,106</b>	<b>0</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-505</b>	<b>ACCREDITATION</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	7,125	0	0	0	0	0	na
8201	CONFERENCE FEES	325	2,275	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	1,309	1,797	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	9,613	9,252	9,622	0	0	0	( 9,622)	na
8517	MISCELLANEOUS FEES	9,896	0	2,500	0	0	0	( 2,500)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>21,143</b>	<b>20,449</b>	<b>12,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,122)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>21,143</b>	<b>20,449</b>	<b>12,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,122)</b>	
<b>100-50-505</b>	<b>TOTAL ACCREDITATION</b>	<b>21,143</b>	<b>20,449</b>	<b>12,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,122)</b>	

## 511 – Business Office

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### Overview

The Business Office administers the college's finances and is the designated champion of Key Function Area (KFA) six of institution's strategic plan, *"Building the institution's financial capability through sound planning and effective use of fiscal resources"*.

The Business Office is charged with a wide variety of responsibilities, including coordination of the college's annual budget and audit processes, as well as general administrative functions of banking and investments, accounts payable, account receivable, fixed asset and general ledger accounting. Last year, the Business Office managed \$18.7 million in outstanding debt obligations, annual payments to over 4,000 different vendors, receipt and distribution of \$97 thousand in third-party scholarships, and financial administration of \$2.9 million in federal financial assistance.

### Services

Accounting and financial reporting	Accounts payable
Budget development and administration	Investment of college funds
Financial controls	Development of fiscal policies
Procurement	Debt issuance & management
Accounts receivable, billing, & collection	Third-party (non-foundation) scholarships
Student cashiering and tax reporting	Contract management & archiving
Shipping and mailing	Promote institutional financial stability

### Fiscal Year 2016-17 Focus and Key Objectives

- Continue to earn an unmodified audit opinion on all financial statements, eliminate all remaining findings in the FY2015-16 annual audit
- Implement reorganized chart of accounts and budgeting practices to more broadly align with other Oregon community colleges per direction from the Board of Education
- Continue to support college-wide decisions with data and analysis
- Build FY2016-17 budget to GFOA Budget Award standards
- Continue to aggressively identify and pursue operational efficiencies
- Fully implement Payment Card Industry Data Security Standard (PCI) compliant credit card processing which will decrease transaction processing fees

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Similar to other college departments, continuing professional education and training for Business Office employees is limited by current funding levels

### Fiscal Year 2015-16 Accomplishments

- Supported college-wide expenditure reductions with financial data and analysis
- Delivered FY2015-16 Budget that substantially reduced the college's structural deficit while continuing all academic programs, degrees, and certificates
- Received an unmodified audit opinion of previous year's financial statements, reduced the number of findings from nine (9) to four (4) in the most current
- annual financial report
- Addition of a 0.5 Controller position to increase separation of duties per previous audit recommendations and to be the acting CFO when needed, offset by elimination of 1.0 Cost Accountant
- Worked with IT to automate production of the budget document saving hours of data entry
- Simplified G/L recording of property tax, bookstore, and investment transactions
- Updated college-wide financial policies, including the college's first reserve policy
- Reformatted monthly financial report to the Board of Education
- Reduced the number of annual Supplemental Budget Adjustments
- Instituted Procurement Documentation Form to ensure policy uniform compliance and documentation of college purchases
- Scanned and digitized all college contracts

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-511</b>	<b>BUSINESS OFFICE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6103	CHIEF FINANCIAL OFFICER SALARY	65,833	77,899	83,097	85,591	85,591	85,591	2,494	103%
6105	DIRECTOR SALARIES	0	9,860	32,799	34,293	34,293	34,293	1,494	105%
6106	PART TIME DIRECTOR SALARIES	0	6,830	0	0	0	0	0	na
6107	FT PROFESSIONAL SUPPORT SALARIES	68,699	50,008	42,431	43,704	43,704	43,704	1,273	103%
6301	FULL TIME CLASSIFIED WAGES	80,193	65,581	65,811	67,163	67,163	67,163	1,352	102%
6801	EMPLOYEE TAXABLE ALLOWANCE	806	644	773	1,980	1,980	1,980	1,207	256%
	<b>TOTAL SALARY EXPENSE</b>	<b>215,531</b>	<b>210,822</b>	<b>224,911</b>	<b>232,731</b>	<b>232,731</b>	<b>232,731</b>	<b>7,820</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	25,024	15,540	17,569	17,653	17,653	17,653	84	100%
6902	WORKERS COMPENSATION INS	1,081	1,063	1,069	1,739	1,739	1,739	670	163%
6903	STATE WORKERS BENEFIT FUND	194	131	154	154	154	154	0	100%
6904	UNEMPLOYMENT INSURANCE	3,893	3,008	3,904	3,923	3,923	3,923	19	100%
6905	PERS	33,346	18,605	19,180	19,337	19,337	19,337	157	101%
6906	DISABILITY INSURANCE	295	436	274	502	502	502	228	183%
6907	LIFE INSURANCE	435	73	82	71	71	71	( 11)	87%
6908	HEALTH INSURANCE	73,064	55,172	65,437	64,072	64,072	64,072	( 1,365)	98%
6951	PERS BENEFIT EQUALIZATION FUND	0	11,399	9,875	12,691	12,691	12,691	2,816	129%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>137,332</b>	<b>105,427</b>	<b>117,544</b>	<b>120,142</b>	<b>120,142</b>	<b>120,142</b>	<b>2,598</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7209	MAINTENANCE CONTRACTS	1,332	0	0	3,805	3,805	3,805	3,805	na
7210	OTHER CONTRACTED SERVICES	8,106	1,964	1,169	0	0	0	( 1,169)	na
7213	SOFTWARE & LICENSES	399	209	750	750	750	750	0	100%
7214	BOND PAYING AGENT FEES	0	0	0	450	450	450	450	na
7510	POSTAGE	11,199	8,418	10,071	4	4	4	( 10,067)	0%
7511	POSTAGE TO BE ALLOCATED	1,770	3,634	3,805	0	0	0	( 3,805)	na
7521	SHIPPING & FREIGHT	74	0	74	74	74	74	0	100%
7601	PRINTING & DUPLICATING	32,544	44,461	43,858	584	584	584	( 43,274)	1%
7602	PRINTING TO BE ALLOCATED	12,519	12,617	8,399	0	0	0	( 8,399)	na
8009	OFFICE SUPPLIES	21,491	7,704	7,588	10,000	10,000	10,000	2,412	132%
8201	CONFERENCE FEES	398	283	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	2,001	2,716	615	2,500	2,500	2,500	1,885	407%
8502	FINANCIAL SERVICES FEES	13,218	10,191	6,924	8,000	8,000	8,000	1,076	116%
8509	FOOD & REFRESHMENTS	73	0	0	300	300	300	300	na
8516	MEMBERSHIP FEES & DUES	1,631	100	1,180	0	0	0	( 1,180)	na
8517	MISCELLANEOUS FEES	44	0	150	0	0	0	( 150)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>106,799</b>	<b>92,297</b>	<b>84,583</b>	<b>26,467</b>	<b>26,467</b>	<b>26,467</b>	<b>( 58,116)</b>	



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	6,799	6,799	6,799	6,799	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>6,799</b>	<b>6,799</b>	<b>6,799</b>	<b>6,799</b>	
<b>TOTAL EXPENDITURES</b>		<b>459,662</b>	<b>408,546</b>	<b>427,038</b>	<b>386,139</b>	<b>386,139</b>	<b>386,139</b>	<b>( 40,899)</b>	
<b>100-50-511</b>	<b>TOTAL BUSINESS OFFICE</b>	<b>459,662</b>	<b>408,546</b>	<b>427,038</b>	<b>386,139</b>	<b>386,139</b>	<b>386,139</b>	<b>( 40,899)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-512</b>	<b>INSURANCE LEGAL AUDIT</b>								
	<b>REQUIREMENTS</b>								
	<b>OTHER PAYROLL EXPENSE</b>								
6906	DISABILITY INSURANCE	0	39	0	0	0	0	0	na
6907	LIFE INSURANCE	0	7	0	0	0	0	0	na
6908	HEALTH INSURANCE	0	5,135	0	0	0	0	0	na
6955	PT FACULTY INSURANCE FUND EXP	0	0	31,425	0	0	0	( 31,425)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>5,181</b>	<b>31,425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 31,425)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7202	AUDIT	70,290	89,850	98,000	98,000	98,000	98,000	0	100%
7207	LEGAL	52,522	40,143	59,500	35,000	35,000	35,000	( 24,500)	59%
7401	FIDELITY BOND INSURANCE	1,416	2,230	2,453	2,453	2,453	2,453	0	100%
7402	LIABILITY INSURANCE	18,849	19,450	20,680	20,680	20,680	20,680	0	100%
7403	PROPERTY INSURANCE	55,579	70,125	78,263	0	0	0	( 78,263)	na
7404	STUDENT OR VOLUNTEER WCOMP PREMIUM	0	0	860	813	813	813	( 47)	95%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>198,656</b>	<b>221,798</b>	<b>259,756</b>	<b>156,946</b>	<b>156,946</b>	<b>156,946</b>	<b>( 102,810)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>198,656</b>	<b>226,979</b>	<b>291,181</b>	<b>156,946</b>	<b>156,946</b>	<b>156,946</b>	<b>( 134,235)</b>	
<b>100-50-512</b>	<b>TOTAL INSURANCE LEGAL AUDIT</b>	<b>198,656</b>	<b>226,979</b>	<b>291,181</b>	<b>156,946</b>	<b>156,946</b>	<b>156,946</b>	<b>( 134,235)</b>	

## 521 – Human Resources

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### Overview

Columbia Gorge Community College’s (CGCC) Human Resources department is committed to fostering a campus culture that attracts, retains and inspires individual excellence, success and alignment with the college mission while acting as a catalyst for continuous professional and personal growth. The office strives to cultivate an environment that values diversity, employee development, honest feedback and fair and transparent practices

The Human Resources department consists of the human resources function and the payroll and benefits function. Duties of this department include, but are not limited to; recruitment, selection and retention, labor negotiations, compensations, grievance resolution, coordination of All Staff meetings (2-3 a year), regular monthly staff meetings, payroll and benefits administration, employee leave administration, worker’s compensation reporting and administration, and annual reporting of staff and faculty data for Integrated Postsecondary Education Data System (IPEDS).

The Human Resources department is charged with leading Key Function Area (KFA) 3, Faculty and Staff: *“CGCC will employ and develop a qualified faculty and staff and foster a supportive working and learning environment”*. The human resources department is also support for the college Master Plan and Core Theme Objectives.

Human Resources has a staff representative on the following committees;

*College:* Critical Incident Response Team, Behavioral Assessment Team, Holiday Committee

*Community:* Wasco Co Law Crisis Response Planning Committee, Hood River Co School Violence Response Team Planning Committee.

### Services

Payroll & Benefits	Employee recruitment & retention
Labor relations	Mandated reporting
Annual Financial Audit support	Faculty & Staff Recognition

### Fiscal Year 2016-17 Focus and Key Objectives

- Complete Union Negotiations and implement new bargaining agreements for Faculty and Classified Staff.
- Successfully onboard a Chief Student Services Officer and Director of Human Resources to help in the college’s strategic direction outlined by the Master Plan
- Streamline the part-time faculty hiring process
- Manage college-wide compensation study

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Restructure of the Human Resources department in Fiscal Year 2016-17 is anticipated to generate significant savings. The position of Chief Operating Officer will be replaced by a Director of Human Resources. The position of Payroll Manager will be replaced by a Payroll Coordinator. The Human Resources Assistant will be upgraded to a Human Resource Coordinator consistent with current job duties.

### Fiscal Year 2015-16 Accomplishments

- Implemented a new online job application process through NEOGOV
- Co-led the college's first All Hands meeting that included both faculty and staff
- Implemented an improved employee Performance Evaluation
- Completed Dependent Verification Review mandated by OEBC
- Co-chaired the hiring process for a Chief Academic Officer
- Worked with Union to resolve grievances associated with layoffs and recalls
- Facilitated a global settlement involving a workers compensation issue

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-521</b>	<b>HUMAN RESOURCES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6104	EXECUTIVE DIRECTOR SALARY	92,491	99,224	99,224	0	0	0	( 99,224)	na
6105	DIRECTOR SALARIES	0	0	0	74,947	74,947	74,947	74,947	na
6107	FT PROFESSIONAL SUPPORT SALARIES	50,045	47,756	47,756	35,535	35,535	35,535	( 12,221)	74%
6108	PT PROFESSIONAL SUPPORT SALARIES	869	17,578	0	0	0	0	0	na
6201	FULL TIME CONFIDENTIAL WAGES	39,095	40,122	40,122	42,431	42,431	42,431	2,309	106%
6301	FULL TIME CLASSIFIED WAGES	25,297	22,113	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	1,237	995	994	750	750	750	( 244)	75%
	<b>TOTAL SALARY EXPENSE</b>	<b>209,034</b>	<b>227,788</b>	<b>188,096</b>	<b>153,663</b>	<b>153,663</b>	<b>153,663</b>	<b>( 34,433)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	24,210	16,603	14,591	11,698	11,698	11,698	( 2,893)	80%
6902	WORKERS COMPENSATION INS	1,078	1,099	888	1,152	1,152	1,152	264	130%
6903	STATE WORKERS BENEFIT FUND	145	122	102	103	103	103	1	101%
6904	UNEMPLOYMENT INSURANCE	2,795	2,719	3,242	2,600	2,600	2,600	( 642)	80%
6905	PERS	29,703	21,219	21,406	16,974	16,974	16,974	( 4,432)	79%
6906	DISABILITY INSURANCE	273	477	432	358	358	358	( 74)	83%
6907	LIFE INSURANCE	544	62	49	44	44	44	( 5)	90%
6908	HEALTH INSURANCE	56,656	52,445	42,772	38,122	38,122	38,122	( 4,650)	89%
6951	PERS BENEFIT EQUALIZATION FUND	0	11,733	8,201	8,410	8,410	8,410	209	103%
6955	PT FACULTY INSURANCE FUND EXP	29,233	31,425	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>144,637</b>	<b>137,904</b>	<b>91,683</b>	<b>79,461</b>	<b>79,461</b>	<b>79,461</b>	<b>( 12,222)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7112	PERSONNEL RECRUITMENT ADVERTISING	17,705	7,969	12,581	10,000	10,000	10,000	( 2,581)	79%
7210	OTHER CONTRACTED SERVICES	30,342	16,303	8,560	29,560	29,560	29,560	21,000	345%
7213	SOFTWARE & LICENSES	0	24,547	23,932	28,600	28,600	28,600	4,668	120%
7301	EMPLOYEE MORALE HEALTH & WELFARE	6,915	6,365	4,326	3,891	3,891	3,891	( 435)	90%
7304	LABOR RELATIONS COSTS	0	0	860	650	650	650	( 210)	76%
7510	POSTAGE	0	20	0	112	112	112	112	na
7601	PRINTING & DUPLICATING	0	0	0	756	756	756	756	na
7901	SUBSCRIPTIONS	1,477	631	490	185	185	185	( 305)	38%
7902	ELECTRONIC SUBSCRIPTIONS	117	390	100	100	100	100	0	100%
8009	OFFICE SUPPLIES	2,862	2,365	3,000	1,400	1,400	1,400	( 1,600)	47%
8011	REFERENCE MATERIALS	3,982	1,421	2,890	1,787	1,787	1,787	( 1,103)	62%
8201	CONFERENCE FEES	1,553	3,620	4,386	4,355	4,355	4,355	( 31)	99%
8205	EMPLOYEE TRAVEL	4,220	5,873	4,863	4,448	4,448	4,448	( 415)	91%
8301	TUITION REIMBURSEMENTS	1,488	10,589	15,000	15,000	15,000	15,000	0	100%
8302	CREDIT TUITION WAIVERS - CL/CONF	12,044	10,294	12,044	0	0	0	( 12,044)	na
8303	CREDIT TUITION WAIVERS - FACULTY	11,021	15,605	10,308	0	0	0	( 10,308)	na
8304	CREDIT TUITION WAIVERS - MGMT	7,001	4,074	7,000	0	0	0	( 7,000)	na
8305	NONCR TUITION WAIVERS - CL/CONF	89	288	1,100	0	0	0	( 1,100)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8306	NONCR TUITION WAIVERS - FACULTY	801	1,800	801	0	0	0	( 801)	na
8307	NONCR TUITION WAIVERS - MGMT	89	1,074	500	0	0	0	( 500)	na
8509	FOOD & REFRESHMENTS	2,946	898	1,146	1,146	1,146	1,146	0	100%
8516	MEMBERSHIP FEES & DUES	3,358	4,649	2,508	1,399	1,399	1,399	( 1,109)	56%
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>108,010</b>	<b>118,775</b>	<b>116,395</b>	<b>103,389</b>	<b>103,389</b>	<b>103,389</b>	<b>( 13,006)</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	5,446	5,446	5,446	5,446	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>5,446</b>	<b>5,446</b>	<b>5,446</b>	<b>5,446</b>	
<b>TOTAL EXPENDITURES</b>		<b>461,681</b>	<b>484,467</b>	<b>396,174</b>	<b>341,959</b>	<b>341,959</b>	<b>341,959</b>	<b>( 54,215)</b>	
<b>100-50-521</b>	<b>TOTAL HUMAN RESOURCES</b>	<b>461,681</b>	<b>484,467</b>	<b>396,174</b>	<b>341,959</b>	<b>341,959</b>	<b>341,959</b>	<b>( 54,215)</b>	

## 531 – Resource Development

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### Overview

The Resource Development Office furthers the mission of the college, in its current and future needs, by increasing public awareness and securing external support. Columbia Gorge Community College's (CGCC) mission is to build dreams and transform lives by providing lifelong educational programs that strengthen our community.

The Resource Development staff researches and assists with the application for grants and contributions from public grantors, philanthropic organizations, individuals, business partners, and industry partners. Staff assists the CGCC Foundation Board in promoting and funding the interests of the students, faculty, facilities, and CGCC educational programs. This goal is accomplished through friend-raising, fundraising, special events, and recognitions. Grants and gifts provide money for student scholarships, instructional programs such as nursing and renewable energy technology, facility improvements, professional development for faculty and staff technology, and library development.

### Services

Develops grants & scholarships	Administers foundation activities
Contributes to college-wide initiatives	Receives and distributes scholarships
Coordinates volunteers	Promotes CGCC through local media
Coordinates annual golf tournament & other special events	

### Fiscal Year 2016-17 Focus and Key Objectives

- Develop a strategic plan for CGCC Foundation that supports the CGCC strategic plan, with the support of the CGCC Foundation Board of Directors
- Oversee the financial records and the annual budget of CGCC Foundation, with the support of the foundation's treasurer, accounting office, and Finance Team
- Expand fundraising and friend-raising efforts within the college and communities we serve, with the support of the Fundraising Team
  - Examples: Annual mail campaign, employee giving campaign, planned giving program, Compass Club (alumni and friends association), endowment building, and opportunities for volunteers and sponsorships
- Continue to increase awareness of CGCC Foundation and opportunities to support the foundation mission, with the support of Marketing Team
- Identify opportunities for Latino outreach in conjunction with Strategic Enrollment Management initiative of CGCC Student Services
  - Example: Explore partnership opportunities with Radio Tierra

- Continue to develop the CGCC Foundation scholarship program, with the support of the Scholarship Team
- Continue to build an effective board of directors for CGCC Foundation, with the support of the Nominating/Board Membership Team
  - Examples: Provide training and development opportunities for CGCC Foundation Board of Directors; Identify and nominate Sherman County and Klickitat County representatives to the CGCC Foundation Board

#### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Continue to provide opportunities for professional education and training for Resource Development staff
- Secure funding to increase administrative assistant position from part-time to full-time

#### Fiscal Year 2015-16 Accomplishments

- Provided more than \$100,000 in scholarship awards to 50 CGCC students for the 2015-16 academic year
- Supported faculty, staff, and student awards at the 2015 graduation ceremony with financial awards
- Raised more than \$13,000 at the annual golf tournament, benefitting student scholarships; Connected with approximately 100 community college supporters at the tournament
- Organized three Gorge Gathering fundraisers, raising more than \$3,000 and making new friends for the foundation
- Surpassed \$1 million in assets of the foundation; Worked closely with the Finance Team and investment adviser to oversee and manage foundation assets
- Hosted a fundraising training for CGCC Foundation Board of Directors and staff
- Continued to develop policies and processes for CGCC Foundation
- Performed marketing activities in order to increase awareness of donation opportunities as well as scholarship opportunities
- Hosted scholarship workshops on CGCC campus as well as local high school campuses to support students and prospective students
- Increased the CGCC Foundation Board of Directors with the addition of two tremendous community members and college supporters
- Prepared for the development of a strategic plan for CGCC Foundation



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-531</b>	<b>RESOURCE DEVELOPMENT</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6104	EXECUTIVE DIRECTOR SALARY	78,257	81,454	0	0	0	0	0	na
6105	DIRECTOR SALARIES	0	0	0	51,035	51,035	51,035	51,035	na
6107	FT PROFESSIONAL SUPPORT SALARIES	47,220	33,320	49,548	0	0	0	( 49,548)	na
6301	FULL TIME CLASSIFIED WAGES	13,353	14,989	16,442	16,442	16,442	16,442	0	100%
6801	EMPLOYEE TAXABLE ALLOWANCE	1,247	1,005	1,000	990	990	990	( 10)	99%
	<b>TOTAL SALARY EXPENSE</b>	<b>140,077</b>	<b>130,768</b>	<b>66,990</b>	<b>68,467</b>	<b>68,467</b>	<b>68,467</b>	<b>1,477</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	15,961	8,858	2,618	5,162	5,162	5,162	2,544	197%
6902	WORKERS COMPENSATION INS	691	596	159	509	509	509	350	320%
6903	STATE WORKERS BENEFIT FUND	96	53	34	69	69	69	35	203%
6904	UNEMPLOYMENT INSURANCE	2,017	1,256	581	1,147	1,147	1,147	566	197%
6905	PERS	21,807	9,166	2,826	5,655	5,655	5,655	2,829	200%
6906	DISABILITY INSURANCE	193	223	153	139	139	139	( 14)	91%
6907	LIFE INSURANCE	864	29	25	24	24	24	( 1)	96%
6908	HEALTH INSURANCE	36,600	23,675	10,151	21,836	21,836	21,836	11,685	215%
6951	PERS BENEFIT EQUALIZATION FUND	0	5,638	1,472	3,711	3,711	3,711	2,239	252%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>78,229</b>	<b>49,494</b>	<b>18,019</b>	<b>38,252</b>	<b>38,252</b>	<b>38,252</b>	<b>20,233</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7101	INSTITUTIONAL ADVERTISING	1,044	75	1,392	500	500	500	( 892)	36%
7102	COLLEGE PROMOTIONAL MATERIALS	729	0	441	250	250	250	( 191)	57%
7210	OTHER CONTRACTED SERVICES	75,249	29,527	0	2,500	2,500	2,500	2,500	na
7213	SOFTWARE & LICENSES	582	0	1,200	1,200	1,200	1,200	0	100%
7510	POSTAGE	521	35	700	1,287	1,287	1,287	587	184%
7601	PRINTING & DUPLICATING	5,356	268	4,500	4,700	4,700	4,700	200	104%
7901	SUBSCRIPTIONS	249	0	390	0	0	0	( 390)	na
8009	OFFICE SUPPLIES	922	200	2,000	250	250	250	( 1,750)	13%
8101	CELLULAR TELECOMMUNICATIONS	300	0	0	0	0	0	0	na
8201	CONFERENCE FEES	1,459	100	1,500	250	250	250	( 1,250)	17%
8205	EMPLOYEE TRAVEL	3,370	4,295	2,277	2,500	2,500	2,500	223	110%
8509	FOOD & REFRESHMENTS	4,242	3,902	4,000	4,000	4,000	4,000	0	100%
8510	FUNDRAISING COSTS	0	0	726	0	0	0	( 726)	na
8512	GIFTS EXPENSE	2,050	1,662	1,216	500	500	500	( 716)	41%
8515	MEETING & CONFERENCE EXPENSE	548	650	700	250	250	250	( 450)	36%
8516	MEMBERSHIP FEES & DUES	3,164	490	3,145	1,200	1,200	1,200	( 1,945)	38%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>99,785</b>	<b>41,204</b>	<b>24,187</b>	<b>19,387</b>	<b>19,387</b>	<b>19,387</b>	<b>( 4,800)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	3,978	3,978	3,978	3,978	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>3,978</b>	<b>3,978</b>	<b>3,978</b>	<b>3,978</b>	
<b>TOTAL EXPENDITURES</b>		<b>318,091</b>	<b>221,466</b>	<b>109,196</b>	<b>130,084</b>	<b>130,084</b>	<b>130,084</b>	<b>20,888</b>	
<b>100-50-531</b>	<b>TOTAL RESOURCE DEVELOPMENT</b>	<b>318,091</b>	<b>221,466</b>	<b>109,196</b>	<b>130,084</b>	<b>130,084</b>	<b>130,084</b>	<b>20,888</b>	

## Information Technology

### 541 – Information Technology Services

### 551 – Communications

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#### Overview

The Information Technology Services (ITS) is the designated champion of Key Function Area (KFA) eight of the institution's strategic plan. *"Providing the technology and support to optimize the College's teaching, learning, communication and productivity."*

ITS provides support on two campuses for 496 computers, 45 podium systems, 51 printers, IP phone system for 236 phones & 295 extensions, wireless system serving more than 750 devices, and a data center that houses over 80 virtual servers, and 36 physical servers for network services.

#### Services

Computer: Hardware & software acquisition, rotation & support

Email

Virus protection

Web browsing security

Technical disaster recovery

RogueNet support

Document imaging

Copier/Fax/Printing support

Website maintenance

Phone system support

Cloud application support

Mobile device support

Network file storage

WAN/LAN/Wireless

Podium/multi-media/conferencing support

Internal instant messaging

Virtual server & SAN support

Security: Network, web browsing, virus protection

#### Fiscal Year 2016-17 Focus and Key Objectives

- Continue to implement the entire college's network switching system
- Upgrade desktops to Windows 10
- Upgrade & rename windows domain
- Implement Microsoft Office 2016
- Upgrade VMWare infrastructure (virtual software & firmware)
- Add RAM to virtual servers
- Perform an external technology security assessment
- Migrate E-mail services to a different system
- Upgrade network security domain
- Migrate DHCP to a new operating system platform
- Expand wireless coverage/density
- Assist with AccuPlacer implementation
- Continue to improve network efficiency by further implementing the new VLAN structure
- Continue to roll-out the usage of Group Policy Objects

- Continue to implement the yearly technology replacement schedule
- Continue to improve network security by implementing a second read-only domain server
- Continue to fully implement new scheduling system

#### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Replacement of Title III funded classroom podiums, SAN storage, and Virtual hosts replacement is currently unfunded
- Reestablishment of positions reduced in the FY2015-16 Budget, including Technician I or II and Administrative Assistant

#### Fiscal Year 2015-16 Accomplishments

- Research and Implement a new phone & emergency broadcast system
- Begin to implement new network switching system
- Improve network security by implementing a read-only domain server
- To improve network efficiency, continue to implement a new VLAN structure
- Assist with the Moodle migration from OSU labs
- Implement updated software patches on all virtual server hosts
- Build replacement web registration servers
- Implement a new desktop imaging solution
- Update the internal instant messaging system, ITS help desk server, email system to latest version & link to main security system
- Implement a new remote technical support system
- Research, test, and implement a college standard for online application usage
- Relocate the SAN management server (CMC)
- Relocate the virtual management server (VSphere)
- Process old equipment via STRUT
- Update all podium computers
- Replace data center's battery bank and install a new UPS control unit
- Implement backing up virtual servers to tape
- Assist with Heartland credit card integration
- Update the Charter system to work with updated chart of accounts & history
- Oversee the new Scheduling system interface with RogueNet
- Migrate the college's website to a new host
- Upgrade the website to Drupal 7 and Implement language translation capability
- Develop the ITS Fee distribution system
- Redesign network login to use Group Policy Objects
- Replace all podium computers

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-541 INFORMATION TECHNOLOGY SERVICES</b>									
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6104	EXECUTIVE DIRECTOR SALARY	81,197	88,159	<b>88,158</b>	<b>90,804</b>	<b>90,804</b>	<b>90,804</b>	<b>2,646</b>	103%
6107	FT PROFESSIONAL SUPPORT SALARIES	43,487	49,189	<b>49,188</b>	<b>50,665</b>	<b>50,665</b>	<b>50,665</b>	<b>1,477</b>	103%
6301	FULL TIME CLASSIFIED WAGES	119,426	118,551	<b>103,646</b>	<b>87,953</b>	<b>87,953</b>	<b>87,953</b>	<b>( 15,693)</b>	85%
6801	EMPLOYEE TAXABLE ALLOWANCE	3,856	2,839	<b>2,718</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>282</b>	110%
<b>TOTAL SALARY EXPENSE</b>		<b>247,966</b>	<b>258,738</b>	<b>243,710</b>	<b>232,422</b>	<b>232,422</b>	<b>232,422</b>	<b>( 11,288)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	29,142	19,459	<b>17,628</b>	<b>17,551</b>	<b>17,551</b>	<b>17,551</b>	<b>( 77)</b>	100%
6902	WORKERS COMPENSATION INS	1,238	1,249	<b>1,073</b>	<b>1,729</b>	<b>1,729</b>	<b>1,729</b>	<b>656</b>	161%
6903	STATE WORKERS BENEFIT FUND	209	156	<b>171</b>	<b>172</b>	<b>172</b>	<b>172</b>	<b>1</b>	101%
6904	UNEMPLOYMENT INSURANCE	4,057	3,355	<b>3,917</b>	<b>3,900</b>	<b>3,900</b>	<b>3,900</b>	<b>( 17)</b>	100%
6905	PERS	40,982	25,596	<b>26,011</b>	<b>25,210</b>	<b>25,210</b>	<b>25,210</b>	<b>( 801)</b>	97%
6906	DISABILITY INSURANCE	333	590	<b>566</b>	<b>519</b>	<b>519</b>	<b>519</b>	<b>( 47)</b>	92%
6907	LIFE INSURANCE	1,395	90	<b>82</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>( 11)</b>	87%
6908	HEALTH INSURANCE	64,657	58,853	<b>57,373</b>	<b>74,920</b>	<b>74,920</b>	<b>74,920</b>	<b>17,547</b>	131%
6951	PERS BENEFIT EQUALIZATION FUND	0	14,449	<b>9,908</b>	<b>12,618</b>	<b>12,618</b>	<b>12,618</b>	<b>2,710</b>	127%
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>142,013</b>	<b>123,797</b>	<b>116,729</b>	<b>136,690</b>	<b>136,690</b>	<b>136,690</b>	<b>19,961</b>	
<b>MATERIALS &amp; SERVICES</b>									
7113	PROCUREMENT ADVERTISING	94	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
7209	MAINTENANCE CONTRACTS	4,317	4,851	<b>3,998</b>	<b>18,487</b>	<b>18,487</b>	<b>18,487</b>	<b>14,489</b>	462%
7210	OTHER CONTRACTED SERVICES	18,891	7,749	<b>8,973</b>	<b>15,175</b>	<b>15,175</b>	<b>15,175</b>	<b>6,202</b>	169%
7213	SOFTWARE & LICENSES	137,344	155,071	<b>163,508</b>	<b>2,501</b>	<b>2,501</b>	<b>2,501</b>	<b>( 161,007)</b>	2%
7510	POSTAGE	0	0	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	na
7521	SHIPPING & FREIGHT	161	88	<b>36</b>	<b>140</b>	<b>140</b>	<b>140</b>	<b>104</b>	389%
7601	PRINTING & DUPLICATING	78	0	<b>0</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	na
8009	OFFICE SUPPLIES	985	84	<b>265</b>	<b>541</b>	<b>541</b>	<b>541</b>	<b>276</b>	204%
8011	REFERENCE MATERIALS	28	0	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>0</b>	100%
8103	TELECOMMUNICATIONS SERVICES	117	117	<b>117</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 117)</b>	na
8201	CONFERENCE FEES	55	1,090	<b>75</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>0</b>	100%
8205	EMPLOYEE TRAVEL	1,662	2,713	<b>3,176</b>	<b>3,176</b>	<b>3,176</b>	<b>3,176</b>	<b>0</b>	100%
8508	EQUIPMENT REPAIR	8,566	12,619	<b>9,145</b>	<b>5,100</b>	<b>5,100</b>	<b>5,100</b>	<b>( 4,045)</b>	56%
8509	FOOD & REFRESHMENTS	102	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
8516	MEMBERSHIP FEES & DUES	109	300	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>0</b>	100%
8802	INFO TECH EQUIPMENT <\$5000	150,372	34,947	<b>86,425</b>	<b>5,738</b>	<b>5,738</b>	<b>5,738</b>	<b>( 80,687)</b>	7%
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>322,881</b>	<b>219,629</b>	<b>276,058</b>	<b>51,434</b>	<b>51,434</b>	<b>51,434</b>	<b>( 224,624)</b>	
<b>CAPITAL OUTLAY</b>									
9572	INFO TECH EQUIPMENT >\$5000	5,669	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
<b>TOTAL CAPITAL OUTLAY</b>		<b>5,669</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	29,801	29,801	29,801	29,801	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>29,801</b>	<b>29,801</b>	<b>29,801</b>	<b>29,801</b>	
<b>TOTAL EXPENDITURES</b>		<b>718,529</b>	<b>602,164</b>	<b>636,497</b>	<b>450,347</b>	<b>450,347</b>	<b>450,347</b>	<b>( 186,150)</b>	
<b>100-50-541</b>	<b>TOTAL INFORMATION TECHNOLOGY SERVICES</b>	<b>718,529</b>	<b>602,164</b>	<b>636,497</b>	<b>450,347</b>	<b>450,347</b>	<b>450,347</b>	<b>( 186,150)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-551</b>	<b>COMMUNICATIONS</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7209	MAINTENANCE CONTRACTS	6,659	2,686	4,054	0	0	0	( 4,054)	na
7210	OTHER CONTRACTED SERVICES	2,643	335	3,525	343	343	343	( 3,182)	10%
7213	SOFTWARE & LICENSES	6,155	0	6,517	0	0	0	( 6,517)	na
8102	INTERNET SERVICES	24,099	26,597	27,238	0	0	0	( 27,238)	na
8103	TELECOMMUNICATIONS SERVICES	34,791	34,181	35,402	9,276	9,276	9,276	( 26,126)	26%
8806	TELECOMM EQUIP <\$5000	3,531	98	1,230	0	0	0	( 1,230)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>77,878</b>	<b>63,897</b>	<b>77,966</b>	<b>9,619</b>	<b>9,619</b>	<b>9,619</b>	<b>( 68,347)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>77,878</b>	<b>63,897</b>	<b>77,966</b>	<b>9,619</b>	<b>9,619</b>	<b>9,619</b>	<b>( 68,347)</b>	
<b>100-50-551</b>	<b>TOTAL COMMUNICATIONS</b>	<b>77,878</b>	<b>63,897</b>	<b>77,966</b>	<b>9,619</b>	<b>9,619</b>	<b>9,619</b>	<b>( 68,347)</b>	

## **601 – College Financial Aid**

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### Overview

Cost center 601 in the General Fund accounts for college funded scholarships, grants, and awards, as well as General Fund matching dollars for Federal Work Study and Federal Supplemental Educational Opportunity Grant (SEOG).

### Services

Senior Tuition Discounts

Fallen OR Soldier Tuition Award

Federal Work-study College Match

GED Completer Award

ESOL Grant

Institutional Grant Award

SEOG Grant College Match

Pre-College Grant Award

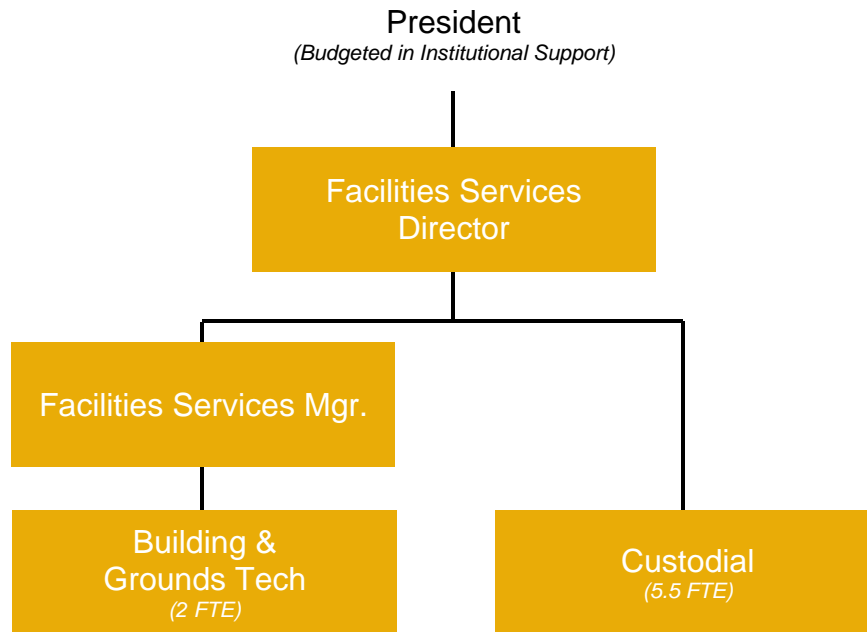


Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-60-601</b>	<b>FINANCIAL AID</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6701	STUDENT WAGES	1	962	0	5,280	5,280	5,280	5,280	na
	<b>TOTAL SALARY EXPENSE</b>	<b>1</b>	<b>962</b>	<b>0</b>	<b>5,280</b>	<b>5,280</b>	<b>5,280</b>	<b>5,280</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	95	109	2,000	404	404	404	( 1,596)	20%
6902	WORKERS COMPENSATION INS	153	91	196	428	428	428	232	218%
6903	STATE WORKERS BENEFIT FUND	27	14	31	0	0	0	( 31)	na
6904	UNEMPLOYMENT INSURANCE	176	152	718	90	90	90	( 628)	13%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>451</b>	<b>366</b>	<b>2,945</b>	<b>922</b>	<b>922</b>	<b>922</b>	<b>( 2,023)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7805	SENIOR TUITION DISCOUNTS	4,113	2,605	4,000	4,000	4,000	4,000	0	100%
7806	SPECIAL TUITION GRANTS	1,643	2,225	0	0	0	0	0	na
7808	PRE-COLLEGE GRANT AWARD	1,707	550	1,500	1,500	1,500	1,500	0	100%
7809	ESOL GRANT AWARD	1,345	403	1,000	1,000	1,000	1,000	0	100%
7810	FALLEN OREGON SOLDIER TUITION AWARDS	4,361	5,073	6,676	6,676	6,676	6,676	0	100%
7812	OREGON SENIOR OPTION	356	3,827	2,500	2,500	2,500	2,500	0	100%
7820	INSTITUTIONAL GRANT AWARD	7,938	1,119	3,636	3,636	3,636	3,636	0	100%
7822	GED COMPLETER AWARD	4,628	712	2,136	2,136	2,136	2,136	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>26,091</b>	<b>16,514</b>	<b>21,448</b>	<b>21,448</b>	<b>21,448</b>	<b>21,448</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>26,543</b>	<b>17,842</b>	<b>24,393</b>	<b>27,650</b>	<b>27,650</b>	<b>27,650</b>	<b>3,257</b>	
<b>100-60-601</b>	<b>TOTAL FINANCIAL AID</b>	<b>26,543</b>	<b>17,842</b>	<b>24,393</b>	<b>27,650</b>	<b>27,650</b>	<b>27,650</b>	<b>3,257</b>	



## Plant Operation and Maintenance

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POSITION	2015-16	2016-17
Exempt		
Director of Facilities Services	1.00	1.00
Manager of Facilities Services	1.00	1.00
Classified		
Building & Grounds Tech	2.00	2.00
Custodial Tech	5.50	5.50
<b>Total</b>	<b>9.50</b>	<b>9.50</b>

## **Plant Operation & Maintenance**

### **702 – Facilities Services**

### **703 – Building Maintenance**

### **704 – Grounds Maintenance**

### **705 – Custodial Services**

### **706 – Utilities**

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#### Overview

Plant Operation & Maintenance is dedicated to providing an attractive, clean, safe, accessible and well planned educational environment that facilitates campus activities, enhances learning and supports the college missions and goals through exceptional customer service. By focusing on people, process and quality we serve the campus daily assuring that all operational equipment and processes are in place for everyone right down to the toilet paper.

The team operates according to the core values:

*People* - People are our most important asset and their skills our most valued tool. Each Facilities Services team member is empowered to seek new and better ways to contribute to the success of our students and College Mission.

*Service* - We strive to create, promote and maintain a safe and healthy campus environment using creative and innovative solutions that meet or exceed our customer's needs in a timely manner.

*Quality* - Our commitment to quality includes a high level of performance that recognizes superior effort and results while making prudent use of College resources.

We take great pride in the quality, function and appearance of our campus facilities and services and are dedicated to supporting the college mission and strategic goals through exceptional customer service.

Critical Success Factors (“What we have to get right in order to be successful”)

- Quality Customer Service, Measurable Results (what, where, when, how much, and why)
- Positive Relationships
- Prevent the things we can and be prepared for those we can't.

#### Services

Project planning & management

Construction planning & management

Facilities master planning

Resource management & scheduling

Campus-wide delivery & pick-up service

Safety and security administration

Mechanical, electrical, & plumbing repair

Access and key system administration

Event planning & execution

All exterior landscape functions

Hard surface maintenance/repair  
Comprehensive cleaning functions  
Material spec, bid, & procurement  
Video surveillance  
Tenant leasing, interface & administration

Service vendor bid and contract admin  
Large scale construction procurement  
Campus vehicle care & maintenance  
Readiness Center Contract Management

### Fiscal Year 2016-17 Focus and Key Objectives

- Increased focus on campus safety and security planning and training
- Seek avenues to enrich team members personal and professional development
- Allot more time for external resource investigation and procurement
- Assure alignment with shifting campus and department plans and functioning
- Continue thermal and acoustic improvements to HRICC and TD Campuses
- Focus on team safety to reduce accident potential
- Pursue high service levels at our current staff level
- Seek new green techniques and technology to reduce college carbon footprint
- Lead Nix property to a profitable venture

### Fiscal Year 2016-17 Assessment of Future Funding Needs

- Staffing reduced from peak of 13 FTE in Fiscal Year 2004-05 to 10 FTE in the current Fiscal Year. Lower staffing results in increased risk of on the job injury, reduced availability to answer after hours service requests, increasing backlog of projects and inherent safety and security concerns
- Deferred maintenance items total an estimated \$2.03 Million

### Fiscal Year 2015-16 Accomplishments

- Coordinated regional law enforcement meetings
- Completed Lecture Hall and Art Building roof replacement projects
- Successfully resolution of campus water main rupture
- Sent and taught staff about campus public safety, critical incident response and workplace injury avoidance trainings
- Coordinated logistics for 84 unique campus events
- Serviced five college property tenants, supporting a \$130,200 transfer to the General Fund (equivalent to the revenue generated from \$5.75 per credit tuition rate)
- Renovated campus lighting to LED to reduce energy use by over 60%
- Renovation of Building 2 water heater systems

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-70-701</b>	<b>FACILITIES SERVICES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	50,364	57,441	57,441	59,164	59,164	59,164	1,723	103%
6107	FT PROFESSIONAL SUPPORT SALARIES	82,898	42,431	42,431	43,704	43,704	43,704	1,273	103%
6108	PT PROFESSIONAL SUPPORT SALARIES	0	1,932	0	0	0	0	0	na
6302	PART TIME CLASSIFIED WAGES	17,576	9,935	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	2,086	2,077	1,707	1,980	1,980	1,980	273	116%
	<b>TOTAL SALARY EXPENSE</b>	<b>152,924</b>	<b>113,816</b>	<b>101,579</b>	<b>104,848</b>	<b>104,848</b>	<b>104,848</b>	<b>3,269</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	17,627	8,335	8,000	7,869	7,869	7,869	( 131)	98%
6902	WORKERS COMPENSATION INS	2,196	2,587	4,342	3,990	3,990	3,990	( 352)	92%
6903	STATE WORKERS BENEFIT FUND	126	71	68	69	69	69	1	101%
6904	UNEMPLOYMENT INSURANCE	2,530	1,487	1,777	1,749	1,749	1,749	( 28)	98%
6905	PERS	26,947	12,354	14,329	14,330	14,330	14,330	1	100%
6906	DISABILITY INSURANCE	187	510	234	242	242	242	8	103%
6907	LIFE INSURANCE	173	32	32	32	32	32	0	100%
6908	HEALTH INSURANCE	47,707	31,980	33,347	32,145	32,145	32,145	( 1,202)	96%
6951	PERS BENEFIT EQUALIZATION FUND	0	6,385	4,496	5,658	5,658	5,658	1,162	126%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>97,493</b>	<b>63,741</b>	<b>66,625</b>	<b>66,084</b>	<b>66,084</b>	<b>66,084</b>	<b>( 541)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	4,223	239	1,398	1,665	1,665	1,665	267	119%
7213	SOFTWARE & LICENSES	6,209	4,400	4,800	4,800	4,800	4,800	0	100%
7403	PROPERTY INSURANCE	0	0	0	75,835	75,835	75,835	75,835	na
7510	POSTAGE	12	0	0	7	7	7	7	na
7521	SHIPPING & FREIGHT	10	63	72	72	72	72	0	100%
7601	PRINTING & DUPLICATING	951	91	610	505	505	505	( 105)	83%
7901	SUBSCRIPTIONS	1,335	1,381	1,535	1,535	1,535	1,535	0	100%
8009	OFFICE SUPPLIES	1,824	1,599	995	995	995	995	0	100%
8013	VEHICLE FUEL	1,535	1,485	1,205	862	862	862	( 343)	72%
8101	CELLULAR TELECOMMUNICATIONS	867	814	766	766	766	766	0	100%
8201	CONFERENCE FEES	0	1,014	200	200	200	200	0	100%
8205	EMPLOYEE TRAVEL	1,173	742	1,120	1,560	1,560	1,560	440	139%
8405	WASTE DISPOSAL SERVICE	12,326	12,612	12,704	10,224	10,224	10,224	( 2,480)	80%
8509	FOOD & REFRESHMENTS	194	34	119	30	30	30	( 89)	25%
8515	MEETING & CONFERENCE EXPENSE	84	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	321	300	499	340	340	340	( 159)	68%
8518	PERMITS & LICENSES	16	1,128	16	0	0	0	( 16)	na
8524	VEHICLE OPERATION & MAINTENANCE	628	682	627	1,727	1,727	1,727	1,100	275%
8801	FURNITURE <\$5000	2,496	544	1,000	1,000	1,000	1,000	0	100%
8802	INFO TECH EQUIPMENT <\$5000	0	800	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>34,204</b>	<b>27,928</b>	<b>27,666</b>	<b>102,123</b>	<b>102,123</b>	<b>102,123</b>	<b>74,457</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	9,769	9,769	9,769	9,769	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>9,769</b>	<b>9,769</b>	<b>9,769</b>	<b>9,769</b>	
<b>TOTAL EXPENDITURES</b>		<b>284,621</b>	<b>205,485</b>	<b>195,870</b>	<b>282,824</b>	<b>282,824</b>	<b>282,824</b>	<b>86,954</b>	
<b>100-70-701</b>	<b>TOTAL FACILITIES SERVICES</b>	<b>284,621</b>	<b>205,485</b>	<b>195,870</b>	<b>282,824</b>	<b>282,824</b>	<b>282,824</b>	<b>86,954</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-70-702</b>	<b>BUILDING MAINTENANCE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6301	FULL TIME CLASSIFIED WAGES	25,452	31,078	31,761	0	0	0	( 31,761)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>25,452</b>	<b>31,078</b>	<b>31,761</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 31,761)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	2,859	2,378	2,429	0	0	0	( 2,429)	na
6902	WORKERS COMPENSATION INS	990	1,329	1,318	0	0	0	( 1,318)	na
6903	STATE WORKERS BENEFIT FUND	26	29	34	0	0	0	( 34)	na
6904	UNEMPLOYMENT INSURANCE	563	559	539	0	0	0	( 539)	na
6905	PERS	3,905	2,834	2,661	0	0	0	( 2,661)	na
6906	DISABILITY INSURANCE	41	73	72	0	0	0	( 72)	na
6907	LIFE INSURANCE	239	16	16	0	0	0	( 16)	na
6908	HEALTH INSURANCE	9,634	10,423	11,405	0	0	0	( 11,405)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	1,743	1,365	0	0	0	( 1,365)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>18,257</b>	<b>19,384</b>	<b>19,839</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 19,839)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7209	MAINTENANCE CONTRACTS	18,338	19,074	17,390	19,872	19,872	19,872	2,482	114%
7210	OTHER CONTRACTED SERVICES	28,558	25,794	34,232	26,759	26,759	26,759	( 7,473)	78%
7212	SERVICE CONTRACTS	8,501	4,855	3,875	3,960	3,960	3,960	85	102%
7521	SHIPPING & FREIGHT	490	234	251	347	347	347	96	138%
8001	BUILDING MAINTENANCE SUPPLIES	14,565	13,755	12,600	12,974	12,974	12,974	374	103%
8205	EMPLOYEE TRAVEL	0	0	2,500	0	0	0	( 2,500)	na
8522	SIGNAGE	387	689	75	75	75	75	0	100%
8801	FURNITURE <\$5000	10,728	9,359	2,600	1,528	1,528	1,528	( 1,072)	59%
8805	OTHER MINOR EQUIPMENT <\$5000	2,990	3,749	1,877	689	689	689	( 1,188)	37%
8807	TOOLS <\$5000	507	123	275	275	275	275	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>85,064</b>	<b>77,632</b>	<b>75,675</b>	<b>66,479</b>	<b>66,479</b>	<b>66,479</b>	<b>( 9,196)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>128,773</b>	<b>128,094</b>	<b>127,275</b>	<b>66,479</b>	<b>66,479</b>	<b>66,479</b>	<b>( 60,796)</b>	
<b>100-70-702</b>	<b>TOTAL BUILDING MAINTENANCE</b>	<b>128,773</b>	<b>128,094</b>	<b>127,275</b>	<b>66,479</b>	<b>66,479</b>	<b>66,479</b>	<b>( 60,796)</b>	



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-70-703</b>	<b>GROUNDS MAINTENANCE</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6301	FULL TIME CLASSIFIED WAGES	46,918	46,840	61,401	54,142	54,142	54,142	( 7,259)	88%
6303	CLASSIFIED OVERTIME	651	0	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>47,569</b>	<b>46,840</b>	<b>61,401</b>	<b>54,142</b>	<b>54,142</b>	<b>54,142</b>	<b>( 7,259)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	5,064	3,346	4,697	4,142	4,142	4,142	( 555)	88%
6902	WORKERS COMPENSATION INS	1,731	2,003	2,549	4,390	4,390	4,390	1,841	172%
6903	STATE WORKERS BENEFIT FUND	55	46	68	69	69	69	1	101%
6904	UNEMPLOYMENT INSURANCE	1,043	787	1,043	920	920	920	( 123)	88%
6905	PERS	7,253	4,272	6,908	4,537	4,537	4,537	( 2,371)	66%
6906	DISABILITY INSURANCE	76	140	141	127	127	127	( 14)	90%
6907	LIFE INSURANCE	696	33	32	32	32	32	0	100%
6908	HEALTH INSURANCE	28,078	30,000	32,875	34,681	34,681	34,681	1,806	105%
6951	PERS BENEFIT EQUALIZATION FUND	0	2,455	2,640	2,978	2,978	2,978	338	113%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>43,996</b>	<b>43,082</b>	<b>50,953</b>	<b>51,876</b>	<b>51,876</b>	<b>51,876</b>	<b>923</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	1,077	0	4,274	3,381	3,381	3,381	( 893)	79%
8004	EQUIPMENT FUEL	1,373	1,294	1,418	1,193	1,193	1,193	( 225)	84%
8005	GROUNDS MAINTENANCE SUPPLIES	3,177	2,063	1,685	1,928	1,928	1,928	243	114%
8508	EQUIPMENT REPAIR	3,957	1,985	1,555	2,250	2,250	2,250	695	145%
8805	OTHER MINOR EQUIPMENT <\$5000	609	65	320	265	265	265	( 55)	83%
8807	TOOLS <\$5000	168	0	65	65	65	65	0	100%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>10,361</b>	<b>5,407</b>	<b>9,317</b>	<b>9,082</b>	<b>9,082</b>	<b>9,082</b>	<b>( 235)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>101,926</b>	<b>95,329</b>	<b>121,671</b>	<b>115,100</b>	<b>115,100</b>	<b>115,100</b>	<b>( 6,571)</b>	
<b>100-70-703</b>	<b>TOTAL GROUNDS MAINTENANCE</b>	<b>101,926</b>	<b>95,329</b>	<b>121,671</b>	<b>115,100</b>	<b>115,100</b>	<b>115,100</b>	<b>( 6,571)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-70-704</b>	<b>CUSTODIAL SERVICES</b>								
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6301	FULL TIME CLASSIFIED WAGES	155,508	178,064	143,322	172,016	172,016	172,016	28,694	120%
6303	CLASSIFIED OVERTIME	111	0	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>155,619</b>	<b>178,064</b>	<b>143,322</b>	<b>172,016</b>	<b>172,016</b>	<b>172,016</b>	<b>28,694</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	18,296	13,323	10,342	13,159	13,159	13,159	2,817	127%
6902	WORKERS COMPENSATION INS	5,174	5,809	4,443	13,949	13,949	13,949	9,506	314%
6903	STATE WORKERS BENEFIT FUND	192	171	154	206	206	206	52	134%
6904	UNEMPLOYMENT INSURANCE	3,477	3,146	2,298	2,924	2,924	2,924	626	127%
6905	PERS	23,878	16,877	11,780	15,338	15,338	15,338	3,558	130%
6906	DISABILITY INSURANCE	218	415	332	385	385	385	53	116%
6907	LIFE INSURANCE	584	96	73	87	87	87	14	119%
6908	HEALTH INSURANCE	75,342	77,378	64,011	86,225	86,225	86,225	22,214	135%
6951	PERS BENEFIT EQUALIZATION FUND	0	9,886	5,813	9,461	9,461	9,461	3,648	163%
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>127,161</b>	<b>127,101</b>	<b>99,246</b>	<b>141,734</b>	<b>141,734</b>	<b>141,734</b>	<b>42,488</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8002	CLEANING SUPPLIES	10,109	19,425	12,779	12,779	12,779	12,779	0	100%
8003	CUSTODIAL DISPOSABLES	10,984	749	6,103	7,373	7,373	7,373	1,270	121%
8508	EQUIPMENT REPAIR	226	484	192	192	192	192	0	100%
8805	OTHER MINOR EQUIPMENT <\$5000	1,120	361	224	224	224	224	0	100%
8807	TOOLS <\$5000	174	0	192	0	0	0	( 192)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>22,613</b>	<b>21,019</b>	<b>19,490</b>	<b>20,568</b>	<b>20,568</b>	<b>20,568</b>	<b>1,078</b>	
	<b>TOTAL EXPENDITURES</b>	<b>305,393</b>	<b>326,184</b>	<b>262,058</b>	<b>334,318</b>	<b>334,318</b>	<b>334,318</b>	<b>72,260</b>	
<b>100-70-704</b>	<b>TOTAL CUSTODIAL SERVICES</b>	<b>305,393</b>	<b>326,184</b>	<b>262,058</b>	<b>334,318</b>	<b>334,318</b>	<b>334,318</b>	<b>72,260</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-70-705</b>	<b>UTILITIES</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8401	UTILITIES/ELECTRIC	176,790	186,707	<b>191,025</b>	<b>199,581</b>	<b>199,581</b>	<b>199,581</b>	<b>8,556</b>	104%
8402	UTILITIES/NATURAL GAS	16,223	17,820	<b>17,856</b>	<b>20,915</b>	<b>20,915</b>	<b>20,915</b>	<b>3,059</b>	117%
8404	UTILITIES/WATER & SEWER	40,492	44,189	<b>51,068</b>	<b>51,539</b>	<b>51,539</b>	<b>51,539</b>	<b>471</b>	101%
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>233,505</b>	<b>248,716</b>	<b>259,949</b>	<b>272,035</b>	<b>272,035</b>	<b>272,035</b>	<b>12,086</b>	
	<b>TOTAL EXPENDITURES</b>	<b>233,505</b>	<b>248,716</b>	<b>259,949</b>	<b>272,035</b>	<b>272,035</b>	<b>272,035</b>	<b>12,086</b>	
<b>100-70-705</b>	<b>TOTAL UTILITIES</b>	<b>233,505</b>	<b>248,716</b>	<b>259,949</b>	<b>272,035</b>	<b>272,035</b>	<b>272,035</b>	<b>12,086</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-90-911</b>	<b>CONTINGENCY</b>								
	<b>REQUIREMENTS</b>								
	<b>CONTINGENCY</b>								
9801	RESERVE FOR CONTINGENCY	0	0	400,000	220,000	220,000	220,000	( 180,000)	55%
	<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>	<b>( 180,000)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>	<b>( 180,000)</b>	
<b>100-90-911</b>	<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>220,000</b>	<b>220,000</b>	<b>220,000</b>	<b>( 180,000)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-90-912</b>	<b>RESERVES</b>								
	<b>REQUIREMENTS</b>								
	<b>CONTINGENCY</b>								
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	1,012,791	0	0	0	(1,012,791)	na
	<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>1,012,791</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,012,791)</b>	
<b>100-90-912</b>	<b>TOTAL RESERVES</b>	<b>0</b>	<b>0</b>	<b>1,012,791</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,012,791)</b>	

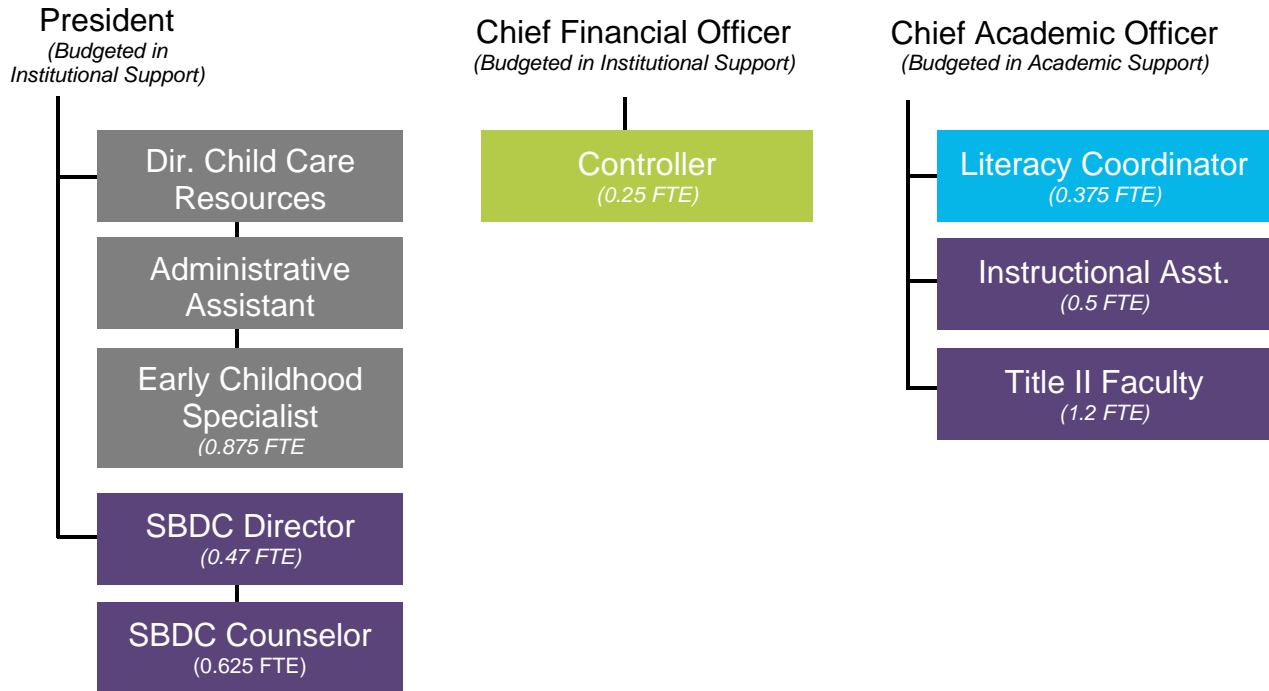
Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-00-921</b>	<b>2013 FULL FAITH AND CREDIT</b>								
	<b>REQUIREMENTS</b>								
	<b>DEBT SERVICE</b>								
9775	HOOD RIVER PROPERTY PRINCIPAL PYMTS	76,000	85,000	0	0	0	0	0	na
9776	HOOD RIVER PROPERTY INTEREST EXPENSE	37,928	39,160	36,822	0	0	0	( 36,822)	na
9776	HOOD RIVER PROPERTY INTEREST EXPENSE	0	0	0	34,430	34,430	34,430	34,430	na
	<b>TOTAL DEBT SERVICE</b>	<b>113,928</b>	<b>124,160</b>	<b>36,822</b>	<b>34,430</b>	<b>34,430</b>	<b>34,430</b>	<b>( 2,392)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>113,928</b>	<b>124,160</b>	<b>36,822</b>	<b>34,430</b>	<b>34,430</b>	<b>34,430</b>	<b>( 2,392)</b>	
<b>100-90-921</b>	<b>TOTAL 2013 FULL FAITH AND CREDIT</b>	<b>113,928</b>	<b>124,160</b>	<b>36,822</b>	<b>34,430</b>	<b>34,430</b>	<b>34,430</b>	<b>( 2,392)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-00-931</b>	<b>TRANSFERS</b>								
	<b>REQUIREMENTS</b>								
	<b>TRANSFERS</b>								
9904	TRANSFER TO RESERVE FUND	0	0	0	0	222,200	222,200	222,200	na
9906	TRANSFER TO CO-CURRICULAR FUND	10,000	5,000	5,000	5,000	5,000	5,000	0	100%
9907	TRANSFER TO RESERVE FUND - GEN OPER	0	0	0	0	290,669	290,669	290,669	na
9909	TRANSFER TO GORGE SCHOLARS	21,164	55,803	35,000	75,000	75,000	75,000	40,000	214%
9910	TRANSFER TO FEDERAL STUDENT AID	22,257	18,256	22,500	12,750	12,750	12,750	( 9,750)	57%
9912	TRANSFER TO GRANT FUND	0	0	82,191	0	0	0	( 82,191)	na
	<b>TOTAL TRANSFERS</b>	<b>53,421</b>	<b>79,059</b>	<b>144,691</b>	<b>92,750</b>	<b>605,619</b>	<b>605,619</b>	<b>460,928</b>	
	<b>TOTAL EXPENDITURES</b>	<b>53,421</b>	<b>79,059</b>	<b>144,691</b>	<b>92,750</b>	<b>605,619</b>	<b>605,619</b>	<b>460,928</b>	
<b>100-00-931</b>	<b>TOTAL TRANSFERS</b>	<b>53,421</b>	<b>79,059</b>	<b>144,691</b>	<b>92,750</b>	<b>605,619</b>	<b>605,619</b>	<b>460,928</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>100-50-941</b>	<b>AUDIT ADJUSTMENTS</b>								
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8535	AUDIT ADJUSTMENTS	6,422	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>6,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>100-50-941</b>	<b>TOTAL AUDIT ADJUSTMENTS</b>	<b>6,422</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL FUND 100-GENERAL FUND</b>		<b>641,717</b>	<b>818,737</b>	<b>548,705</b>	<b>1,802,599</b>	<b>1,130,399</b>	<b>1,130,399</b>	<b>581,694</b>	



## Special Revenue Fund



POSITION	2015-16	2016-17
<b>Exempt</b>		
Director of Small Business Development	0.90	0.47
Business Development Specialist	0.13	0.63
State-wide Director of Career Pathways	1.00	
Dir. Gorge Literacy	0.38	0.38
Dir. Child Care Resources	1.00	1.00
Customized Training Coordinator	0.50	
Institutional Researcher	0.13	
Registrar	0.13	
Foundation Director	0.13	
<b>Faculty</b>		
Full-time Faculty	0.60	
Part-time Faculty	1.21	1.20
<b>Classified</b>		
Child Care Specialist	2.00	0.88
Admin Assistant	1.00	1.00
Instructional Assistant		1.00
Online Services Specialist	0.13	
ADA Student Advisor	0.13	
<b>Total</b>	<b>9.36</b>	<b>6.29</b>

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105</b>	<b>SPECIAL REVENUE FUND</b>								
<b>105-00-103</b>	<b>US ED TITLE III GRANT</b>								
	<b>RESOURCES</b>								
4028	US ED TITLE III GRANT 84.031A	446,234	406,009	100,000	0	0	0	( 100,000)	na
	<b>TOTAL RESOURCES</b>	<b>446,234</b>	<b>406,009</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 100,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	40,900	35,831	7,000	0	0	0	( 7,000)	na
6107	FT PROFESSIONAL SUPPORT SALARIES	56,101	36,119	6,500	0	0	0	( 6,500)	na
6108	PT PROFESSIONAL SUPPORT SALARIES	22,004	25,747	7,000	0	0	0	( 7,000)	na
6301	FULL TIME CLASSIFIED WAGES	25,931	26,566	5,500	0	0	0	( 5,500)	na
6801	EMPLOYEE TAXABLE ALLOWANCE	1,262	695	125	0	0	0	( 125)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>146,198</b>	<b>124,958</b>	<b>26,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 26,125)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	15,712	9,113	1,750	0	0	0	( 1,750)	na
6902	WORKERS COMPENSATION INS	721	585	115	0	0	0	( 115)	na
6903	STATE WORKERS BENEFIT FUND	124	86	20	0	0	0	( 20)	na
6904	UNEMPLOYMENT INSURANCE	2,639	1,788	390	0	0	0	( 390)	na
6905	PERS	18,795	11,921	2,300	0	0	0	( 2,300)	na
6906	DISABILITY INSURANCE	197	231	30	0	0	0	( 30)	na
6907	LIFE INSURANCE	250	37	10	0	0	0	( 10)	na
6908	HEALTH INSURANCE	39,022	29,228	5,000	0	0	0	( 5,000)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	6,944	1,541	0	0	0	( 1,541)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>77,460</b>	<b>59,933</b>	<b>11,156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 11,156)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7102	COLLEGE PROMOTIONAL MATERIALS	0	351	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	42,335	37,044	19,000	0	0	0	( 19,000)	na
7213	SOFTWARE & LICENSES	23,550	71,830	4,110	0	0	0	( 4,110)	na
7510	POSTAGE	141	304	142	0	0	0	( 142)	na
7601	PRINTING & DUPLICATING	746	3,144	1,829	0	0	0	( 1,829)	na
7901	SUBSCRIPTIONS	226	237	237	0	0	0	( 237)	na
8009	OFFICE SUPPLIES	7,620	747	2,776	0	0	0	( 2,776)	na
8011	REFERENCE MATERIALS	40	0	39	0	0	0	( 39)	na
8201	CONFERENCE FEES	2,208	1,463	2,208	0	0	0	( 2,208)	na
8205	EMPLOYEE TRAVEL	9,611	6,918	2,863	0	0	0	( 2,863)	na
8509	FOOD & REFRESHMENTS	1,188	681	1,063	0	0	0	( 1,063)	na
8515	MEETING & CONFERENCE EXPENSE	290	0	147	0	0	0	( 147)	na
8516	MEMBERSHIP FEES & DUES	425	2,000	632	0	0	0	( 632)	na
8550	PASS THROUGH PAYMENT	98,319	61,681	0	0	0	0	0	na
8802	INFO TECH EQUIPMENT <\$5000	35,879	22,734	10,000	0	0	0	( 10,000)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	7,673	0	0	0	( 7,673)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>222,578</b>	<b>209,134</b>	<b>52,719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 52,719)</b>	
<b>CAPITAL OUTLAY</b>									
9572	INFO TECH EQUIPMENT >\$5000	0	11,985	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	na
<b>TOTAL CAPITAL OUTLAY</b>		<b>0</b>	<b>11,985</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
<b>TOTAL EXPENDITURES</b>		<b>446,236</b>	<b>406,010</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 100,000)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>446,236</b>	<b>406,010</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 100,000)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		( 2)	( 1)	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-210</b>	<b>CARL D PERKINS TITLE I</b>								
	<b>RESOURCES</b>								
4001	CARL D PERKINS TITLE I	49,550	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>49,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	52	0	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	13,624	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>13,676</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>CAPITAL OUTLAY</b>								
9573	INSTRUCTIONAL EQUIPMENT >\$5000	35,874	0	0	0	0	0	0	na
	<b>TOTAL CAPITAL OUTLAY</b>	<b>35,874</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>49,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>49,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-216 HEALTH OCCUPATIONS CUSTOMIZED TRAINING</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	8,264	2,790	5,000	0	0	0	( 5,000)	na
4559	TESTING FEES	885	560	600	0	0	0	( 600)	na
4703	CUSTOMIZED TRAINING REVENUE	3,045	22,611	25,900	0	0	0	( 25,900)	na
<b>TOTAL RESOURCES</b>		<b>12,194</b>	<b>25,961</b>	<b>31,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 31,500)</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6421	PART TIME INSTRUCTOR WAGES	0	7,416	12,000	0	0	0	( 12,000)	na
6441	CURRICULUM DEVELOPMENT WAGES	5,716	0	6,302	0	0	0	( 6,302)	na
6442	SPECIAL PROJECT WAGES	0	439	0	0	0	0	0	na
<b>TOTAL SALARY EXPENSE</b>		<b>5,716</b>	<b>7,855</b>	<b>18,302</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 18,302)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	714	606	482	0	0	0	( 482)	na
6902	WORKERS COMPENSATION INS	29	38	29	0	0	0	( 29)	na
6903	STATE WORKERS BENEFIT FUND	3	4	13	0	0	0	( 13)	na
6904	UNEMPLOYMENT INSURANCE	125	140	107	0	0	0	( 107)	na
6905	PERS	921	646	921	0	0	0	( 921)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	396	271	0	0	0	( 271)	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>1,792</b>	<b>1,830</b>	<b>1,823</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,823)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7206	INSTRUCTIONAL CONTRACTED SERV	0	1,720	3,273	0	0	0	( 3,273)	na
7521	SHIPPING & FREIGHT	0	157	500	0	0	0	( 500)	na
8006	INSTRUCTIONAL SUPPLIES	1,896	8,130	6,602	0	0	0	( 6,602)	na
8205	EMPLOYEE TRAVEL	0	0	500	0	0	0	( 500)	na
8509	FOOD & REFRESHMENTS	0	55	500	0	0	0	( 500)	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,896</b>	<b>10,062</b>	<b>11,375</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 11,375)</b>	
<b>TOTAL EXPENDITURES</b>		<b>9,404</b>	<b>19,747</b>	<b>31,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 31,500)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>9,404</b>	<b>19,747</b>	<b>31,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 31,500)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	2,790	6,214	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-224</b>	<b>NSF ATE-PROJECTS GRANT</b>								
	<b>RESOURCES</b>								
4061	NSF ATE-PROJECTS REVENUE	0	0	0	99,837	99,837	99,837	99,837	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	0	0	0	14,470	14,470	14,470	14,470	na
6441	CURRICULUM DEVELOPMENT WAGES	0	0	0	21,043	21,043	21,043	21,043	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,513</b>	<b>35,513</b>	<b>35,513</b>	<b>35,513</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	2,096	2,096	2,096	2,096	na
6902	WORKERS COMPENSATION INS	0	0	0	240	240	240	240	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	8	8	8	8	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	391	391	391	391	na
6905	PERS	0	0	0	3,376	3,376	3,376	3,376	na
6906	DISABILITY INSURANCE	0	0	0	8	8	8	8	na
6907	LIFE INSURANCE	0	0	0	100	100	100	100	na
6908	HEALTH INSURANCE	0	0	0	4,456	4,456	4,456	4,456	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	100	100	100	100	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,775</b>	<b>10,775</b>	<b>10,775</b>	<b>10,775</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	0	29,527	29,527	29,527	29,527	na
8009	OFFICE SUPPLIES	0	0	0	2,000	2,000	2,000	2,000	na
8205	EMPLOYEE TRAVEL	0	0	0	8,000	8,000	8,000	8,000	na
8513	INDIRECT COST EXPENSE	0	0	0	13,022	13,022	13,022	13,022	na
8515	MEETING & CONFERENCE EXPENSE	0	0	0	1,000	1,000	1,000	1,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,549</b>	<b>53,549</b>	<b>53,549</b>	<b>53,549</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	<b>99,837</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-225</b>	<b>CUSTOMIZED TRAINING</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	52,878	87,844	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 80,000)</b>	na
4559	TESTING FEES	284	1,068	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,000)</b>	na
4703	CUSTOMIZED TRAINING REVENUE	95,847	66,499	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 200,000)</b>	na
	<b>TOTAL RESOURCES</b>	<b>149,009</b>	<b>155,411</b>	<b>282,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 282,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	0	0	<b>23,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 23,878)</b>	na
6108	PT PROFESSIONAL SUPPORT SALARIES	0	1,287	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
6421	PART TIME INSTRUCTOR WAGES	1,283	3,695	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 20,000)</b>	na
6442	SPECIAL PROJECT WAGES	426	0	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,000)</b>	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	<b>996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 996)</b>	na
	<b>TOTAL SALARY EXPENSE</b>	<b>1,709</b>	<b>4,982</b>	<b>45,874</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 45,874)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	131	367	<b>1,110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,110)</b>	na
6902	WORKERS COMPENSATION INS	8	23	<b>67</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 67)</b>	na
6903	STATE WORKERS BENEFIT FUND	2	3	<b>17</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 17)</b>	na
6904	UNEMPLOYMENT INSURANCE	39	86	<b>246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 246)</b>	na
6905	PERS	252	101	<b>1,859</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,859)</b>	na
6906	DISABILITY INSURANCE	3	0	<b>56</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 56)</b>	na
6907	LIFE INSURANCE	1	0	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8)</b>	na
6908	HEALTH INSURANCE	542	0	<b>4,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 4,340)</b>	na
6951	PERS BENEFIT EQUALIZATION FUND	0	62	<b>624</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 624)</b>	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>978</b>	<b>642</b>	<b>8,327</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8,327)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	51,770	50,966	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 100,000)</b>	na
7210	OTHER CONTRACTED SERVICES	0	2,113	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 70,000)</b>	na
7510	POSTAGE	0	1	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 50)</b>	na
7521	SHIPPING & FREIGHT	0	29	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 100)</b>	na
7601	PRINTING & DUPLICATING	0	412	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 20,000)</b>	na
7901	SUBSCRIPTIONS	0	1,400	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
8006	INSTRUCTIONAL SUPPLIES	3,814	1,996	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,000)</b>	na
8009	OFFICE SUPPLIES	0	0	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,000)</b>	na
8201	CONFERENCE FEES	569	987	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,000)</b>	na
8205	EMPLOYEE TRAVEL	3,060	1,298	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 5,000)</b>	na
8509	FOOD & REFRESHMENTS	( 733)	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
8516	MEMBERSHIP FEES & DUES	0	90	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,000)</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>58,480</b>	<b>59,292</b>	<b>207,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 207,150)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9901	TRANSFER TO GENERAL FUND	0	60,000	0	0	0	0	0	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL EXPENDITURES</b>		<b>61,167</b>	<b>124,916</b>	<b>261,351</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 261,351)</b>	
<b>RESERVED FOR FUTURE EXPENDITURES</b>									
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	20,649	0	0	0	( 20,649)	na
<b>TOTAL RESERVED FOR FUTURE EXPENDITURES</b>		<b>0</b>	<b>0</b>	<b>20,649</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 20,649)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>61,167</b>	<b>124,916</b>	<b>282,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 282,000)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		87,842	30,495	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-226</b>	<b>SBDC LOCAL</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	5,000	5,000	5,000	5,000	na
4317	MISC LOCAL	0	0	5,000	0	0	0	( 5,000)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	0	0	0	1,883	1,883	1,883	1,883	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	990	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,873</b>	<b>2,873</b>	<b>2,873</b>	<b>2,873</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	144	144	144	144	na
6902	WORKERS COMPENSATION INS	0	0	0	14	14	14	14	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	34	34	34	34	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	32	32	32	32	na
6905	PERS	0	0	0	158	158	158	158	na
6908	HEALTH INSURANCE	0	0	0	507	507	507	507	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	104	104	104	104	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>993</b>	<b>993</b>	<b>993</b>	<b>993</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8009	OFFICE SUPPLIES	0	0	1,000	0	0	0	( 1,000)	na
8205	EMPLOYEE TRAVEL	0	0	4,000	1,134	0	0	( 4,000)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	1,134	1,134	1,134	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>1,134</b>	<b>1,134</b>	<b>1,134</b>	<b>( 3,866)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-227 SBDC PROGRAM INCOME</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	7,056	16,501	21,000	25,000	25,000	25,000	4,000	119%
4411	NON-CREDIT TUITION	11,307	11,698	12,000	8,000	8,000	8,000	( 4,000)	67%
4501	INSTRUCTIONAL FEES	589	0	600	600	600	600	0	100%
4705	KITCHEN USE FEES	5,840	1,534	5,500	5,500	5,500	5,500	0	100%
<b>TOTAL RESOURCES</b>		<b>24,792</b>	<b>29,733</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6108	PT PROFESSIONAL SUPPORT SALARIES	6,020	4,971	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	247	0	0	0	0	0	0	na
<b>TOTAL SALARY EXPENSE</b>		<b>6,267</b>	<b>4,971</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	714	380	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	32	24	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	5	3	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	137	90	0	0	0	0	0	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>888</b>	<b>497</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	0	0	2,500	2,500	0	0	( 2,500)	na
7114	PROGRAM ADVERTISING & PROMOTIONS	0	0	0	0	2,500	2,500	2,500	na
7206	INSTRUCTIONAL CONTRACTED SERV	0	75	3,000	3,000	0	0	( 3,000)	na
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	0	0	3,000	3,000	3,000	na
7210	OTHER CONTRACTED SERVICES	0	0	11,972	8,000	0	0	( 11,972)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	0	8,000	8,000	8,000	na
7213	SOFTWARE & LICENSES	0	0	2,000	2,000	0	0	( 2,000)	na
7213	SOFTWARE & LICENSES	0	0	0	0	2,000	2,000	2,000	na
7802	GRANT SCHOLARSHIPS	1,000	1,250	2,000	3,000	0	0	( 2,000)	na
7802	GRANT SCHOLARSHIPS	0	0	0	0	3,000	3,000	3,000	na
7901	SUBSCRIPTIONS	0	0	196	300	0	0	( 196)	na
7901	SUBSCRIPTIONS	0	0	0	0	300	300	300	na
8006	INSTRUCTIONAL SUPPLIES	0	130	4,443	7,200	0	0	( 4,443)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	7,200	7,200	7,200	na
8201	CONFERENCE FEES	0	0	100	200	0	0	( 100)	na
8201	CONFERENCE FEES	0	0	0	0	200	200	200	na
8205	EMPLOYEE TRAVEL	0	495	4,123	4,200	0	0	( 4,123)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	4,200	4,200	4,200	na
8508	EQUIPMENT REPAIR	136	0	2,061	2,000	0	0	( 2,061)	na
8508	EQUIPMENT REPAIR	0	0	0	0	2,000	2,000	2,000	na
8516	MEMBERSHIP FEES & DUES	0	395	500	500	0	0	( 500)	na
8516	MEMBERSHIP FEES & DUES	0	0	0	0	500	500	500	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	1,105	1,100	0	0	( 1,105)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	0	0	1,100	1,100	1,100	na
8805	OTHER MINOR EQUIPMENT <\$5000	0	0	5,100	5,100	0	0	( 5,100)	na
8805	OTHER MINOR EQUIPMENT <\$5000	0	0	0	0	5,100	5,100	5,100	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,136</b>	<b>2,345</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>0</b>	
<b>TOTAL EXPENDITURES</b>		<b>8,291</b>	<b>7,813</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>8,291</b>	<b>7,813</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>39,100</b>	<b>0</b>	
UNAPPROPRIATED ENDING FUND BALANCE		16,501	21,920	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-228</b>	<b>FEDERAL SBA SBDC GRANT</b>								
	<b>RESOURCES</b>								
4081	US SBA SBDC	42,075	31,550	43,550	31,331	31,331	31,331	( 12,219)	72%
	<b>TOTAL RESOURCES</b>	<b>42,075</b>	<b>31,550</b>	<b>43,550</b>	<b>31,331</b>	<b>31,331</b>	<b>31,331</b>	<b>( 12,219)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	23,425	19,719	0	0	0	0	0	na
6108	PT PROFESSIONAL SUPPORT SALARIES	4,427	1,086	35,598	25,210	0	0	( 35,598)	na
6108	PT PROFESSIONAL SUPPORT SALARIES	0	0	0	0	25,210	25,210	25,210	na
6301	FULL TIME CLASSIFIED WAGES	0	773	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	32	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>27,852</b>	<b>21,610</b>	<b>35,598</b>	<b>25,210</b>	<b>25,210</b>	<b>25,210</b>	<b>( 10,388)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	3,180	1,693	1,242	1,929	0	0	( 1,242)	na
6901	SOCIAL SECURITY	0	0	0	0	1,929	1,929	1,929	na
6902	WORKERS COMPENSATION INS	139	95	77	190	0	0	( 77)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	190	190	190	na
6903	STATE WORKERS BENEFIT FUND	15	7	8	21	0	0	( 8)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	21	21	21	na
6904	UNEMPLOYMENT INSURANCE	463	190	253	429	0	0	( 253)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	429	429	429	na
6905	PERS	3,559	2,354	1,010	2,113	0	0	( 1,010)	na
6905	PERS	0	0	0	0	2,113	2,113	2,113	na
6906	DISABILITY INSURANCE	34	3,098	28	52	0	0	( 28)	na
6906	DISABILITY INSURANCE	0	0	0	0	52	52	52	na
6907	LIFE INSURANCE	62	3	6	0	0	0	( 6)	na
6908	HEALTH INSURANCE	1,686	1,754	2,051	0	0	0	( 2,051)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	630	1,275	1,387	0	0	( 1,275)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	1,387	1,387	1,387	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>9,138</b>	<b>9,824</b>	<b>5,950</b>	<b>6,121</b>	<b>6,121</b>	<b>6,121</b>	<b>171</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8205	EMPLOYEE TRAVEL	772	115	2,002	0	0	0	( 2,002)	na
8802	INFO TECH EQUIPMENT <\$5000	4,313	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>5,085</b>	<b>115</b>	<b>2,002</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,002)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>42,075</b>	<b>31,549</b>	<b>43,550</b>	<b>31,331</b>	<b>31,331</b>	<b>31,331</b>	<b>( 12,219)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>42,075</b>	<b>31,549</b>	<b>43,550</b>	<b>31,331</b>	<b>31,331</b>	<b>31,331</b>	<b>( 12,219)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-229</b>	<b>STATE SBDC GRANT</b>								
	<b>RESOURCES</b>								
4154	OR SBDC	32,584	52,024	43,804	45,530	45,530	45,530	1,726	104%
	<b>TOTAL RESOURCES</b>	<b>32,584</b>	<b>52,024</b>	<b>43,804</b>	<b>45,530</b>	<b>45,530</b>	<b>45,530</b>	<b>1,726</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	26,231	30,099	25,129	26,362	0	0	( 25,129)	na
6105	DIRECTOR SALARIES	0	0	0	0	26,362	26,362	26,362	na
6108	PT PROFESSIONAL SUPPORT SALARIES	( 3,566)	6,596	5,709	3,767	0	0	( 5,709)	na
6108	PT PROFESSIONAL SUPPORT SALARIES	0	0	0	0	3,767	3,767	3,767	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	990	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	0	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>22,665</b>	<b>36,695</b>	<b>30,838</b>	<b>31,119</b>	<b>31,119</b>	<b>31,119</b>	<b>281</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	2,947	2,674	1,917	2,305	0	0	( 1,917)	na
6901	SOCIAL SECURITY	0	0	0	0	2,305	2,305	2,305	na
6902	WORKERS COMPENSATION INS	132	178	117	227	0	0	( 117)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	227	227	227	na
6903	STATE WORKERS BENEFIT FUND	16	27	15	56	0	0	( 15)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	56	56	56	na
6904	UNEMPLOYMENT INSURANCE	170	522	574	512	0	0	( 574)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	512	512	512	na
6905	PERS	932	2,961	2,848	2,525	0	0	( 2,848)	na
6905	PERS	0	0	0	0	2,525	2,525	2,525	na
6906	DISABILITY INSURANCE	20	( 2,970)	51	27	0	0	( 51)	na
6906	DISABILITY INSURANCE	0	0	0	0	27	27	27	na
6907	LIFE INSURANCE	87	13	38	7	0	0	( 38)	na
6907	LIFE INSURANCE	0	0	0	0	7	7	7	na
6908	HEALTH INSURANCE	5,614	9,285	3,656	7,095	0	0	( 3,656)	na
6908	HEALTH INSURANCE	0	0	0	0	7,095	7,095	7,095	na
6951	PERS BENEFIT EQUALIZATION FUND	0	2,639	2,849	1,657	0	0	( 2,849)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	1,657	1,657	1,657	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>9,918</b>	<b>15,329</b>	<b>12,065</b>	<b>14,411</b>	<b>14,411</b>	<b>14,411</b>	<b>2,346</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8205	EMPLOYEE TRAVEL	0	0	901	0	0	0	( 901)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>901</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 901)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>32,583</b>	<b>52,024</b>	<b>43,804</b>	<b>45,530</b>	<b>45,530</b>	<b>45,530</b>	<b>1,726</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>32,583</b>	<b>52,024</b>	<b>43,804</b>	<b>45,530</b>	<b>45,530</b>	<b>45,530</b>	<b>1,726</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-230</b>	<b>FUNDAMENTALS OF CAREGIVING</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	3,991	3,991	0	0	0	0	0	na
4703	CUSTOMIZED TRAINING REVENUE	0	( 175)	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>3,991</b>	<b>3,816</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	3,991	3,816	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-240 TITLE II AEFLA COMP GRANT</b>									
<b>RESOURCES</b>									
4021	US ED WIA TITLE II AEFLA COMPR 84.002	94,723	87,337	103,144	103,144	103,144	103,144	0	100%
<b>TOTAL RESOURCES</b>		<b>94,723</b>	<b>87,337</b>	<b>103,144</b>	<b>103,144</b>	<b>103,144</b>	<b>103,144</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6301	FULL TIME CLASSIFIED WAGES	0	9,316	0	0	0	0	0	na
6401	FULL TIME INSTRUCTOR SALARIES	8,768	19,688	19,989	0	0	0	( 19,989)	na
6421	PART TIME INSTRUCTOR WAGES	62,831	31,421	45,296	72,000	0	0	( 45,296)	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	0	72,000	72,000	72,000	na
6442	SPECIAL PROJECT WAGES	20	2,060	18	13,676	0	0	( 18)	na
6442	SPECIAL PROJECT WAGES	0	0	0	0	13,676	13,676	13,676	na
<b>TOTAL SALARY EXPENSE</b>		<b>71,619</b>	<b>62,485</b>	<b>65,303</b>	<b>85,676</b>	<b>85,676</b>	<b>85,676</b>	<b>20,373</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	10,094	4,700	5,615	6,554	0	0	( 5,615)	na
6901	SOCIAL SECURITY	0	0	0	0	6,554	6,554	6,554	na
6902	WORKERS COMPENSATION INS	374	295	341	646	0	0	( 341)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	646	646	646	na
6903	STATE WORKERS BENEFIT FUND	39	27	37	19	0	0	( 37)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	19	19	19	na
6904	UNEMPLOYMENT INSURANCE	1,568	1,006	1,247	1,456	0	0	( 1,247)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	1,456	1,456	1,456	na
6905	PERS	7,706	5,457	8,459	2,490	0	0	( 8,459)	na
6905	PERS	0	0	0	0	2,490	2,490	2,490	na
6906	DISABILITY INSURANCE	5	77	54	0	0	0	( 54)	na
6907	LIFE INSURANCE	16	12	7	0	0	0	( 7)	na
6908	HEALTH INSURANCE	2,801	9,420	2,954	0	0	0	( 2,954)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	3,360	3,156	802	0	0	( 3,156)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	802	802	802	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>22,603</b>	<b>24,354</b>	<b>21,870</b>	<b>11,967</b>	<b>11,967</b>	<b>11,967</b>	<b>( 9,903)</b>	
<b>MATERIALS &amp; SERVICES</b>									
8205	EMPLOYEE TRAVEL	500	500	500	5,500	0	0	( 500)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	5,500	5,500	5,500	na
8513	INDIRECT COST EXPENSE	0	0	15,471	0	0	0	( 15,471)	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>500</b>	<b>500</b>	<b>15,971</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>( 10,471)</b>	
<b>TOTAL EXPENDITURES</b>		<b>94,722</b>	<b>87,339</b>	<b>103,144</b>	<b>103,143</b>	<b>103,143</b>	<b>103,143</b>	<b>( 1)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>94,722</b>	<b>87,339</b>	<b>103,144</b>	<b>103,143</b>	<b>103,143</b>	<b>103,143</b>	<b>( 1)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	1	( 2)	0	1	1	1	1	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-243 TUTORING GRANT</b>									
<b>RESOURCES</b>									
4025	US ED OUTREACH TUTORING	25,000	25,000	25,000	25,000	25,000	25,000	0	100%
<b>TOTAL RESOURCES</b>		<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6108	PT PROFESSIONAL SUPPORT SALARIES	8,613	10,291	13,322	19,375	0	0	( 13,322)	na
6108	PT PROFESSIONAL SUPPORT SALARIES	0	0	0	0	19,375	19,375	19,375	na
6302	PART TIME CLASSIFIED WAGES	9,425	9,619	5,644	0	0	0	( 5,644)	na
6442	SPECIAL PROJECT WAGES	34	0	31	0	0	0	( 31)	na
<b>TOTAL SALARY EXPENSE</b>		<b>18,072</b>	<b>19,910</b>	<b>18,997</b>	<b>19,375</b>	<b>19,375</b>	<b>19,375</b>	<b>378</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	1,783	1,513	1,052	1,482	0	0	( 1,052)	na
6901	SOCIAL SECURITY	0	0	0	0	1,482	1,482	1,482	na
6902	WORKERS COMPENSATION INS	76	102	64	146	0	0	( 64)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	146	146	146	na
6903	STATE WORKERS BENEFIT FUND	19	20	12	13	0	0	( 12)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	13	13	13	na
6904	UNEMPLOYMENT INSURANCE	317	352	233	329	0	0	( 233)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	329	329	329	na
6905	PERS	2,397	1,543	3,077	1,624	0	0	( 3,077)	na
6905	PERS	0	0	0	0	1,624	1,624	1,624	na
6906	DISABILITY INSURANCE	0	0	0	46	0	0	0	na
6906	DISABILITY INSURANCE	0	0	0	0	46	46	46	na
6908	HEALTH INSURANCE	1,220	( 343)	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	929	591	1,066	0	0	( 591)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	1,066	1,066	1,066	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>5,812</b>	<b>4,116</b>	<b>5,029</b>	<b>4,706</b>	<b>4,706</b>	<b>4,706</b>	<b>( 323)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7510	POSTAGE	170	83	53	0	0	0	( 53)	na
7521	SHIPPING & FREIGHT	12	0	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	231	79	231	0	0	0	( 231)	na
8006	INSTRUCTIONAL SUPPLIES	175	516	175	0	0	0	( 175)	na
8201	CONFERENCE FEES	0	114	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	95	161	95	0	0	0	( 95)	na
8509	FOOD & REFRESHMENTS	283	21	268	0	0	0	( 268)	na
8516	MEMBERSHIP FEES & DUES	0	0	152	0	0	0	( 152)	na
8517	MISCELLANEOUS FEES	152	0	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,118</b>	<b>974</b>	<b>974</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 974)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	920	920	920	920	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>920</b>	<b>920</b>	<b>920</b>	<b>920</b>	
<b>TOTAL EXPENDITURES</b>		<b>25,002</b>	<b>25,000</b>	<b>25,000</b>	<b>25,001</b>	<b>25,001</b>	<b>25,001</b>	<b>1</b>	
<b>TOTAL REQUIREMENTS</b>		<b>25,002</b>	<b>25,000</b>	<b>25,000</b>	<b>25,001</b>	<b>25,001</b>	<b>25,001</b>	<b>1</b>	
UNAPPROPRIATED ENDING FUND BALANCE		( 2)	0	0	( 1)	( 1)	( 1)	( 1)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-244</b>	<b>ENGLISH LANGUAGE CIVICS GRANT</b>								
	<b>RESOURCES</b>								
4023	US ED EL CIVICS	29,575	29,805	30,848	31,000	31,000	31,000	152	100%
	<b>TOTAL RESOURCES</b>	<b>29,575</b>	<b>29,805</b>	<b>30,848</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>152</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6401	FULL TIME INSTRUCTOR SALARIES	0	9,314	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	22,095	9,187	22,643	25,231	0	0	( 22,643)	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	0	25,231	25,231	25,231	na
6442	SPECIAL PROJECT WAGES	905	844	859	0	0	0	( 859)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>23,000</b>	<b>19,345</b>	<b>23,502</b>	<b>25,231</b>	<b>25,231</b>	<b>25,231</b>	<b>1,729</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	2,656	1,103	1,798	1,930	0	0	( 1,798)	na
6901	SOCIAL SECURITY	0	0	0	0	1,930	1,930	1,930	na
6902	WORKERS COMPENSATION INS	106	71	109	190	0	0	( 109)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	190	190	190	na
6903	STATE WORKERS BENEFIT FUND	10	7	8	2	0	0	( 8)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	2	2	2	na
6904	UNEMPLOYMENT INSURANCE	462	233	399	429	0	0	( 399)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	429	429	429	na
6905	PERS	1,531	1,124	1,531	203	0	0	( 1,531)	na
6905	PERS	0	0	0	0	203	203	203	na
6906	DISABILITY INSURANCE	1	48	0	0	0	0	0	na
6907	LIFE INSURANCE	1	6	0	0	0	0	0	na
6908	HEALTH INSURANCE	41	5,177	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	691	1,010	65	0	0	( 1,010)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	65	65	65	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>4,808</b>	<b>8,460</b>	<b>4,855</b>	<b>2,819</b>	<b>2,819</b>	<b>2,819</b>	<b>( 2,036)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8006	INSTRUCTIONAL SUPPLIES	1,704	1,445	894	850	0	0	( 894)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	850	850	850	na
8201	CONFERENCE FEES	65	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	554	554	550	0	0	( 554)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	550	550	550	na
8513	INDIRECT COST EXPENSE	0	0	1,043	1,550	0	0	( 1,043)	na
8513	INDIRECT COST EXPENSE	0	0	0	0	1,550	1,550	1,550	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,769</b>	<b>1,999</b>	<b>2,491</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>459</b>	
	<b>TOTAL EXPENDITURES</b>	<b>29,577</b>	<b>29,804</b>	<b>30,848</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>152</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>29,577</b>	<b>29,804</b>	<b>30,848</b>	<b>31,000</b>	<b>31,000</b>	<b>31,000</b>	<b>152</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	( 2)	1	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-246 LEARNING STANDARDS GRANT</b>									
<b>RESOURCES</b>									
4023	US ED EL CIVICS	0	0	450	450	450	450	0	100%
4027	US ED TITLE II STATE LEADERSHIP 84.002	0	467	1,800	1,800	1,800	1,800	0	100%
4162	OCCWD STRATEGIC RESERVE FUND	6,246	467	2,250	2,250	2,250	2,250	0	100%
<b>TOTAL RESOURCES</b>		<b>6,246</b>	<b>934</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6421	PART TIME INSTRUCTOR WAGES	0	22	0	22	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	0	22	22	22	na
6442	SPECIAL PROJECT WAGES	2,160	727	4,000	3,578	0	0	( 4,000)	na
6442	SPECIAL PROJECT WAGES	0	0	0	0	3,578	3,578	3,578	na
<b>TOTAL SALARY EXPENSE</b>		<b>2,160</b>	<b>749</b>	<b>4,000</b>	<b>3,600</b>	<b>3,600</b>	<b>3,600</b>	<b>( 400)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	275	57	200	275	0	0	( 200)	na
6901	SOCIAL SECURITY	0	0	0	0	275	275	275	na
6902	WORKERS COMPENSATION INS	11	4	9	27	0	0	( 9)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	27	27	27	na
6903	STATE WORKERS BENEFIT FUND	1	1	1	0	0	0	( 1)	na
6904	UNEMPLOYMENT INSURANCE	47	14	50	61	0	0	( 50)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	61	61	61	na
6905	PERS	137	68	140	27	0	0	( 140)	na
6905	PERS	0	0	0	0	27	27	27	na
6951	PERS BENEFIT EQUALIZATION FUND	0	42	100	9	0	0	( 100)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	9	9	9	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>471</b>	<b>186</b>	<b>500</b>	<b>399</b>	<b>399</b>	<b>399</b>	<b>( 101)</b>	
<b>MATERIALS &amp; SERVICES</b>									
8006	INSTRUCTIONAL SUPPLIES	2,009	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	1,605	0	0	501	0	0	0	na
8205	EMPLOYEE TRAVEL	0	0	0	0	501	501	501	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>3,614</b>	<b>0</b>	<b>0</b>	<b>501</b>	<b>501</b>	<b>501</b>	<b>501</b>	
<b>TOTAL EXPENDITURES</b>		<b>6,245</b>	<b>935</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>6,245</b>	<b>935</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>	
UNAPPROPRIATED ENDING FUND BALANCE		1	( 1)	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-251</b>	<b>GORGE LITERACY</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	34	0	0	0	0	0	0	na
4652	RESTRICTED GIFTS	595	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	601	0	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	28	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>629</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-253 TITLE II PROGRAM INCOME FUND</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	12,758	6,595	8,000	15,000	15,000	15,000	7,000	188%
4414	GED TUITION	3,475	2,370	3,400	6,000	6,000	6,000	2,600	176%
4415	ESL TUITION	7,995	7,985	7,500	7,500	7,500	7,500	0	100%
4418	PRE COLLEGE TUITION	3,695	5,480	3,600	2,000	2,000	2,000	( 1,600)	56%
<b>TOTAL RESOURCES</b>		<b>27,923</b>	<b>22,430</b>	<b>22,500</b>	<b>30,500</b>	<b>30,500</b>	<b>30,500</b>	<b>8,000</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6302	PART TIME CLASSIFIED WAGES	0	0	0	7,758	7,758	7,758	7,758	na
6401	FULL TIME INSTRUCTOR SALARIES	3,118	5,524	7,107	0	0	0	( 7,107)	na
6421	PART TIME INSTRUCTOR WAGES	582	0	596	1,820	0	0	( 596)	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	0	1,820	1,820	1,820	na
6442	SPECIAL PROJECT WAGES	2,490	0	2,367	0	0	0	( 2,367)	na
<b>TOTAL SALARY EXPENSE</b>		<b>6,190</b>	<b>5,524</b>	<b>10,070</b>	<b>9,578</b>	<b>9,578</b>	<b>9,578</b>	<b>( 492)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	720	413	313	733	0	0	( 313)	na
6901	SOCIAL SECURITY	0	0	0	0	733	733	733	na
6902	WORKERS COMPENSATION INS	29	27	19	72	0	0	( 19)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	72	72	72	na
6903	STATE WORKERS BENEFIT FUND	3	3	7	18	0	0	( 7)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	18	18	18	na
6904	UNEMPLOYMENT INSURANCE	120	79	69	163	0	0	( 69)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	163	163	163	na
6905	PERS	803	518	1,701	1,233	0	0	( 1,701)	na
6905	PERS	0	0	0	0	1,233	1,233	1,233	na
6906	DISABILITY INSURANCE	2	16	19	9	0	0	( 19)	na
6906	DISABILITY INSURANCE	0	0	0	0	9	9	9	na
6907	LIFE INSURANCE	6	2	2	8	0	0	( 2)	na
6907	LIFE INSURANCE	0	0	0	0	8	8	8	na
6908	HEALTH INSURANCE	964	1,797	373	3,721	0	0	( 373)	na
6908	HEALTH INSURANCE	0	0	0	0	3,721	3,721	3,721	na
6951	PERS BENEFIT EQUALIZATION FUND	0	318	176	476	0	0	( 176)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	476	476	476	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>2,647</b>	<b>3,173</b>	<b>2,679</b>	<b>6,433</b>	<b>6,433</b>	<b>6,433</b>	<b>3,754</b>	
<b>MATERIALS &amp; SERVICES</b>									
7219	TESTING & INSPECTION	0	0	0	4,489	0	0	0	na
7219	TESTING & INSPECTION	0	0	0	0	4,489	4,489	4,489	na
7521	SHIPPING & FREIGHT	14	0	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	11,772	0	4,751	5,000	0	0	( 4,751)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	5,000	5,000	5,000	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8205	EMPLOYEE TRAVEL	289	0	5,000	5,000	0	0	( 5,000)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	5,000	5,000	5,000	na
8301	TUITION REIMBURSEMENTS	416	0	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>12,491</b>	<b>0</b>	<b>9,751</b>	<b>14,489</b>	<b>14,489</b>	<b>14,489</b>	<b>4,738</b>	
<b>TOTAL EXPENDITURES</b>		<b>21,328</b>	<b>8,697</b>	<b>22,500</b>	<b>30,500</b>	<b>30,500</b>	<b>30,500</b>	<b>8,000</b>	
<b>TOTAL REQUIREMENTS</b>		<b>21,328</b>	<b>8,697</b>	<b>22,500</b>	<b>30,500</b>	<b>30,500</b>	<b>30,500</b>	<b>8,000</b>	
UNAPPROPRIATED ENDING FUND BALANCE		6,595	13,733	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-254 OR DEVELOPMENTAL EDUCATION REDESIGN GR</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	0	7,822	1,252	1,252	1,252	( 6,569)	16%
4163	OCCWD STATE GF	0	9,000	0	0	0	0	0	na
<b>TOTAL RESOURCES</b>		<b>0</b>	<b>9,000</b>	<b>7,822</b>	<b>1,252</b>	<b>1,252</b>	<b>1,252</b>	<b>( 6,569)</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7210	OTHER CONTRACTED SERVICES	0	0	3,937	0	0	0	( 3,937)	na
8205	EMPLOYEE TRAVEL	0	1,177	563	1,252	0	0	( 563)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	1,252	1,252	1,252	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>0</b>	<b>1,177</b>	<b>4,500</b>	<b>1,252</b>	<b>1,252</b>	<b>1,252</b>	<b>( 3,247)</b>	
<b>TOTAL EXPENDITURES</b>		<b>0</b>	<b>1,177</b>	<b>4,500</b>	<b>1,252</b>	<b>1,252</b>	<b>1,252</b>	<b>( 3,247)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>0</b>	<b>1,177</b>	<b>4,500</b>	<b>1,252</b>	<b>1,252</b>	<b>1,252</b>	<b>( 3,247)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	7,823	3,322	0	0	0	( 3,322)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-255</b>	<b>CASE GRANT</b>								
	<b>RESOURCES</b>								
4060	US DOL TAACCT GRANT 17.282	108,705	3,476	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>108,705</b>	<b>3,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	61,640	0	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	826	0	0	0	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	1,271	0	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>63,737</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	7,532	0	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	332	0	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	52	0	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	1,228	0	0	0	0	0	0	na
6905	PERS	10,946	0	0	0	0	0	0	na
6906	DISABILITY INSURANCE	95	0	0	0	0	0	0	na
6907	LIFE INSURANCE	62	0	0	0	0	0	0	na
6908	HEALTH INSURANCE	13,992	0	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>34,239</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	59	0	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	12	0	0	0	0	0	0	na
7614	PROGRAM MARKETING PRINTING	458	0	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	183	569	0	0	0	0	0	na
8009	OFFICE SUPPLIES	0	223	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	1,077	139	0	0	0	0	0	na
8513	INDIRECT COST EXPENSE	7,843	258	0	0	0	0	0	na
8523	STUDENT ACTIVITIES & EVENTS	1,094	0	0	0	0	0	0	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	2,287	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>10,726</b>	<b>3,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>108,702</b>	<b>3,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>108,702</b>	<b>3,476</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	3	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-256</b>	<b>COMMUNITY HEALTH WORKER ED &amp; TRAIN GRANT</b>								
	<b>RESOURCES</b>								
4163	OCCWD STATE GF	0	50,000	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	0	12,770	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	0	5,005	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>17,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	621	0	0	0	0	0	na
6902	WORKERS COMPENSATION INS	0	41	0	0	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	0	4	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	0	138	0	0	0	0	0	na
6905	PERS	0	775	0	0	0	0	0	na
6906	DISABILITY INSURANCE	0	8	0	0	0	0	0	na
6907	LIFE INSURANCE	0	1	0	0	0	0	0	na
6908	HEALTH INSURANCE	0	1,435	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	477	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	0	1	0	0	0	0	0	na
8009	OFFICE SUPPLIES	0	3,342	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	383	0	0	0	0	0	na
8550	PASS THROUGH PAYMENT	0	25,000	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>28,726</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>50,001</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>50,001</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	( 1)	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-265 NON-REIMBURSABLE COMMUNITY EDUCATION</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	11,918	15,419	10,000	0	0	0	( 10,000)	na
4411	NON-CREDIT TUITION	8,629	7,923	10,000	0	0	0	( 10,000)	na
4501	INSTRUCTIONAL FEES	1,070	1,155	2,000	0	0	0	( 2,000)	na
4901	TRANSFER FROM GENERAL FUND	0	0	6,485	0	0	0	( 6,485)	na
<b>TOTAL RESOURCES</b>		<b>21,617</b>	<b>24,497</b>	<b>28,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 28,485)</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6421	PART TIME INSTRUCTOR WAGES	2,615	1,827	5,000	0	0	0	( 5,000)	na
6442	SPECIAL PROJECT WAGES	0	44	6,485	0	0	0	( 6,485)	na
<b>TOTAL SALARY EXPENSE</b>		<b>2,615</b>	<b>1,871</b>	<b>11,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 11,485)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	390	123	205	0	0	0	( 205)	na
6902	WORKERS COMPENSATION INS	13	8	12	0	0	0	( 12)	na
6903	STATE WORKERS BENEFIT FUND	3	1	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	55	29	45	0	0	0	( 45)	na
6905	PERS	0	11	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	7	0	0	0	0	0	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>461</b>	<b>179</b>	<b>262</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 262)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7206	INSTRUCTIONAL CONTRACTED SERV	2,163	4,587	10,500	0	0	0	( 10,500)	na
7702	FACILITY LEASE	330	0	784	0	0	0	( 784)	na
8006	INSTRUCTIONAL SUPPLIES	451	500	2,238	0	0	0	( 2,238)	na
8201	CONFERENCE FEES	178	2,455	1,000	0	0	0	( 1,000)	na
8202	FIELD TRIP EXPENSE	0	0	1,000	0	0	0	( 1,000)	na
8205	EMPLOYEE TRAVEL	0	597	1,000	0	0	0	( 1,000)	na
8516	MEMBERSHIP FEES & DUES	0	0	216	0	0	0	( 216)	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>3,122</b>	<b>8,139</b>	<b>16,738</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 16,738)</b>	
<b>TRANSFERS</b>									
9901	TRANSFER TO GENERAL FUND	0	10,000	0	0	0	0	0	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL EXPENDITURES</b>		<b>6,198</b>	<b>20,189</b>	<b>28,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 28,485)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>6,198</b>	<b>20,189</b>	<b>28,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 28,485)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		15,419	4,308	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-266</b>	<b>ELDERHOSTEL</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	7,300	10,347	<b>7,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,300)</b>	na
4411	NON-CREDIT TUITION	19,585	8,451	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25,000)</b>	na
	<b>TOTAL RESOURCES</b>	<b>26,885</b>	<b>18,798</b>	<b>32,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 32,300)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	0	0	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 5,000)</b>	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 5,000)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6904	UNEMPLOYMENT INSURANCE	0	0	<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 225)</b>	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>225</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 225)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8006	INSTRUCTIONAL SUPPLIES	11	0	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 50)</b>	na
8202	FIELD TRIP EXPENSE	11,344	6,437	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 17,000)</b>	na
8205	EMPLOYEE TRAVEL	0	0	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25)</b>	na
8509	FOOD & REFRESHMENTS	5,183	1,321	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>16,538</b>	<b>7,758</b>	<b>27,075</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 27,075)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>16,538</b>	<b>7,758</b>	<b>32,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 32,300)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>16,538</b>	<b>7,758</b>	<b>32,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 32,300)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	10,347	11,040	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-267</b>	<b>LIBRARY GRANTS</b>								
	<b>RESOURCES</b>								
4163	OCCWD STATE GF	0	0	3,500	24,050	24,050	24,050	20,550	687%
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>24,050</b>	<b>24,050</b>	<b>24,050</b>	<b>20,550</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6442	SPECIAL PROJECT WAGES	0	0	3,500	21,819	0	0	( 3,500)	na
6442	SPECIAL PROJECT WAGES	0	0	0	0	21,819	21,819	21,819	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>21,819</b>	<b>21,819</b>	<b>21,819</b>	<b>18,319</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	1,669	0	0	0	na
6901	SOCIAL SECURITY	0	0	0	0	1,669	1,669	1,669	na
6902	WORKERS COMPENSATION INS	0	0	0	164	0	0	0	na
6902	WORKERS COMPENSATION INS	0	0	0	0	164	164	164	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	371	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	371	371	371	na
6905	PERS	0	0	0	20	0	0	0	na
6905	PERS	0	0	0	0	20	20	20	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	6	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	6	6	6	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,230</b>	<b>2,230</b>	<b>2,230</b>	<b>2,230</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>24,049</b>	<b>24,049</b>	<b>24,049</b>	<b>20,549</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>3,500</b>	<b>24,049</b>	<b>24,049</b>	<b>24,049</b>	<b>20,549</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	1	1	1	1	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-269 OREGON STUDENT ASST COMM (OSAC) PROGRAM</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	20	445	445	445	445	445	0	100%
4161	OR STUDENT ASSISTANCE COMMISSION	1,000	0	1,000	0	0	0	( 1,000)	na
<b>TOTAL RESOURCES</b>		<b>1,020</b>	<b>445</b>	<b>1,445</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>( 999)</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	575	0	425	0	0	0	( 425)	na
7510	POSTAGE	0	0	50	0	0	0	( 50)	na
8009	OFFICE SUPPLIES	0	0	445	0	0	0	( 445)	na
8509	FOOD & REFRESHMENTS	0	0	525	445	0	0	( 525)	na
8509	FOOD & REFRESHMENTS	0	0	0	0	445	445	445	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>575</b>	<b>0</b>	<b>1,445</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>( 999)</b>	
<b>TOTAL EXPENDITURES</b>		<b>575</b>	<b>0</b>	<b>1,445</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>( 999)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>575</b>	<b>0</b>	<b>1,445</b>	<b>445</b>	<b>445</b>	<b>445</b>	<b>( 999)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	445	445	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-270 CAREER PATHWAYS INNOVATION FUND</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	1	0	0	0	0	0	na
4162	OCCWD STRATEGIC RESERVE FUND	14,065	25,100	62,823	60,000	60,000	60,000	( 2,823)	96%
<b>TOTAL RESOURCES</b>		<b>14,065</b>	<b>25,101</b>	<b>62,823</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>( 2,823)</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6105	DIRECTOR SALARIES	0	794	0	0	0	0	0	na
6107	FT PROFESSIONAL SUPPORT SALARIES	0	3,376	0	0	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	0	2,949	0	0	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	5,792	2,338	0	478	0	0	0	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	0	478	478	478	na
6441	CURRICULUM DEVELOPMENT WAGES	0	0	3,322	0	0	0	( 3,322)	na
6442	SPECIAL PROJECT WAGES	210	318	51,411	23,989	0	0	( 51,411)	na
6442	SPECIAL PROJECT WAGES	0	0	0	0	23,989	23,989	23,989	na
<b>TOTAL SALARY EXPENSE</b>		<b>6,002</b>	<b>9,775</b>	<b>54,733</b>	<b>24,467</b>	<b>24,467</b>	<b>24,467</b>	<b>( 30,266)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	940	636	0	1,872	0	0	0	na
6901	SOCIAL SECURITY	0	0	0	0	1,872	1,872	1,872	na
6902	WORKERS COMPENSATION INS	31	41	0	184	0	0	0	na
6902	WORKERS COMPENSATION INS	0	0	0	0	184	184	184	na
6903	STATE WORKERS BENEFIT FUND	4	6	0	0	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	124	145	0	416	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	416	416	416	na
6905	PERS	848	919	0	46	0	0	0	na
6905	PERS	0	0	0	0	46	46	46	na
6906	DISABILITY INSURANCE	0	14	0	0	0	0	0	na
6907	LIFE INSURANCE	0	3	0	0	0	0	0	na
6908	HEALTH INSURANCE	0	2,569	0	0	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	496	0	15	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	15	15	15	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>1,947</b>	<b>4,829</b>	<b>0</b>	<b>2,533</b>	<b>2,533</b>	<b>2,533</b>	<b>2,533</b>	
<b>MATERIALS &amp; SERVICES</b>									
7210	OTHER CONTRACTED SERVICES	0	6,413	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	0	3,102	17,526	17,000	0	0	( 17,526)	na
7601	PRINTING & DUPLICATING	0	0	0	0	17,000	17,000	17,000	na
7802	GRANT SCHOLARSHIPS	5,227	0	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	0	163	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	239	0	6,450	7,000	0	0	( 6,450)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	7,000	7,000	7,000	na
8513	INDIRECT COST EXPENSE	650	820	3,142	9,000	0	0	( 3,142)	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8513	INDIRECT COST EXPENSE	0	0	0	0	9,000	9,000	9,000	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>6,116</b>	<b>10,498</b>	<b>27,118</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>5,882</b>	
<b>TOTAL EXPENDITURES</b>		<b>14,065</b>	<b>25,102</b>	<b>81,851</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>( 21,851)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>14,065</b>	<b>25,102</b>	<b>81,851</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>( 21,851)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	( 1)	( 19,028)	0	0	0	19,028	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-271</b>	<b>COMMUNITY COLLEGE STUDENT ASSISTANCE GRT</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	12,722	0	0	0	( 12,722)	na
4193	GENERAL FUNDS STUDENT ASSISTANCE GRANT	0	20,000	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>20,000</b>	<b>12,722</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,722)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	2,500	55	0	0	0	( 55)	na
7802	GRANT SCHOLARSHIPS	0	0	10,000	0	0	0	( 10,000)	na
8202	FIELD TRIP EXPENSE	0	0	1,000	0	0	0	( 1,000)	na
8509	FOOD & REFRESHMENTS	0	331	968	0	0	0	( 968)	na
8801	FURNITURE <\$5000	0	4,446	699	0	0	0	( 699)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>7,277</b>	<b>12,722</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,722)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>7,277</b>	<b>12,722</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,722)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>7,277</b>	<b>12,722</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,722)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	12,723	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-272</b>	<b>ASPIRE MENTORSHIP PROGRAM</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	12,120	0	0	0	( 12,120)	na
4161	OR STUDENT ASSISTANCE COMMISSION	0	14,833	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>14,833</b>	<b>12,120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,120)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	2,712	12,121	0	0	0	( 12,121)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>2,712</b>	<b>12,121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,121)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>2,712</b>	<b>12,121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,121)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>2,712</b>	<b>12,121</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 12,121)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	12,121	( 1)	0	0	0	1	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-273</b>	<b>STUDENT DEFAULT MITIGATION</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	( 500)	0	0	0	500	na
4163	OCCWD STATE GF	0	5,000	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>5,000</b>	<b>( 500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	3,500	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	1,500	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	( 500)	0	0	0	500	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-274</b>	<b>EARLY LEARNING DIVISION LITERACY GRANT</b>								
	<b>RESOURCES</b>								
4029	US ED EARLY LEARNING DIV LITERACY GRANT	0	0	3,553	0	0	0	( 3,553)	na
4165	OR DEPT OF EDUCATION	0	46,000	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>46,000</b>	<b>3,553</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,553)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	0	1,400	0	0	0	0	0	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6908	HEALTH INSURANCE	0	659	0	0	0	0	0	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>659</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	0	0	3,147	0	0	0	( 3,147)	na
7206	INSTRUCTIONAL CONTRACTED SERV	0	17,940	0	0	0	0	0	na
7601	PRINTING & DUPLICATING	0	652	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	0	8,286	0	0	0	0	0	na
8011	REFERENCE MATERIALS	0	9,945	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	271	406	0	0	0	( 406)	na
8509	FOOD & REFRESHMENTS	0	5,286	0	0	0	0	0	na
8519	PROGRAM PARTICIPANT EXPENSE	0	1,768	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>44,148</b>	<b>3,553</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,553)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>46,207</b>	<b>3,553</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,553)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>46,207</b>	<b>3,553</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,553)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	( 207)	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-275</b>	<b>OREGON CHILD CARE DIVISION</b>								
	<b>RESOURCES</b>								
4045	US DHHS CCD BLOCK GRANT 93.575	116,592	150,002	155,767	134,967	134,967	134,967	( 20,800)	87%
	<b>TOTAL RESOURCES</b>	<b>116,592</b>	<b>150,002</b>	<b>155,767</b>	<b>134,967</b>	<b>134,967</b>	<b>134,967</b>	<b>( 20,800)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	38,840	40,449	43,991	43,105	0	0	( 43,991)	na
6105	DIRECTOR SALARIES	0	0	0	0	43,105	43,105	43,105	na
6301	FULL TIME CLASSIFIED WAGES	0	0	0	11,040	0	0	0	na
6301	FULL TIME CLASSIFIED WAGES	0	0	0	0	11,040	11,040	11,040	na
6302	PART TIME CLASSIFIED WAGES	25,389	44,534	45,042	23,284	0	0	( 45,042)	na
6302	PART TIME CLASSIFIED WAGES	0	0	0	0	23,284	23,284	23,284	na
6421	PART TIME INSTRUCTOR WAGES	859	219	880	0	0	0	( 880)	na
6442	SPECIAL PROJECT WAGES	0	967	0	527	0	0	0	na
6442	SPECIAL PROJECT WAGES	0	0	0	0	527	527	527	na
6801	EMPLOYEE TAXABLE ALLOWANCE	807	874	657	2,970	0	0	( 657)	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	0	2,970	2,970	2,970	na
	<b>TOTAL SALARY EXPENSE</b>	<b>65,895</b>	<b>87,043</b>	<b>90,570</b>	<b>80,926</b>	<b>80,926</b>	<b>80,926</b>	<b>( 9,644)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	7,905	6,350	5,219	5,964	0	0	( 5,219)	na
6901	SOCIAL SECURITY	0	0	0	0	5,964	5,964	5,964	na
6902	WORKERS COMPENSATION INS	348	415	296	588	0	0	( 296)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	588	588	588	na
6903	STATE WORKERS BENEFIT FUND	68	77	87	292	0	0	( 87)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	292	292	292	na
6904	UNEMPLOYMENT INSURANCE	1,223	1,234	1,081	1,325	0	0	( 1,081)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	1,325	1,325	1,325	na
6905	PERS	10,496	8,687	10,996	8,925	0	0	( 10,996)	na
6905	PERS	0	0	0	0	8,925	8,925	8,925	na
6906	DISABILITY INSURANCE	55	98	97	97	0	0	( 97)	na
6906	DISABILITY INSURANCE	0	0	0	0	97	97	97	na
6907	LIFE INSURANCE	38	13	12	34	0	0	( 12)	na
6907	LIFE INSURANCE	0	0	0	0	34	34	34	na
6908	HEALTH INSURANCE	14,365	11,760	10,000	18,354	0	0	( 10,000)	na
6908	HEALTH INSURANCE	0	0	0	0	18,354	18,354	18,354	na
6951	PERS BENEFIT EQUALIZATION FUND	0	4,750	3,097	4,273	0	0	( 3,097)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	4,273	4,273	4,273	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>34,498</b>	<b>33,384</b>	<b>30,885</b>	<b>39,852</b>	<b>39,852</b>	<b>39,852</b>	<b>8,967</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	1,293	1,069	500	0	0	0	( 500)	na
7210	OTHER CONTRACTED SERVICES	1,875	5,264	3,300	2,000	0	0	( 3,300)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	0	2,000	2,000	2,000	na
7303	EMPLOYEE TRAINING COSTS	345	276	1,500	500	0	0	( 1,500)	na
7303	EMPLOYEE TRAINING COSTS	0	0	0	0	500	500	500	na
7510	POSTAGE	532	387	1,620	195	0	0	( 1,620)	na
7510	POSTAGE	0	0	0	0	195	195	195	na
7601	PRINTING & DUPLICATING	586	881	3,000	505	0	0	( 3,000)	na
7601	PRINTING & DUPLICATING	0	0	0	0	505	505	505	na
7802	GRANT SCHOLARSHIPS	299	1,259	2,585	1,784	0	0	( 2,585)	na
7802	GRANT SCHOLARSHIPS	0	0	0	0	1,784	1,784	1,784	na
8006	INSTRUCTIONAL SUPPLIES	241	192	1,250	505	0	0	( 1,250)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	505	505	505	na
8009	OFFICE SUPPLIES	1,436	1,531	2,500	0	0	0	( 2,500)	na
8011	REFERENCE MATERIALS	49	824	22	0	0	0	( 22)	na
8201	CONFERENCE FEES	80	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	5,896	5,512	6,500	3,900	0	0	( 6,500)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	3,900	3,900	3,900	na
8508	EQUIPMENT REPAIR	0	0	2,550	0	0	0	( 2,550)	na
8509	FOOD & REFRESHMENTS	740	1,024	3,296	300	0	0	( 3,296)	na
8509	FOOD & REFRESHMENTS	0	0	0	0	300	300	300	na
8513	INDIRECT COST EXPENSE	1,000	10,000	2,000	4,500	0	0	( 2,000)	na
8513	INDIRECT COST EXPENSE	0	0	0	0	4,500	4,500	4,500	na
8516	MEMBERSHIP FEES & DUES	809	706	689	0	0	0	( 689)	na
8519	PROGRAM PARTICIPANT EXPENSE	1,018	272	3,000	0	0	0	( 3,000)	na
8801	FURNITURE <\$5000	0	380	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>16,199</b>	<b>29,577</b>	<b>34,312</b>	<b>14,189</b>	<b>14,189</b>	<b>14,189</b>	<b>( 20,123)</b>	
<b>TOTAL EXPENDITURES</b>		<b>116,592</b>	<b>150,004</b>	<b>155,767</b>	<b>134,967</b>	<b>134,967</b>	<b>134,967</b>	<b>( 20,800)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>116,592</b>	<b>150,004</b>	<b>155,767</b>	<b>134,967</b>	<b>134,967</b>	<b>134,967</b>	<b>( 20,800)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	( 2)	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-276 CHILD CARE RESOURCE &amp; REFERRAL NETWORK</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	8,254	11,964	14,000	30,000	30,000	30,000	16,000	214%
4411	NON-CREDIT TUITION	4,330	7,443	7,500	10,000	10,000	10,000	2,500	133%
4554	FOOD HANDLER CERT TEST FEE	40	75	50	50	50	50	0	100%
4564	READ AND REFLECT FEE	0	275	0	250	250	250	250	na
4621	OTHER NONOPERATING REVENUE	448	1,457	1,000	1,500	1,500	1,500	500	150%
4652	RESTRICTED GIFTS	0	0	0	200	200	200	200	na
<b>TOTAL RESOURCES</b>		<b>13,072</b>	<b>21,214</b>	<b>22,550</b>	<b>42,000</b>	<b>42,000</b>	<b>42,000</b>	<b>19,450</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6107	FT PROFESSIONAL SUPPORT SALARIES	385	0	10,000	0	0	0	( 10,000)	na
<b>TOTAL SALARY EXPENSE</b>		<b>385</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	0	0	500	0	0	0	( 500)	na
6902	WORKERS COMPENSATION INS	0	0	200	0	0	0	( 200)	na
6903	STATE WORKERS BENEFIT FUND	0	0	200	0	0	0	( 200)	na
6904	UNEMPLOYMENT INSURANCE	0	0	100	0	0	0	( 100)	na
6905	PERS	0	0	750	0	0	0	( 750)	na
6906	DISABILITY INSURANCE	0	0	100	0	0	0	( 100)	na
6907	LIFE INSURANCE	0	0	50	0	0	0	( 50)	na
6908	HEALTH INSURANCE	0	0	750	0	0	0	( 750)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	645	0	0	0	( 645)	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>0</b>	<b>0</b>	<b>3,295</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 3,295)</b>	
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	0	2	1,000	1,000	0	0	( 1,000)	na
7114	PROGRAM ADVERTISING & PROMOTIONS	0	0	0	0	1,000	1,000	1,000	na
7210	OTHER CONTRACTED SERVICES	0	0	3,000	10,000	0	0	( 3,000)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	0	10,000	10,000	10,000	na
7303	EMPLOYEE TRAINING COSTS	0	126	0	1,000	0	0	0	na
7303	EMPLOYEE TRAINING COSTS	0	0	0	0	1,000	1,000	1,000	na
7802	GRANT SCHOLARSHIPS	0	( 87)	255	1,000	0	0	( 255)	na
7802	GRANT SCHOLARSHIPS	0	0	0	0	1,000	1,000	1,000	na
8006	INSTRUCTIONAL SUPPLIES	713	0	1,500	1,500	0	0	( 1,500)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	1,500	1,500	1,500	na
8009	OFFICE SUPPLIES	0	855	500	0	0	0	( 500)	na
8201	CONFERENCE FEES	0	0	500	2,000	0	0	( 500)	na
8201	CONFERENCE FEES	0	0	0	0	2,000	2,000	2,000	na
8205	EMPLOYEE TRAVEL	0	0	500	3,122	0	0	( 500)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	3,122	3,122	3,122	na
8509	FOOD & REFRESHMENTS	0	101	1,000	10,000	0	0	( 1,000)	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8509	FOOD & REFRESHMENTS	0	0	0	0	10,000	10,000	10,000	na
8515	MEETING & CONFERENCE EXPENSE	0	0	500	5,000	0	0	( 500)	na
8515	MEETING & CONFERENCE EXPENSE	0	0	0	0	5,000	5,000	5,000	na
8519	PROGRAM PARTICIPANT EXPENSE	10	0	500	500	0	0	( 500)	na
8519	PROGRAM PARTICIPANT EXPENSE	0	0	0	0	500	500	500	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>723</b>	<b>997</b>	<b>9,255</b>	<b>35,122</b>	<b>35,122</b>	<b>35,122</b>	<b>25,867</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	6,878	6,878	6,878	6,878	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>6,878</b>	<b>6,878</b>	<b>6,878</b>	<b>6,878</b>	
<b>TOTAL EXPENDITURES</b>		<b>1,108</b>	<b>997</b>	<b>22,550</b>	<b>42,000</b>	<b>42,000</b>	<b>42,000</b>	<b>19,450</b>	
<b>TOTAL REQUIREMENTS</b>		<b>1,108</b>	<b>997</b>	<b>22,550</b>	<b>42,000</b>	<b>42,000</b>	<b>42,000</b>	<b>19,450</b>	
UNAPPROPRIATED ENDING FUND BALANCE		11,964	20,217	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-277 DEPT OF HUMAN SVCS INTEG CHILD CARE</b>									
<b>RESOURCES</b>									
4047	US DHHS CHILD CARE & DEVELOPMENT 93.596	18,159	21,088	21,960	21,960	21,960	21,960	0	100%
<b>TOTAL RESOURCES</b>		<b>18,159</b>	<b>21,088</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6105	DIRECTOR SALARIES	7,376	9,186	9,844	6,834	0	0	( 9,844)	na
6105	DIRECTOR SALARIES	0	0	0	0	6,834	6,834	6,834	na
6301	FULL TIME CLASSIFIED WAGES	( 86)	0	0	0	0	0	0	na
6302	PART TIME CLASSIFIED WAGES	3,694	3,811	8,172	1,486	0	0	( 8,172)	na
6302	PART TIME CLASSIFIED WAGES	0	0	0	0	1,486	1,486	1,486	na
6801	EMPLOYEE TAXABLE ALLOWANCE	154	192	122	1,980	0	0	( 122)	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	0	1,980	1,980	1,980	na
<b>TOTAL SALARY EXPENSE</b>		<b>11,138</b>	<b>13,189</b>	<b>18,138</b>	<b>10,300</b>	<b>10,300</b>	<b>10,300</b>	<b>( 7,838)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	1,269	954	403	636	0	0	( 403)	na
6901	SOCIAL SECURITY	0	0	0	0	636	636	636	na
6902	WORKERS COMPENSATION INS	173	62	7	63	0	0	( 7)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	63	63	63	na
6903	STATE WORKERS BENEFIT FUND	12	10	10	99	0	0	( 10)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	99	99	99	na
6904	UNEMPLOYMENT INSURANCE	202	168	28	141	0	0	( 28)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	141	141	141	na
6905	PERS	1,827	1,440	506	1,076	0	0	( 506)	na
6905	PERS	0	0	0	0	1,076	1,076	1,076	na
6906	DISABILITY INSURANCE	10	21	20	2	0	0	( 20)	na
6906	DISABILITY INSURANCE	0	0	0	0	2	2	2	na
6907	LIFE INSURANCE	8	3	2	3	0	0	( 2)	na
6907	LIFE INSURANCE	0	0	0	0	3	3	3	na
6908	HEALTH INSURANCE	2,293	2,237	318	1,536	0	0	( 318)	na
6908	HEALTH INSURANCE	0	0	0	0	1,536	1,536	1,536	na
6951	PERS BENEFIT EQUALIZATION FUND	0	755	371	458	0	0	( 371)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	458	458	458	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>5,794</b>	<b>5,650</b>	<b>1,665</b>	<b>4,014</b>	<b>4,014</b>	<b>4,014</b>	<b>2,349</b>	
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	195	0	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	0	0	128	246	0	0	( 128)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	0	246	246	246	na
7510	POSTAGE	122	53	60	1,000	0	0	( 60)	na
7510	POSTAGE	0	0	0	0	1,000	1,000	1,000	na
7601	PRINTING & DUPLICATING	146	6	125	0	0	0	( 125)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
7802	GRANT SCHOLARSHIPS	190	105	100	0	0	0	( 100)	na
8006	INSTRUCTIONAL SUPPLIES	30	0	0	1,000	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	1,000	1,000	1,000	na
8009	OFFICE SUPPLIES	100	42	44	0	0	0	( 44)	na
8011	REFERENCE MATERIALS	40	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	404	1,592	1,200	5,000	0	0	( 1,200)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	5,000	5,000	5,000	na
8509	FOOD & REFRESHMENTS	0	50	500	0	0	0	( 500)	na
8513	INDIRECT COST EXPENSE	0	400	0	400	0	0	0	na
8513	INDIRECT COST EXPENSE	0	0	0	0	400	400	400	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,227</b>	<b>2,248</b>	<b>2,157</b>	<b>7,646</b>	<b>7,646</b>	<b>7,646</b>	<b>5,489</b>	
<b>TOTAL EXPENDITURES</b>		<b>18,159</b>	<b>21,087</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>18,159</b>	<b>21,087</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>21,960</b>	<b>0</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	1	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-278 CO-CURRICULAR ACTIVITIES FUND</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	73	0	0	0	0	0	na
4311	HOOD RIVER CULTURAL TRUST	0	100	0	0	0	0	0	na
4652	RESTRICTED GIFTS	0	1,000	2,000	0	0	0	( 2,000)	na
4710	TICKET SALES	148	0	0	0	0	0	0	na
4901	TRANSFER FROM GENERAL FUND	10,000	5,000	5,000	0	0	0	( 5,000)	na
<b>TOTAL RESOURCES</b>		<b>10,148</b>	<b>6,173</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,000)</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7114	PROGRAM ADVERTISING & PROMOTIONS	1,593	0	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	2,635	2,448	6,500	0	0	0	( 6,500)	na
7510	POSTAGE	2	0	0	0	0	0	0	na
7702	FACILITY LEASE	150	0	0	0	0	0	0	na
8006	INSTRUCTIONAL SUPPLIES	1,785	1,441	500	0	0	0	( 500)	na
8204	NON-EMPLOYEE TRAVEL	63	0	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	71	58	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	407	641	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	3,370	0	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>10,076</b>	<b>4,588</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,000)</b>	
<b>TOTAL EXPENDITURES</b>		<b>10,076</b>	<b>4,588</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,000)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>10,076</b>	<b>4,588</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 7,000)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		72	1,585	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-279 FOCUSED CHILD CARE NETWORK GRANT</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	0	0	44,600	44,600	44,600	44,600	na
4164	OCCWD DEVELOPMENTAL EDUCATION	0	0	44,600	0	0	0	( 44,600)	na
<b>TOTAL RESOURCES</b>		<b>0</b>	<b>0</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6105	DIRECTOR SALARIES	0	0	5,666	2,628	0	0	( 5,666)	na
6105	DIRECTOR SALARIES	0	0	0	0	2,628	2,628	2,628	na
6301	FULL TIME CLASSIFIED WAGES	0	0	30,000	17,268	0	0	( 30,000)	na
6301	FULL TIME CLASSIFIED WAGES	0	0	0	0	17,268	17,268	17,268	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	990	0	0	0	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	0	990	990	990	na
<b>TOTAL SALARY EXPENSE</b>		<b>0</b>	<b>0</b>	<b>35,666</b>	<b>20,886</b>	<b>20,886</b>	<b>20,886</b>	<b>( 14,780)</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	0	0	0	1,522	0	0	0	na
6901	SOCIAL SECURITY	0	0	0	0	1,522	1,522	1,522	na
6902	WORKERS COMPENSATION INS	0	0	0	150	0	0	0	na
6902	WORKERS COMPENSATION INS	0	0	0	0	150	150	150	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	69	0	0	0	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	69	69	69	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	338	0	0	0	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	338	338	338	na
6905	PERS	0	0	0	1,813	0	0	0	na
6905	PERS	0	0	0	0	1,813	1,813	1,813	na
6906	DISABILITY INSURANCE	0	0	0	25	0	0	0	na
6906	DISABILITY INSURANCE	0	0	0	0	25	25	25	na
6907	LIFE INSURANCE	0	0	0	10	0	0	0	na
6907	LIFE INSURANCE	0	0	0	0	10	10	10	na
6908	HEALTH INSURANCE	0	0	0	10,624	0	0	0	na
6908	HEALTH INSURANCE	0	0	0	0	10,624	10,624	10,624	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	1,094	0	0	0	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	1,094	1,094	1,094	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>	<b>15,645</b>	
<b>MATERIALS &amp; SERVICES</b>									
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	867	0	0	0	( 867)	na
7510	POSTAGE	0	0	67	69	0	0	( 67)	na
7510	POSTAGE	0	0	0	0	69	69	69	na
7601	PRINTING & DUPLICATING	0	0	333	0	0	0	( 333)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	1,467	1,000	0	0	( 1,467)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	1,000	1,000	1,000	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
8009	OFFICE SUPPLIES	0	0	400	500	0	0	( 400)	na
8009	OFFICE SUPPLIES	0	0	0	0	500	500	500	na
8205	EMPLOYEE TRAVEL	0	0	1,334	1,500	0	0	( 1,334)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	1,500	1,500	1,500	na
8509	FOOD & REFRESHMENTS	0	0	2,333	3,000	0	0	( 2,333)	na
8509	FOOD & REFRESHMENTS	0	0	0	0	3,000	3,000	3,000	na
8519	PROGRAM PARTICIPANT EXPENSE	0	0	2,133	2,000	0	0	( 2,133)	na
8519	PROGRAM PARTICIPANT EXPENSE	0	0	0	0	2,000	2,000	2,000	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>0</b>	<b>0</b>	<b>8,934</b>	<b>8,069</b>	<b>8,069</b>	<b>8,069</b>	<b>( 865)</b>	
<b>TOTAL EXPENDITURES</b>		<b>0</b>	<b>0</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>0</b>	<b>0</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>44,600</b>	<b>0</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-280</b>	<b>CHILD CARE PARTNERS MISC GRANT</b>								
	<b>RESOURCES</b>								
4317	MISC LOCAL	0	0	900	0	0	0	( 900)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 900)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7601	PRINTING & DUPLICATING	0	0	840	0	0	0	( 840)	na
8509	FOOD & REFRESHMENTS	0	0	60	0	0	0	( 60)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 900)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 900)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 900)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-282</b>	<b>RESOURCE DEVELOPMENT SPECIAL REVENUE ACC</b>								
	<b>RESOURCES</b>								
4694	FOUNDATION REIMBURSEMENT	0	0	10,000	0	0	0	( 10,000)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8510	FUNDRAISING COSTS	0	0	10,000	0	0	0	( 10,000)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 10,000)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-283 CAREER PATHWAYS PROGRAM INCOME FUND</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	70	70	0	0	0	0	0	na
4714	PROGRAM INCOME	0	0	0	0	0	0	0	na
4901	TRANSFER FROM GENERAL FUND	0	0	15,706	0	0	0	( 15,706)	na
<b>TOTAL RESOURCES</b>		<b>70</b>	<b>70</b>	<b>15,706</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 15,706)</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
8201	CONFERENCE FEES	0	491	0	0	0	0	0	na
8205	EMPLOYEE TRAVEL	0	( 640)	0	0	0	0	0	na
8515	MEETING & CONFERENCE EXPENSE	0	219	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL EXPENDITURES</b>		<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>0</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	70	0	15,706	0	0	0	( 15,706)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-284</b>	<b>PATHWAYS INIT STATE-WIDE DIRECTOR</b>								
	<b>RESOURCES</b>								
4162	OCCWD STRATEGIC RESERVE FUND	162,982	158,177	161,489	0	0	0	( 161,489)	na
	<b>TOTAL RESOURCES</b>	<b>162,982</b>	<b>158,177</b>	<b>161,489</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 161,489)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	77,247	81,054	81,053	0	0	0	( 81,053)	na
6801	EMPLOYEE TAXABLE ALLOWANCE	1,014	994	994	0	0	0	( 994)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>78,261</b>	<b>82,048</b>	<b>82,047</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 82,047)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	8,956	6,101	6,276	0	0	0	( 6,276)	na
6902	WORKERS COMPENSATION INS	387	384	382	0	0	0	( 382)	na
6903	STATE WORKERS BENEFIT FUND	33	26	34	0	0	0	( 34)	na
6904	UNEMPLOYMENT INSURANCE	665	607	1,394	0	0	0	( 1,394)	na
6905	PERS	13,808	9,042	11,290	0	0	0	( 11,290)	na
6906	DISABILITY INSURANCE	108	176	192	0	0	0	( 192)	na
6907	LIFE INSURANCE	64	15	16	0	0	0	( 16)	na
6908	HEALTH INSURANCE	16,076	14,665	17,526	0	0	0	( 17,526)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	4,603	3,528	0	0	0	( 3,528)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>40,097</b>	<b>35,619</b>	<b>40,638</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 40,638)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7213	SOFTWARE & LICENSES	0	20	0	0	0	0	0	na
7510	POSTAGE	61	116	200	0	0	0	( 200)	na
7601	PRINTING & DUPLICATING	1,245	251	300	0	0	0	( 300)	na
8009	OFFICE SUPPLIES	1,299	1,180	2,000	0	0	0	( 2,000)	na
8011	REFERENCE MATERIALS	374	611	400	0	0	0	( 400)	na
8201	CONFERENCE FEES	1,318	1,909	1,000	0	0	0	( 1,000)	na
8204	NON-EMPLOYEE TRAVEL	0	394	500	0	0	0	( 500)	na
8205	EMPLOYEE TRAVEL	12,737	11,307	12,000	0	0	0	( 12,000)	na
8513	INDIRECT COST EXPENSE	21,238	19,204	21,064	0	0	0	( 21,064)	na
8515	MEETING & CONFERENCE EXPENSE	4,518	5,004	3,233	0	0	0	( 3,233)	na
8516	MEMBERSHIP FEES & DUES	500	515	350	0	0	0	( 350)	na
8802	INFO TECH EQUIPMENT <\$5000	1,334	0	1,500	0	0	0	( 1,500)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>44,624</b>	<b>40,511</b>	<b>42,547</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 42,547)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>162,982</b>	<b>158,178</b>	<b>165,232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 165,232)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>162,982</b>	<b>158,178</b>	<b>165,232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 165,232)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
UNAPPROPRIATED ENDING FUND BALANCE		0	( 1)	( 3,743)	0	0	0	3,743	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-285</b>	<b>INSURANCE FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	2,207	2,207	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>2,207</b>	<b>2,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	2,207	2,207	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-286</b>	<b>PATHWAYS INIT PROJ &amp; TECH ASST GR</b>								
	<b>RESOURCES</b>								
4162	OCCWD STRATEGIC RESERVE FUND	32,890	47,419	<b>47,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 47,890)</b>	na
	<b>TOTAL RESOURCES</b>	<b>32,890</b>	<b>47,419</b>	<b>47,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 47,890)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	28,100	39,783	<b>39,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 39,850)</b>	na
8513	INDIRECT COST EXPENSE	4,290	6,185	<b>6,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 6,540)</b>	na
8515	MEETING & CONFERENCE EXPENSE	500	1,451	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,500)</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>32,890</b>	<b>47,419</b>	<b>47,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 47,890)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>32,890</b>	<b>47,419</b>	<b>47,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 47,890)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>32,890</b>	<b>47,419</b>	<b>47,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 47,890)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-288</b>	<b>OR COUNCIL FOR THE HUMANITIES GRANT</b>								
	<b>RESOURCES</b>								
4015	NATIONAL ENDOWMENT FOR THE HUMANITIES	0	0	2,500	0	0	0	( 2,500)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,500)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	2,000	0	0	0	( 2,000)	na
8204	NON-EMPLOYEE TRAVEL	0	0	500	0	0	0	( 500)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,500)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,500)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 2,500)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-289</b>	<b>CAITHNESS FUNDS FOR RET PROGRAM</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	16,000	15,000	15,000	15,000	( 1,000)	94%
4316	CAITHNESS FUNDS FOR RET PROGRAM	0	31,827	15,000	15,000	15,000	15,000	0	100%
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>31,827</b>	<b>31,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>( 1,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7102	COLLEGE PROMOTIONAL MATERIALS	0	592	0	0	0	0	0	na
7114	PROGRAM ADVERTISING & PROMOTIONS	0	4,282	15,000	20,000	0	0	( 15,000)	na
7114	PROGRAM ADVERTISING & PROMOTIONS	0	0	0	0	20,000	20,000	20,000	na
8006	INSTRUCTIONAL SUPPLIES	0	3,845	3,314	5,000	0	0	( 3,314)	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	0	5,000	5,000	5,000	na
8205	EMPLOYEE TRAVEL	0	1,887	184	0	0	0	( 184)	na
8516	MEMBERSHIP FEES & DUES	0	0	500	0	0	0	( 500)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	2,054	2,002	5,000	0	0	( 2,002)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	0	0	5,000	5,000	5,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>12,660</b>	<b>21,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>9,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>12,660</b>	<b>21,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>9,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>12,660</b>	<b>21,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>9,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	19,167	10,000	0	0	0	( 10,000)	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-293</b>	<b>GORGE WIND CHALLENGE</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	247	0	910	910	910	910	na
4652	RESTRICTED GIFTS	15,310	15,310	1,710	0	0	0	( 1,710)	na
	<b>TOTAL RESOURCES</b>	<b>15,310</b>	<b>15,557</b>	<b>1,710</b>	<b>910</b>	<b>910</b>	<b>910</b>	<b>( 800)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7114	PROGRAM ADVERTISING & PROMOTIONS	1,357	1,097	( 790)	0	0	0	790	na
7210	OTHER CONTRACTED SERVICES	2,423	2,769	2,500	0	0	0	( 2,500)	na
7702	FACILITY LEASE	1,200	78	0	0	0	0	0	na
8009	OFFICE SUPPLIES	3,428	3,507	0	0	0	0	0	na
8204	NON-EMPLOYEE TRAVEL	0	380	0	0	0	0	0	na
8509	FOOD & REFRESHMENTS	310	370	0	0	0	0	0	na
8512	GIFTS EXPENSE	6,345	5,645	0	0	0	0	0	na
8513	INDIRECT COST EXPENSE	0	0	0	910	910	910	910	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>15,063</b>	<b>13,846</b>	<b>1,710</b>	<b>910</b>	<b>910</b>	<b>910</b>	<b>( 800)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>15,063</b>	<b>13,846</b>	<b>1,710</b>	<b>910</b>	<b>910</b>	<b>910</b>	<b>( 800)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>15,063</b>	<b>13,846</b>	<b>1,710</b>	<b>910</b>	<b>910</b>	<b>910</b>	<b>( 800)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	247	1,711	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-294 REGIONAL ACHIEVEMENT COLLABORATIVE FUND</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	14,361	0	0	0	0	0	na
4159	OREGON INVESTMENT BOARD	45,000	180	0	0	0	0	0	na
<b>TOTAL RESOURCES</b>		<b>45,000</b>	<b>14,541</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
8509	FOOD & REFRESHMENTS	1,875	0	0	0	0	0	0	na
8513	INDIRECT COST EXPENSE	0	441	0	0	0	0	0	na
8550	PASS THROUGH PAYMENT	28,764	0	0	0	0	0	0	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	14,100	0	0	0	0	0	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>30,639</b>	<b>14,541</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL EXPENDITURES</b>		<b>30,639</b>	<b>14,541</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL REQUIREMENTS</b>		<b>30,639</b>	<b>14,541</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	14,361	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-510</b>	<b>GRANT ADMINISTRATION</b>								
	<b>RESOURCES</b>								
4601	INDIRECT COST REVENUE OPERATING	0	0	0	34,382	34,382	34,382	34,382	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6105	DIRECTOR SALARIES	0	0	0	17,147	17,147	17,147	17,147	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	990	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,137</b>	<b>18,137</b>	<b>18,137</b>	<b>18,137</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	1,312	1,312	1,312	1,312	na
6902	WORKERS COMPENSATION INS	0	0	0	129	129	129	129	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	9	9	9	9	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	291	291	291	291	na
6905	PERS	0	0	0	1,437	1,437	1,437	1,437	na
6906	DISABILITY INSURANCE	0	0	0	10	10	10	10	na
6907	LIFE INSURANCE	0	0	0	4	4	4	4	na
6908	HEALTH INSURANCE	0	0	0	1,844	1,844	1,844	1,844	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	943	943	943	943	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,979</b>	<b>5,979</b>	<b>5,979</b>	<b>5,979</b>	
	<b>MATERIALS &amp; SERVICES</b>								
8205	EMPLOYEE TRAVEL	0	0	0	10,266	10,266	10,266	10,266	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,266</b>	<b>10,266</b>	<b>10,266</b>	<b>10,266</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	<b>34,382</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-801</b>	<b>OREGON OPPORTUNITY GRANT</b>								
	<b>RESOURCES</b>								
4191	OREGON OPPORTUNITY GRANT RESOURCES	147,350	174,683	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	na
4192	OSAC SCHOLARSHIP RESOURCES	4,667	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
	<b>TOTAL RESOURCES</b>	<b>152,017</b>	<b>174,683</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7884	OREGON OPPORTUNITY GRANT AWARD	147,351	174,683	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	na
7885	OSAC SCHOLARSHIP AWARD	4,667	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>152,018</b>	<b>174,683</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>152,018</b>	<b>174,683</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>152,018</b>	<b>174,683</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 250,000)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	( 1)	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-888</b>	<b>MISC GRANTS</b>								
	<b>RESOURCES</b>								
4603	OTHER OPERATING REVENUE	0	0	0	25,000	25,000	25,000	25,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	0	25,000	25,000	25,000	25,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>105-00-999</b>	<b>MISC GRANT FUND</b>								
	<b>RESOURCES</b>								
4603	OTHER OPERATING REVENUE	0	0	25,000	0	0	0	( 25,000)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25,000)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	25,000	0	0	0	( 25,000)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25,000)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25,000)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 25,000)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>220</b>	<b>INTERNAL SERVICES FUND</b>								
<b>220-00-206</b>	<b>IS INFORMATION TECHNOLOGY</b>								
	<b>RESOURCES</b>								
4951	INTR DEPT REV IT	0	0	0	346,618	346,618	346,618	346,618	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7209	MAINTENANCE CONTRACTS	0	0	0	12,899	12,899	12,899	12,899	na
7210	OTHER CONTRACTED SERVICES	0	0	0	37,874	37,874	37,874	37,874	na
7213	SOFTWARE & LICENSES	0	0	0	157,622	157,622	157,622	157,622	na
8102	INTERNET SERVICES	0	0	0	27,238	27,238	27,238	27,238	na
8103	TELECOMMUNICATIONS SERVICES	0	0	0	26,126	26,126	26,126	26,126	na
8508	EQUIPMENT REPAIR	0	0	0	10,000	10,000	10,000	10,000	na
8802	INFO TECH EQUIPMENT <\$5000	0	0	0	74,859	74,859	74,859	74,859	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	<b>346,618</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>296</b>	<b>BUILDING LEASE FUND</b>								
<b>296-00-000</b>	<b>BUILDING LEASE FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	21,388	44,777	<b>44,777</b>	0	0	0	( 44,777)	na
4671	LEASE REVENUE	175,936	202,025	<b>183,793</b>	0	0	0	( 183,793)	na
	<b>TOTAL RESOURCES</b>	<b>197,324</b>	<b>246,802</b>	<b>228,570</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 228,570)</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6301	FULL TIME CLASSIFIED WAGES	12,339	15,130	<b>16,255</b>	0	0	0	( 16,255)	na
	<b>TOTAL SALARY EXPENSE</b>	<b>12,339</b>	<b>15,130</b>	<b>16,255</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 16,255)</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	1,280	1,082	<b>621</b>	0	0	0	( 621)	na
6902	WORKERS COMPENSATION INS	172	668	<b>337</b>	0	0	0	( 337)	na
6903	STATE WORKERS BENEFIT FUND	13	14	<b>17</b>	0	0	0	( 17)	na
6904	UNEMPLOYMENT INSURANCE	269	255	<b>138</b>	0	0	0	( 138)	na
6905	PERS	1,728	1,723	<b>1,132</b>	0	0	0	( 1,132)	na
6906	DISABILITY INSURANCE	21	37	<b>38</b>	0	0	0	( 38)	na
6907	LIFE INSURANCE	56	8	<b>8</b>	0	0	0	( 8)	na
6908	HEALTH INSURANCE	8,042	9,468	<b>5,390</b>	0	0	0	( 5,390)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	877	<b>349</b>	0	0	0	( 349)	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>11,581</b>	<b>14,132</b>	<b>8,030</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 8,030)</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	387	4,039	<b>4,690</b>	0	0	0	( 4,690)	na
8001	BUILDING MAINTENANCE SUPPLIES	0	492	<b>724</b>	0	0	0	( 724)	na
8002	CLEANING SUPPLIES	117	0	<b>298</b>	0	0	0	( 298)	na
8003	CUSTODIAL DISPOSABLES	103	0	<b>123</b>	0	0	0	( 123)	na
8205	EMPLOYEE TRAVEL	0	0	<b>58</b>	0	0	0	( 58)	na
8401	UTILITIES/ELECTRIC	13,151	11,502	<b>12,522</b>	0	0	0	( 12,522)	na
8402	UTILITIES/NATURAL GAS	2,607	3,063	<b>3,903</b>	0	0	0	( 3,903)	na
8404	UTILITIES/WATER & SEWER	7,511	6,474	<b>14,910</b>	0	0	0	( 14,910)	na
8517	MISCELLANEOUS FEES	0	0	<b>1,817</b>	0	0	0	( 1,817)	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>23,876</b>	<b>25,570</b>	<b>39,045</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 39,045)</b>	
	<b>TRANSFERS</b>								
9901	TRANSFER TO GENERAL FUND	104,750	130,200	<b>130,200</b>	0	0	0	( 130,200)	na
	<b>TOTAL TRANSFERS</b>	<b>104,750</b>	<b>130,200</b>	<b>130,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 130,200)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>152,546</b>	<b>185,032</b>	<b>193,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 193,530)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>152,546</b>	<b>185,032</b>	<b>193,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 193,530)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	44,778	61,770	<b>35,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 35,040)</b>	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>297</b>	<b>FOOD SERVICE</b>								
<b>297-00-000</b>	<b>FOOD SERVICE</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	7,619	3,581	0	0	0	0	0	na
4624	FOOD SERVICE CONTRACT REV	838	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>8,457</b>	<b>3,581</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8002	CLEANING SUPPLIES	363	0	0	0	0	0	0	na
8508	EQUIPMENT REPAIR	863	1,903	0	0	0	0	0	na
8805	OTHER MINOR EQUIPMENT <\$5000	3,650	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>4,876</b>	<b>1,903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TRANSFERS</b>								
9901	TRANSFER TO GENERAL FUND	0	1,679	0	0	0	0	0	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>1,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>4,876</b>	<b>3,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>4,876</b>	<b>3,582</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	3,581	( 1)	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>301</b>	<b>CAPITAL PROJECTS FUND</b>								
<b>301-00-000</b>	<b>CAPITAL PROJECTS FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	679,540	649,725	<b>645,787</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>( 385,787)</b>	40%
	<b>TOTAL RESOURCES</b>	<b>679,540</b>	<b>649,725</b>	<b>645,787</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>( 385,787)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7201	ARCHITECTURAL & ENGINEERING	29,365	3,937	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
7201	ARCHITECTURAL & ENGINEERING	0	0	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	na
7204	ARBORIST	450	0	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
7204	ARBORIST	0	0	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	na
7210	OTHER CONTRACTED SERVICES	0	0	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 300,000)</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>29,815</b>	<b>3,937</b>	<b>300,000</b>	<b>170,000</b>	<b>170,000</b>	<b>170,000</b>	<b>( 130,000)</b>	
	<b>DEBT SERVICE</b>								
9775	HOOD RIVER PROPERTY PRINCIPAL PYMTS	0	0	<b>87,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>( 87,000)</b>	na
9775	HOOD RIVER PROPERTY PRINCIPAL PYMTS	0	0	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	na
	<b>TOTAL DEBT SERVICE</b>	<b>0</b>	<b>0</b>	<b>87,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>3,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>29,815</b>	<b>3,937</b>	<b>387,000</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>( 127,000)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>29,815</b>	<b>3,937</b>	<b>387,000</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>( 127,000)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	649,725	645,788	<b>258,787</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 258,787)</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>302</b>	<b>STATE CAPITAL PROJECTS FUND</b>								
<b>302-00-000</b>	<b>STATE CAPITAL PROJECTS FUND</b>								
	<b>RESOURCES</b>								
4113	STATE LOTTERY FUNDS-NURSING	285,737	0	11,320	4,000	4,000	4,000	( 7,320)	35%
	<b>TOTAL RESOURCES</b>	<b>285,737</b>	<b>0</b>	<b>11,320</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>( 7,320)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	11,185	4,000	0	0	( 11,185)	na
8803	INSTRUCTIONAL EQUIPMENT <\$5000	0	0	0	0	4,000	4,000	4,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>11,185</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>( 7,185)</b>	
	<b>CAPITAL OUTLAY</b>								
9573	INSTRUCTIONAL EQUIPMENT >\$5000	285,737	0	135	0	0	0	( 135)	na
	<b>TOTAL CAPITAL OUTLAY</b>	<b>285,737</b>	<b>0</b>	<b>135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 135)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>285,737</b>	<b>0</b>	<b>11,320</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>( 7,320)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>285,737</b>	<b>0</b>	<b>11,320</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>( 7,320)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>400</b>	<b>DEBT SERVICE FUND</b>								
<b>400-00-402</b>	<b>DISTRICT GO BONDS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	190,000	190,000	190,000	190,000	na
4201	WASCO CURRENT PROPERTY TAX	0	0	0	720,065	720,065	720,065	720,065	na
4202	WASCO PRIOR YRS PROPERTY TAX	0	0	0	34,306	34,306	34,306	34,306	na
4211	HR CURRENT PROPERTY TAX	0	0	0	734,496	734,496	734,496	734,496	na
4212	HR PRIOR YRS PROPERTY TAX	0	0	0	15,385	15,385	15,385	15,385	na
4213	OTHER TAXES HOOD RIVER	0	0	0	2,547	2,547	2,547	2,547	na
4611	INTEREST INVESTMENTS	0	0	0	4,132	4,132	4,132	4,132	na
4612	INTEREST TAXES	0	0	0	94	94	94	94	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,701,025</b>	<b>1,701,025</b>	<b>1,701,025</b>	<b>1,701,025</b>	
	<b>REQUIREMENTS</b>								
	<b>DEBT SERVICE</b>								
9714	GO 2012 BOND PRINCIPAL PMTS	0	0	0	1,125,000	1,125,000	1,125,000	1,125,000	na
9754	GO 2012 BOND INTEREST EXP	0	0	0	386,025	386,025	386,025	386,025	na
	<b>TOTAL DEBT SERVICE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	<b>1,511,025</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	190,000	190,000	190,000	190,000	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>400-00-451</b>	<b>PENSION OBLIGATION BONDS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	1,342,117	1,342,117	1,342,117	1,342,117	na
4611	INTEREST INVESTMENTS	0	0	0	20	20	20	20	na
4681	OTHER FINANCING SOURCES	0	0	0	252,944	252,944	252,944	252,944	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,595,081</b>	<b>1,595,081</b>	<b>1,595,081</b>	<b>1,595,081</b>	
	<b>REQUIREMENTS</b>								
	<b>DEBT SERVICE</b>								
9721	PENSION BOND PRINCIPAL PMTS	0	0	0	95,671	95,671	95,671	95,671	na
9761	PENSION BOND INTEREST PMTS	0	0	0	222,049	222,049	222,049	222,049	na
	<b>TOTAL DEBT SERVICE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>317,720</b>	<b>317,720</b>	<b>317,720</b>	<b>317,720</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>317,720</b>	<b>317,720</b>	<b>317,720</b>	<b>317,720</b>	
	<b>RESERVED FOR FUTURE EXPENDITURES</b>								
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	0	1,277,361	1,277,361	1,277,361	1,277,361	na
	<b>TOTAL RESERVED FOR FUTURE EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,277,361</b>	<b>1,277,361</b>	<b>1,277,361</b>	<b>1,277,361</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,595,081</b>	<b>1,595,081</b>	<b>1,595,081</b>	<b>1,595,081</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>401</b>	<b>DEBT SERVICE FUND WASCO GO BONDS</b>								
<b>401-00-000</b>	<b>DEBT SERVICE FUND WASCO GO BONDS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	93,671	101,914	0	0	0	0	0	na
4202	WASCO PRIOR YRS PROPERTY TAX	0	2,958	0	0	0	0	0	na
4611	INTEREST INVESTMENTS	0	102	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>93,671</b>	<b>104,974</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8535	AUDIT ADJUSTMENTS	( 8,243)	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>( 8,243)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TRANSFERS</b>								
9901	TRANSFER TO GENERAL FUND	0	104,974	0	0	0	0	0	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>104,974</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>( 8,243)</b>	<b>104,974</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>( 8,243)</b>	<b>104,974</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	101,914	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>402</b>	<b>DEBT SERVICE FUND DISTRICT GO BONDS</b>								
<b>402-00-000</b>	<b>DEBT SERVICE FUND DISTRICT GO BONDS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	157,574	183,888	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 150,000)</b>	na
4201	WASCO CURRENT PROPERTY TAX	655,401	658,702	<b>633,928</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 633,928)</b>	na
4202	WASCO PRIOR YRS PROPERTY TAX	44,764	49,065	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
4211	HR CURRENT PROPERTY TAX	656,579	660,249	<b>637,397</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 637,397)</b>	na
4212	HR PRIOR YRS PROPERTY TAX	16,735	14,607	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
4213	OTHER TAXES HOOD RIVER	3,354	9,190	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
4611	INTEREST INVESTMENTS	4,195	3,302	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
4612	INTEREST TAXES	62	52	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
4621	OTHER NONOPERATING REVENUE	0	( 837)	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
	<b>TOTAL RESOURCES</b>	<b>1,538,664</b>	<b>1,578,218</b>	<b>1,421,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,421,325)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8535	AUDIT ADJUSTMENTS	4,565	0	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>4,565</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>DEBT SERVICE</b>								
9713	GO 2005 BOND PRINCIPAL PMTS	740,000	810,000	<b>827,346</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 827,346)</b>	na
9714	GO 2012 BOND PRINCIPAL PMTS	328,457	140,000	<b>142,998</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 142,998)</b>	na
9753	GO 2005 BOND INTEREST EXP	63,386	32,400	<b>33,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 33,094)</b>	na
9754	GO 2012 BOND INTEREST EXP	218,368	409,125	<b>417,887</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 417,887)</b>	na
	<b>TOTAL DEBT SERVICE</b>	<b>1,350,211</b>	<b>1,391,525</b>	<b>1,421,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,421,325)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>1,354,776</b>	<b>1,391,525</b>	<b>1,421,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,421,325)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>1,354,776</b>	<b>1,391,525</b>	<b>1,421,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,421,325)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	183,888	186,693	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>451</b>	<b>DEBT SERVICE FUND PENSION BONDS</b>								
<b>451-00-000</b>	<b>DEBT SERVICE FUND PENSION BONDS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	1,289,539	1,332,318	<b>1,332,318</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,332,318)</b>	na
4611	INTEREST INVESTMENTS	16	17	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 20)</b>	na
4681	OTHER FINANCING SOURCES	315,483	297,501	<b>226,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 226,000)</b>	na
	<b>TOTAL RESOURCES</b>	<b>1,605,038</b>	<b>1,629,836</b>	<b>1,558,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,558,338)</b>	
	<b>REQUIREMENTS</b>								
	<b>DEBT SERVICE</b>								
9721	PENSION BOND PRINCIPAL PMTS	94,179	95,277	<b>95,809</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 95,809)</b>	na
9761	PENSION BOND INTEREST PMTS	178,541	192,443	<b>206,911</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 206,911)</b>	na
	<b>TOTAL DEBT SERVICE</b>	<b>272,720</b>	<b>287,720</b>	<b>302,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 302,720)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>272,720</b>	<b>287,720</b>	<b>302,720</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 302,720)</b>	
	<b>RESERVED FOR FUTURE EXPENDITURES</b>								
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	<b>1,255,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,255,618)</b>	na
	<b>TOTAL RESERVED FOR FUTURE EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,255,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,255,618)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>272,720</b>	<b>287,720</b>	<b>1,558,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 1,558,338)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	1,332,318	1,342,116	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	na

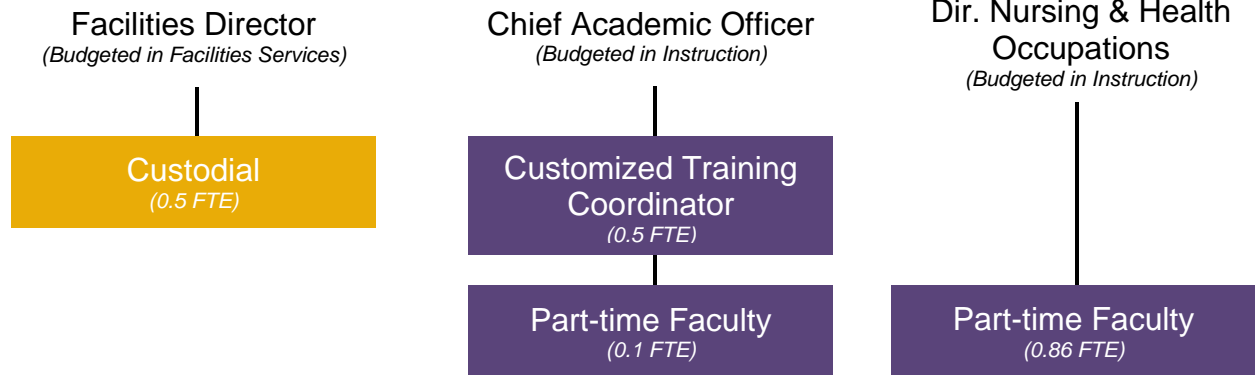


Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>501</b>	<b>RESERVE FUND - FACILITIES &amp; GROUNDS MAIN</b>								
<b>501-00-000</b>	<b>RESERVE FUND - FACILITIES &amp; GROUNDS MAIN</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	305,574	204,182	192,460	2,800	2,800	2,800	( 189,660)	1%
4901	TRANSFER FROM GENERAL FUND	0	0	0	0	222,200	222,200	222,200	na
	<b>TOTAL RESOURCES</b>	<b>305,574</b>	<b>204,182</b>	<b>192,460</b>	<b>2,800</b>	<b>225,000</b>	<b>225,000</b>	<b>32,540</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	10,421	1,720	50,000	0	0	0	( 50,000)	na
8805	OTHER MINOR EQUIPMENT <\$5000	9,161	6,807	20,000	2,800	0	0	( 20,000)	na
8805	OTHER MINOR EQUIPMENT <\$5000	0	0	0	0	2,800	2,800	2,800	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>19,582</b>	<b>8,527</b>	<b>70,000</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>( 67,200)</b>	
	<b>CAPITAL OUTLAY</b>								
9552	CONSTRUCTION & BLDG IMPROVEMENTS	73,050	7,019	122,460	0	0	0	( 122,460)	na
9575	OTHER EQUIPMENT >\$5000	8,759	0	0	0	0	0	0	na
	<b>TOTAL CAPITAL OUTLAY</b>	<b>81,809</b>	<b>7,019</b>	<b>122,460</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 122,460)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>101,391</b>	<b>15,546</b>	<b>192,460</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>( 189,660)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>101,391</b>	<b>15,546</b>	<b>192,460</b>	<b>2,800</b>	<b>2,800</b>	<b>2,800</b>	<b>( 189,660)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	204,183	188,636	0	0	222,200	222,200	222,200	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>502</b>	<b>RESERVE FUND - GENERAL OPERATIONS</b>								
<b>502-00-000</b>	<b>RESERVE FUND - GENERAL OPERATIONS</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	3,044,331	2,559,331	459,331	159,331	159,331	159,331	( 300,000)	35%
4901	TRANSFER FROM GENERAL FUND	0	0	0	0	290,669	290,669	290,669	na
	<b>TOTAL RESOURCES</b>	<b>3,044,331</b>	<b>2,559,331</b>	<b>459,331</b>	<b>159,331</b>	<b>450,000</b>	<b>450,000</b>	<b>( 9,331)</b>	
	<b>REQUIREMENTS</b>								
	<b>TRANSFERS</b>								
9901	TRANSFER TO GENERAL FUND	485,000	2,100,000	300,000	159,331	0	0	( 300,000)	na
	<b>TOTAL TRANSFERS</b>	<b>485,000</b>	<b>2,100,000</b>	<b>300,000</b>	<b>159,331</b>	<b>0</b>	<b>0</b>	<b>( 300,000)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>485,000</b>	<b>2,100,000</b>	<b>300,000</b>	<b>159,331</b>	<b>0</b>	<b>0</b>	<b>( 300,000)</b>	
	<b>RESERVED FOR FUTURE EXPENDITURES</b>								
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	159,331	0	0	0	( 159,331)	na
	<b>TOTAL RESERVED FOR FUTURE EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>159,331</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>( 159,331)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>485,000</b>	<b>2,100,000</b>	<b>459,331</b>	<b>159,331</b>	<b>0</b>	<b>0</b>	<b>( 459,331)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	2,559,331	459,331	0	0	450,000	450,000	450,000	na

## Enterprise Fund

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POSITION	2016-17
Exempt	
Customized Training Coordinator	0.50
Faculty	
Part-time Faculty	0.96
Classified	
Custodial Tech	0.50
<b>Total</b>	<b>1.96</b>

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600</b>	<b>ENTERPRISE FUND</b>								
<b>600-00-171</b>	<b>ADULT CONTINUING EDUCATION</b>								
	<b>RESOURCES</b>								
4411	NON-CREDIT TUITION	0	0	0	60,533	60,533	60,533	60,533	na
4501	INSTRUCTIONAL FEES	0	0	0	2,684	2,684	2,684	2,684	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	0	0	0	30,594	30,594	30,594	30,594	na
6421	PART TIME INSTRUCTOR WAGES	0	0	0	6,365	6,365	6,365	6,365	na
6442	SPECIAL PROJECT WAGES	0	0	0	2,422	2,422	2,422	2,422	na
6801	EMPLOYEE TAXABLE ALLOWANCE	0	0	0	990	990	990	990	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,371</b>	<b>40,371</b>	<b>40,371</b>	<b>40,371</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	3,013	3,013	3,013	3,013	na
6902	WORKERS COMPENSATION INS	0	0	0	297	297	297	297	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	39	39	39	39	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	669	669	669	669	na
6905	PERS	0	0	0	4,875	4,875	4,875	4,875	na
6906	DISABILITY INSURANCE	0	0	0	36	36	36	36	na
6907	LIFE INSURANCE	0	0	0	8	8	8	8	na
6908	HEALTH INSURANCE	0	0	0	9,343	9,343	9,343	9,343	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	1,880	1,880	1,880	1,880	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,160</b>	<b>20,160</b>	<b>20,160</b>	<b>20,160</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	0	1,500	1,500	1,500	1,500	na
7510	POSTAGE	0	0	0	110	110	110	110	na
7601	PRINTING & DUPLICATING	0	0	0	1	1	1	1	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	250	250	250	250	na
8201	CONFERENCE FEES	0	0	0	250	250	250	250	na
8205	EMPLOYEE TRAVEL	0	0	0	250	250	250	250	na
8509	FOOD & REFRESHMENTS	0	0	0	100	100	100	100	na
8516	MEMBERSHIP FEES & DUES	0	0	0	225	225	225	225	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,686</b>	<b>2,686</b>	<b>2,686</b>	<b>2,686</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	<b>63,217</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-172 HEALTH AND SAFETY ADULT EDUCATION</b>									
<b>RESOURCES</b>									
4411	NON-CREDIT TUITION	0	0	0	37,851	37,851	37,851	37,851	na
<b>TOTAL RESOURCES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6421	PART TIME INSTRUCTOR WAGES	0	0	0	4,252	4,252	4,252	4,252	na
6442	SPECIAL PROJECT WAGES	0	0	0	7,712	7,712	7,712	7,712	na
<b>TOTAL SALARY EXPENSE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>11,964</b>	<b>11,964</b>	<b>11,964</b>	<b>11,964</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	0	0	0	915	915	915	915	na
6902	WORKERS COMPENSATION INS	0	0	0	90	90	90	90	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	6	6	6	6	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	203	203	203	203	na
6905	PERS	0	0	0	798	798	798	798	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	257	257	257	257	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2,269</b>	<b>2,269</b>	<b>2,269</b>	<b>2,269</b>	
<b>MATERIALS &amp; SERVICES</b>									
7510	POSTAGE	0	0	0	3,160	3,160	3,160	3,160	na
7521	SHIPPING & FREIGHT	0	0	0	200	200	200	200	na
7601	PRINTING & DUPLICATING	0	0	0	7	7	7	7	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	19,000	19,000	19,000	19,000	na
8201	CONFERENCE FEES	0	0	0	150	150	150	150	na
8205	EMPLOYEE TRAVEL	0	0	0	300	300	300	300	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>22,817</b>	<b>22,817</b>	<b>22,817</b>	<b>22,817</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	801	801	801	801	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>801</b>	<b>801</b>	<b>801</b>	<b>801</b>	
<b>TOTAL EXPENDITURES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	
<b>TOTAL REQUIREMENTS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	<b>37,851</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-216</b>	<b>HEALTH OCCUPATIONS CUSTOMIZED TRAINING</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	6,200	6,200	6,200	6,200	na
4559	TESTING FEES	0	0	0	600	600	600	600	na
4703	CUSTOMIZED TRAINING REVENUE	0	0	0	26,717	26,717	26,717	26,717	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	0	0	0	13,897	13,897	13,897	13,897	na
6442	SPECIAL PROJECT WAGES	0	0	0	4,287	4,287	4,287	4,287	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,184</b>	<b>18,184</b>	<b>18,184</b>	<b>18,184</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	1,391	1,391	1,391	1,391	na
6902	WORKERS COMPENSATION INS	0	0	0	137	137	137	137	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	10	10	10	10	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	309	309	309	309	na
6905	PERS	0	0	0	1,351	1,351	1,351	1,351	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	435	435	435	435	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,633</b>	<b>3,633</b>	<b>3,633</b>	<b>3,633</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	0	3,500	3,500	3,500	3,500	na
7521	SHIPPING & FREIGHT	0	0	0	500	500	500	500	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	6,700	6,700	6,700	6,700	na
8205	EMPLOYEE TRAVEL	0	0	0	500	500	500	500	na
8509	FOOD & REFRESHMENTS	0	0	0	500	500	500	500	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,700</b>	<b>11,700</b>	<b>11,700</b>	<b>11,700</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	<b>33,517</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-225</b>	<b>CUSTOMIZED TRAINING</b>								
	<b>RESOURCES</b>								
4703	CUSTOMIZED TRAINING REVENUE	0	0	0	5,000	224,410	224,410	224,410	na
4902	TRANSFER FROM SPECIAL FUNDS	0	0	0	224,410	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>229,410</b>	<b>224,410</b>	<b>224,410</b>	<b>224,410</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6421	PART TIME INSTRUCTOR WAGES	0	0	0	20,000	20,000	20,000	20,000	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	1,530	1,530	1,530	1,530	na
6902	WORKERS COMPENSATION INS	0	0	0	151	151	151	151	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	1	1	1	1	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	340	340	340	340	na
6905	PERS	0	0	0	180	180	180	180	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	58	58	58	58	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,260</b>	<b>2,260</b>	<b>2,260</b>	<b>2,260</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	0	100,000	100,000	100,000	100,000	na
7210	OTHER CONTRACTED SERVICES	0	0	0	70,000	70,000	70,000	70,000	na
7510	POSTAGE	0	0	0	50	50	50	50	na
7521	SHIPPING & FREIGHT	0	0	0	100	100	100	100	na
7601	PRINTING & DUPLICATING	0	0	0	20,000	20,000	20,000	20,000	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	7,000	7,000	7,000	7,000	na
8009	OFFICE SUPPLIES	0	0	0	2,000	2,000	2,000	2,000	na
8201	CONFERENCE FEES	0	0	0	2,000	2,000	2,000	2,000	na
8205	EMPLOYEE TRAVEL	0	0	0	5,000	5,000	5,000	5,000	na
8516	MEMBERSHIP FEES & DUES	0	0	0	1,000	1,000	1,000	1,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	<b>207,150</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>229,410</b>	<b>229,410</b>	<b>229,410</b>	<b>229,410</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>229,410</b>	<b>229,410</b>	<b>229,410</b>	<b>229,410</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	( 5,000)	( 5,000)	( 5,000)	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-265 NON-REIMBURSABLE COMMUNITY EDUCATION</b>									
<b>RESOURCES</b>									
3000	NET ASSETS/FUND BALANCE	0	0	0	4,308	4,308	4,308	4,308	na
4411	NON-CREDIT TUITION	0	0	0	15,304	15,304	15,304	15,304	na
4501	INSTRUCTIONAL FEES	0	0	0	2,000	2,000	2,000	2,000	na
<b>TOTAL RESOURCES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>21,612</b>	<b>21,612</b>	<b>21,612</b>	<b>21,612</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6421	PART TIME INSTRUCTOR WAGES	0	0	0	3,500	3,500	3,500	3,500	na
6442	SPECIAL PROJECT WAGES	0	0	0	879	879	879	879	na
<b>TOTAL SALARY EXPENSE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>4,379</b>	<b>4,379</b>	<b>4,379</b>	<b>4,379</b>	
<b>OTHER PAYROLL EXPENSE</b>									
6901	SOCIAL SECURITY	0	0	0	335	335	335	335	na
6902	WORKERS COMPENSATION INS	0	0	0	33	33	33	33	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	1	1	1	1	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	74	74	74	74	na
6905	PERS	0	0	0	143	143	143	143	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	46	46	46	46	na
<b>TOTAL OTHER PAYROLL EXPENSE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>632</b>	<b>632</b>	<b>632</b>	<b>632</b>	
<b>MATERIALS &amp; SERVICES</b>									
7206	INSTRUCTIONAL CONTRACTED SERV	0	0	0	10,500	10,500	10,500	10,500	na
7702	FACILITY LEASE	0	0	0	800	800	800	800	na
8006	INSTRUCTIONAL SUPPLIES	0	0	0	2,300	2,300	2,300	2,300	na
8201	CONFERENCE FEES	0	0	0	1,000	1,000	1,000	1,000	na
8202	FIELD TRIP EXPENSE	0	0	0	1,000	1,000	1,000	1,000	na
8205	EMPLOYEE TRAVEL	0	0	0	1,000	1,000	1,000	1,000	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>16,600</b>	<b>16,600</b>	<b>16,600</b>	<b>16,600</b>	
<b>TOTAL EXPENDITURES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>21,611</b>	<b>21,611</b>	<b>21,611</b>	<b>21,611</b>	
<b>TOTAL REQUIREMENTS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>21,611</b>	<b>21,611</b>	<b>21,611</b>	<b>21,611</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	1	1	1	1	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-266</b>	<b>ELDERHOSTEL</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	11,000	11,000	11,000	11,000	na
4411	NON-CREDIT TUITION	0	0	0	15,000	15,000	15,000	15,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8006	INSTRUCTIONAL SUPPLIES	0	0	0	8,300	8,300	8,300	8,300	na
8202	FIELD TRIP EXPENSE	0	0	0	15,000	15,000	15,000	15,000	na
8205	EMPLOYEE TRAVEL	0	0	0	200	200	200	200	na
8509	FOOD & REFRESHMENTS	0	0	0	2,500	2,500	2,500	2,500	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>600-00-296</b>	<b>BUILDING LEASE</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	0	0	45,000	45,000	45,000	45,000	na
4671	LEASE REVENUE	0	0	0	196,000	196,000	196,000	196,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	<b>241,000</b>	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6301	FULL TIME CLASSIFIED WAGES	0	0	0	16,640	16,640	16,640	16,640	na
	<b>TOTAL SALARY EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,640</b>	<b>16,640</b>	<b>16,640</b>	<b>16,640</b>	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	0	0	0	1,273	1,273	1,273	1,273	na
6902	WORKERS COMPENSATION INS	0	0	0	1,349	1,349	1,349	1,349	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	34	34	34	34	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	283	283	283	283	na
6905	PERS	0	0	0	2,318	2,318	2,318	2,318	na
6906	DISABILITY INSURANCE	0	0	0	20	20	20	20	na
6907	LIFE INSURANCE	0	0	0	8	8	8	8	na
6908	HEALTH INSURANCE	0	0	0	11,603	11,603	11,603	11,603	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	915	915	915	915	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,803</b>	<b>17,803</b>	<b>17,803</b>	<b>17,803</b>	
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	0	4,700	4,700	4,700	4,700	na
8001	BUILDING MAINTENANCE SUPPLIES	0	0	0	725	725	725	725	na
8002	CLEANING SUPPLIES	0	0	0	300	300	300	300	na
8003	CUSTODIAL DISPOSABLES	0	0	0	125	125	125	125	na
8205	EMPLOYEE TRAVEL	0	0	0	60	60	60	60	na
8401	UTILITIES/ELECTRIC	0	0	0	12,600	12,600	12,600	12,600	na
8402	UTILITIES/NATURAL GAS	0	0	0	4,000	4,000	4,000	4,000	na
8404	UTILITIES/WATER & SEWER	0	0	0	15,000	15,000	15,000	15,000	na
8517	MISCELLANEOUS FEES	0	0	0	1,800	1,800	1,800	1,800	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,310</b>	<b>39,310</b>	<b>39,310</b>	<b>39,310</b>	
	<b>TRANSFERS</b>								
9901	TRANSFER TO GENERAL FUND	0	0	0	150,200	150,200	150,200	150,200	na
9951	INTR DEPT SVCS IT	0	0	0	853	853	853	853	na
	<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,053</b>	<b>151,053</b>	<b>151,053</b>	<b>151,053</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,806</b>	<b>224,806</b>	<b>224,806</b>	<b>224,806</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,806</b>	<b>224,806</b>	<b>224,806</b>	<b>224,806</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	16,194	16,194	16,194	16,194	na

# College Bookstore

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Chief Financial Officer  
*(Budgeted in Institutional Support)*



POSITION	2015-16	2016-17
Exempt		
Bookstore Manager	1.00	1.00
Classified		
Bookstore Specialist(s)	1.00	1.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>601</b>	<b>COLLEGE BOOKSTORE</b>								
<b>601-00-000</b>	<b>COLLEGE BOOKSTORE</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	288,973	311,432	<b>311,432</b>	<b>243,000</b>	<b>243,000</b>	<b>243,000</b>	( 68,432)	78%
4491	BANK CARD DISCOUNT FEES	( 6,160)	( 5,976)	( 5,292)	( 5,200)	( 5,200)	( 5,200)	92	98%
4603	OTHER OPERATING REVENUE	7,222	0	0	0	0	0	0	na
4801	BOOKSTORE SALES	372,989	317,415	<b>527,155</b>	<b>395,000</b>	<b>395,000</b>	<b>395,000</b>	( 132,155)	75%
4802	BOOKSTORE CASH OVER/SHORT	( 75)	71	0	0	0	0	0	na
5001	BOOKSTORE PURCHASES	( 255,830)	( 220,629)	( 400,000)	( 250,000)	( 250,000)	( 250,000)	150,000	63%
5002	PUBLISHER CREDITS	11,078	11,332	<b>15,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	( 3,000)	80%
	<b>TOTAL RESOURCES</b>	<b>418,197</b>	<b>413,645</b>	<b>448,295</b>	<b>394,800</b>	<b>394,800</b>	<b>394,800</b>	( 53,495)	
	<b>REQUIREMENTS</b>								
	<b>SALARY EXPENSE</b>								
6107	FT PROFESSIONAL SUPPORT SALARIES	41,030	45,015	<b>45,015</b>	<b>46,365</b>	0	0	( 45,015)	na
6107	FT PROFESSIONAL SUPPORT SALARIES	0	0	0	0	<b>46,365</b>	<b>46,365</b>	<b>46,365</b>	na
6302	PART TIME CLASSIFIED WAGES	22,114	25,968	<b>28,974</b>	<b>27,071</b>	0	0	( 28,974)	na
6302	PART TIME CLASSIFIED WAGES	0	0	0	0	<b>27,071</b>	<b>27,071</b>	<b>27,071</b>	na
	<b>TOTAL SALARY EXPENSE</b>	<b>63,144</b>	<b>70,983</b>	<b>73,989</b>	<b>73,436</b>	<b>73,436</b>	<b>73,436</b>	( 553)	
	<b>OTHER PAYROLL EXPENSE</b>								
6901	SOCIAL SECURITY	6,971	5,283	<b>5,763</b>	<b>5,618</b>	0	0	( 5,763)	na
6901	SOCIAL SECURITY	0	0	0	0	<b>5,618</b>	<b>5,618</b>	<b>5,618</b>	na
6902	WORKERS COMPENSATION INS	315	333	<b>350</b>	<b>553</b>	0	0	( 350)	na
6902	WORKERS COMPENSATION INS	0	0	0	0	<b>553</b>	<b>553</b>	<b>553</b>	na
6903	STATE WORKERS BENEFIT FUND	71	62	<b>68</b>	<b>69</b>	0	0	( 68)	na
6903	STATE WORKERS BENEFIT FUND	0	0	0	0	<b>69</b>	<b>69</b>	<b>69</b>	na
6904	UNEMPLOYMENT INSURANCE	1,169	1,077	<b>1,280</b>	<b>1,248</b>	0	0	( 1,280)	na
6904	UNEMPLOYMENT INSURANCE	0	0	0	0	<b>1,248</b>	<b>1,248</b>	<b>1,248</b>	na
6905	PERS	7,867	6,474	<b>6,313</b>	<b>6,154</b>	0	0	( 6,313)	na
6905	PERS	0	0	0	0	<b>6,154</b>	<b>6,154</b>	<b>6,154</b>	na
6906	DISABILITY INSURANCE	56	105	<b>105</b>	<b>173</b>	0	0	( 105)	na
6906	DISABILITY INSURANCE	0	0	0	0	<b>173</b>	<b>173</b>	<b>173</b>	na
6907	LIFE INSURANCE	41	16	<b>16</b>	<b>32</b>	0	0	( 16)	na
6907	LIFE INSURANCE	0	0	0	0	<b>32</b>	<b>32</b>	<b>32</b>	na
6908	HEALTH INSURANCE	8,109	7,398	<b>8,311</b>	<b>14,634</b>	0	0	( 8,311)	na
6908	HEALTH INSURANCE	0	0	0	0	<b>14,634</b>	<b>14,634</b>	<b>14,634</b>	na
6951	PERS BENEFIT EQUALIZATION FUND	0	3,982	<b>3,239</b>	<b>4,039</b>	0	0	( 3,239)	na
6951	PERS BENEFIT EQUALIZATION FUND	0	0	0	0	<b>4,039</b>	<b>4,039</b>	<b>4,039</b>	na
	<b>TOTAL OTHER PAYROLL EXPENSE</b>	<b>24,599</b>	<b>24,730</b>	<b>25,445</b>	<b>32,520</b>	<b>32,520</b>	<b>32,520</b>	<b>7,075</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7102	COLLEGE PROMOTIONAL MATERIALS	159	127	150	150	0	0	( 150)	na
7102	COLLEGE PROMOTIONAL MATERIALS	0	0	0	0	150	150	150	na
7114	PROGRAM ADVERTISING & PROMOTIONS	0	5	0	0	0	0	0	na
7210	OTHER CONTRACTED SERVICES	150	5,006	4,000	4,000	0	0	( 4,000)	na
7210	OTHER CONTRACTED SERVICES	0	0	0	0	4,000	4,000	4,000	na
7213	SOFTWARE & LICENSES	8,794	0	4,500	4,500	0	0	( 4,500)	na
7213	SOFTWARE & LICENSES	0	0	0	0	4,500	4,500	4,500	na
7510	POSTAGE	16	35	149	150	0	0	( 149)	na
7510	POSTAGE	0	0	0	0	150	150	150	na
7521	SHIPPING & FREIGHT	6,435	8,095	7,871	8,000	0	0	( 7,871)	na
7521	SHIPPING & FREIGHT	0	0	0	0	8,000	8,000	8,000	na
7601	PRINTING & DUPLICATING	122	58	0	60	0	0	0	na
7601	PRINTING & DUPLICATING	0	0	0	0	60	60	60	na
7702	FACILITY LEASE	0	25,200	25,200	25,200	0	0	( 25,200)	na
7702	FACILITY LEASE	0	0	0	0	25,200	25,200	25,200	na
8009	OFFICE SUPPLIES	554	1,939	2,000	2,000	0	0	( 2,000)	na
8009	OFFICE SUPPLIES	0	0	0	0	2,000	2,000	2,000	na
8201	CONFERENCE FEES	475	485	1,000	1,000	0	0	( 1,000)	na
8201	CONFERENCE FEES	0	0	0	0	1,000	1,000	1,000	na
8205	EMPLOYEE TRAVEL	1,996	1,775	3,000	3,000	0	0	( 3,000)	na
8205	EMPLOYEE TRAVEL	0	0	0	0	3,000	3,000	3,000	na
8508	EQUIPMENT REPAIR	0	0	500	500	0	0	( 500)	na
8508	EQUIPMENT REPAIR	0	0	0	0	500	500	500	na
8509	FOOD & REFRESHMENTS	22	30	100	100	0	0	( 100)	na
8509	FOOD & REFRESHMENTS	0	0	0	0	100	100	100	na
8516	MEMBERSHIP FEES & DUES	300	0	500	500	0	0	( 500)	na
8516	MEMBERSHIP FEES & DUES	0	0	0	0	500	500	500	na
8802	INFO TECH EQUIPMENT <\$5000	0	0	1,500	1,500	0	0	( 1,500)	na
8802	INFO TECH EQUIPMENT <\$5000	0	0	0	0	1,500	1,500	1,500	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>19,023</b>	<b>42,755</b>	<b>50,470</b>	<b>50,660</b>	<b>50,660</b>	<b>50,660</b>	<b>190</b>	
<b>TRANSFERS</b>									
9951	INTR DEPT SVCS IT	0	0	0	2,421	2,421	2,421	2,421	na
<b>TOTAL TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2,421</b>	<b>2,421</b>	<b>2,421</b>	<b>2,421</b>	
<b>TOTAL EXPENDITURES</b>		<b>106,766</b>	<b>138,468</b>	<b>149,904</b>	<b>159,037</b>	<b>159,037</b>	<b>159,037</b>	<b>9,133</b>	
<b>RESERVED FOR FUTURE EXPENDITURES</b>									
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	298,391	235,763	0	0	( 298,391)	na
9975	RESERVED FOR FUTURE EXPENDITURE	0	0	0	0	235,763	235,763	235,763	na
<b>TOTAL RESERVED FOR FUTURE EXPENDITURES</b>		<b>0</b>	<b>0</b>	<b>298,391</b>	<b>235,763</b>	<b>235,763</b>	<b>235,763</b>	<b>( 62,628)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>106,766</b>	<b>138,468</b>	<b>448,295</b>	<b>394,800</b>	<b>394,800</b>	<b>394,800</b>	<b>( 53,495)</b>	

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
	UNAPPROPRIATED ENDING FUND BALANCE	311,431	275,177	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705</b>	<b>STUDENT CLUB FUND</b>								
<b>705-00-278</b>	<b>CO-CURRICULAR ACTIVITIES FUND</b>								
	<b>RESOURCES</b>								
4901	TRANSFER FROM GENERAL FUND	0	0	0	5,000	5,000	5,000	5,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7210	OTHER CONTRACTED SERVICES	0	0	0	5,000	5,000	5,000	5,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705-00-282</b>	<b>RESOURCE DEVELOPMENT SPECIAL REVENUE ACC</b>								
	<b>RESOURCES</b>								
4694	FOUNDATION REIMBURSEMENT	0	0	0	10,000	10,000	10,000	10,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8510	FUNDRAISING COSTS	0	0	0	10,000	10,000	10,000	10,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705-00-711</b>	<b>ENVIRONMENTAL CLUB FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	664	664	664	664	664	0	100%
4704	FUNDRAISING REVENUE	0	0	500	0	0	0	( 500)	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>664</b>	<b>1,164</b>	<b>664</b>	<b>664</b>	<b>664</b>	<b>( 500)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8523	STUDENT ACTIVITIES & EVENTS	0	0	1,164	664	0	0	( 1,164)	na
8523	STUDENT ACTIVITIES & EVENTS	0	0	0	0	664	664	664	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>1,164</b>	<b>664</b>	<b>664</b>	<b>664</b>	<b>( 500)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>1,164</b>	<b>664</b>	<b>664</b>	<b>664</b>	<b>( 500)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>1,164</b>	<b>664</b>	<b>664</b>	<b>664</b>	<b>( 500)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	664	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705-00-712</b>	<b>PHI THETA KAPPA FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	616	616	400	400	400	( 216)	65%
4622	MEMBERSHIP DUES REVENUE	0	2,860	3,100	4,500	4,500	4,500	1,400	145%
4704	FUNDRAISING REVENUE	0	5,064	4,000	5,000	5,000	5,000	1,000	125%
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>8,540</b>	<b>7,716</b>	<b>9,900</b>	<b>9,900</b>	<b>9,900</b>	<b>2,184</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8201	CONFERENCE FEES	0	107	716	900	0	0	( 716)	na
8201	CONFERENCE FEES	0	0	0	0	900	900	900	na
8206	STUDENT TRAVEL	0	2,377	820	1,800	0	0	( 820)	na
8206	STUDENT TRAVEL	0	0	0	0	1,800	1,800	1,800	na
8510	FUNDRAISING COSTS	0	2,565	1,825	3,700	0	0	( 1,825)	na
8510	FUNDRAISING COSTS	0	0	0	0	3,700	3,700	3,700	na
8516	MEMBERSHIP FEES & DUES	0	2,530	1,975	2,300	0	0	( 1,975)	na
8516	MEMBERSHIP FEES & DUES	0	0	0	0	2,300	2,300	2,300	na
8523	STUDENT ACTIVITIES & EVENTS	0	42	2,380	1,200	0	0	( 2,380)	na
8523	STUDENT ACTIVITIES & EVENTS	0	0	0	0	1,200	1,200	1,200	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>7,621</b>	<b>7,716</b>	<b>9,900</b>	<b>9,900</b>	<b>9,900</b>	<b>2,184</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>7,621</b>	<b>7,716</b>	<b>9,900</b>	<b>9,900</b>	<b>9,900</b>	<b>2,184</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>7,621</b>	<b>7,716</b>	<b>9,900</b>	<b>9,900</b>	<b>9,900</b>	<b>2,184</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	919	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705-00-713</b>	<b>STUDENT COUNCIL FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	243	242	1,625	1,625	1,625	1,383	671%
4704	FUNDRAISING REVENUE	0	0	0	1,800	1,800	1,800	1,800	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>243</b>	<b>242</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,183</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8523	STUDENT ACTIVITIES & EVENTS	0	0	242	3,425	0	0	( 242)	na
8523	STUDENT ACTIVITIES & EVENTS	0	0	0	0	3,425	3,425	3,425	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>242</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,183</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>242</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,183</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>242</b>	<b>3,425</b>	<b>3,425</b>	<b>3,425</b>	<b>3,183</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	243	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>705-00-716</b>	<b>DELTA ENERGY CLUB</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	470	285	284	284	284	( 1)	100%
4704	FUNDRAISING REVENUE	0	214	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>684</b>	<b>285</b>	<b>284</b>	<b>284</b>	<b>284</b>	<b>( 1)</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8523	STUDENT ACTIVITIES & EVENTS	0	256	285	284	0	0	( 285)	na
8523	STUDENT ACTIVITIES & EVENTS	0	0	0	0	284	284	284	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>256</b>	<b>285</b>	<b>284</b>	<b>284</b>	<b>284</b>	<b>( 1)</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>256</b>	<b>285</b>	<b>284</b>	<b>284</b>	<b>284</b>	<b>( 1)</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>256</b>	<b>285</b>	<b>284</b>	<b>284</b>	<b>284</b>	<b>( 1)</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	428	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>711</b>	<b>ENVIRONMENTAL CLUB FIDUCIARY FUND</b>								
<b>711-00-000</b>	<b>ENVIRONMENTAL CLUB FIDUCIARY FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	664	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>664</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	664	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>712</b>	<b>PHI THETA KAPPA FIDUCIARY FUND</b>								
<b>712-00-000</b>	<b>PHI THETA KAPPA FIDUCIARY FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	2,064	0	0	0	0	0	0	na
4622	MEMBERSHIP DUES REVENUE	2,380	0	0	0	0	0	0	na
4704	FUNDRAISING REVENUE	2,778	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>7,222</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8201	CONFERENCE FEES	1,063	0	0	0	0	0	0	na
8206	STUDENT TRAVEL	2,555	0	0	0	0	0	0	na
8510	FUNDRAISING COSTS	1,038	0	0	0	0	0	0	na
8516	MEMBERSHIP FEES & DUES	1,950	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>6,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>6,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>6,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	616	0	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>713</b>	<b>STUDENT COUNCIL FIDUCIARY FUND</b>								
<b>713-00-000</b>	<b>STUDENT COUNCIL FIDUCIARY FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	112	0	0	0	0	0	0	na
4704	FUNDRAISING REVENUE	131	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	243	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>716</b>	<b>DELTA ENERGY CLUB</b>								
<b>716-00-000</b>	<b>DELTA ENERGY CLUB</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	989	0	0	0	0	0	0	na
	<b>TOTAL RESOURCES</b>	<b>989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
8510	FUNDRAISING COSTS	350	0	0	0	0	0	0	na
8523	STUDENT ACTIVITIES & EVENTS	169	0	0	0	0	0	0	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>519</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>519</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>519</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	470	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>800</b>	<b>FEDERAL STUDENT AID</b>								
<b>800-00-000</b>	<b>FEDERAL STUDENT AID</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	2	2	( 3)	0	0	0	3	na
4611	INTEREST INVESTMENTS	1	1	3	0	0	0	( 3)	na
	<b>TOTAL RESOURCES</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	3	3	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>800-00-610</b>	<b>FEDERAL PELL GRANT PROGRAM</b>								
	<b>RESOURCES</b>								
4070	PELL GRANT RESOURCES	1,806,940	1,601,298	2,000,000	2,000,000	2,000,000	2,000,000	0	100%
4075	FEDERAL REIM OF ADMIN COST ALLOWANCE	3,095	2,410	3,000	3,000	3,000	3,000	0	100%
	<b>TOTAL RESOURCES</b>	<b>1,810,035</b>	<b>1,603,708</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>0</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7850	PELL GRANT AWARD	1,806,940	1,601,298	2,000,000	2,000,000	0	0	(2,000,000)	na
7850	PELL GRANT AWARD	0	0	0	0	2,000,000	2,000,000	2,000,000	na
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	3,095	2,410	3,000	3,000	0	0	( 3,000)	na
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	0	0	0	0	3,000	3,000	3,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>1,810,035</b>	<b>1,603,708</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>0</b>	
	<b>TOTAL EXPENDITURES</b>	<b>1,810,035</b>	<b>1,603,708</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>0</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>1,810,035</b>	<b>1,603,708</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>2,003,000</b>	<b>0</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>800-00-612 FED SUP ED OPPORTUNITY GRANT PROGRAM</b>									
<b>RESOURCES</b>									
4071	SUPPLEMENTAL ED OPP GRANT RESOURCES	47,025	42,750	45,000	36,450	36,450	36,450	( 8,550)	81%
4075	FEDERAL REIM OF ADMIN COST ALLOWANCE	707	0	3,000	1,500	1,500	1,500	( 1,500)	50%
4901	TRANSFER FROM GENERAL FUND	15,675	14,250	15,000	10,000	10,000	10,000	( 5,000)	67%
<b>TOTAL RESOURCES</b>		<b>63,407</b>	<b>57,000</b>	<b>63,000</b>	<b>47,950</b>	<b>47,950</b>	<b>47,950</b>	<b>( 15,050)</b>	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7852	SUPPLEMENTAL ED OPPORTUNITY GRANT AWARD	62,700	57,000	60,000	46,450	0	0	( 60,000)	na
7852	SUPPLEMENTAL ED OPPORTUNITY GRANT AWARD	0	0	0	0	46,450	46,450	46,450	na
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	707	0	3,000	1,500	0	0	( 3,000)	na
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	0	0	0	0	1,500	1,500	1,500	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>63,407</b>	<b>57,000</b>	<b>63,000</b>	<b>47,950</b>	<b>47,950</b>	<b>47,950</b>	<b>( 15,050)</b>	
<b>TOTAL EXPENDITURES</b>		<b>63,407</b>	<b>57,000</b>	<b>63,000</b>	<b>47,950</b>	<b>47,950</b>	<b>47,950</b>	<b>( 15,050)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>63,407</b>	<b>57,000</b>	<b>63,000</b>	<b>47,950</b>	<b>47,950</b>	<b>47,950</b>	<b>( 15,050)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>800-00-614 FEDERAL WORK STUDY PROGRAM</b>									
<b>RESOURCES</b>									
4072	FEDERAL WORK STUDY PROGRAM RESOURCES	19,986	12,019	22,500	11,027	11,027	11,027	( 11,473)	49%
4075	FEDERAL REIM OF ADMIN COST ALLOWANCE	1,329	0	2,000	500	500	500	( 1,500)	25%
4901	TRANSFER FROM GENERAL FUND	6,582	4,006	7,500	2,750	2,750	2,750	( 4,750)	37%
<b>TOTAL RESOURCES</b>		<b>27,897</b>	<b>16,025</b>	<b>32,000</b>	<b>14,277</b>	<b>14,277</b>	<b>14,277</b>	<b>( 17,723)</b>	
<b>REQUIREMENTS</b>									
<b>SALARY EXPENSE</b>									
6702	FWS AWARD WAGES	26,568	16,025	30,000	13,777	0	0	( 30,000)	na
6702	FWS AWARD WAGES	0	0	0	0	13,777	13,777	13,777	na
<b>TOTAL SALARY EXPENSE</b>		<b>26,568</b>	<b>16,025</b>	<b>30,000</b>	<b>13,777</b>	<b>13,777</b>	<b>13,777</b>	<b>( 16,223)</b>	
<b>MATERIALS &amp; SERVICES</b>									
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	1,329	0	2,000	500	0	0	( 2,000)	na
8530	ADMIN COST ALLOWANCE PAID TO COLLEGE	0	0	0	0	500	500	500	na
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,329</b>	<b>0</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>( 1,500)</b>	
<b>TOTAL EXPENDITURES</b>		<b>27,897</b>	<b>16,025</b>	<b>32,000</b>	<b>14,277</b>	<b>14,277</b>	<b>14,277</b>	<b>( 17,723)</b>	
<b>TOTAL REQUIREMENTS</b>		<b>27,897</b>	<b>16,025</b>	<b>32,000</b>	<b>14,277</b>	<b>14,277</b>	<b>14,277</b>	<b>( 17,723)</b>	
UNAPPROPRIATED ENDING FUND BALANCE		0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>800-00-616 WM D FORD FED LOAN PROGRAM</b>									
<b>RESOURCES</b>									
4073	DL RESOURCES-SUBSIDIZED	1,025,576	624,628	<b>750,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	( 50,000)	93%
4074	DL RESOURCES-UNSUBSIDIZED	584,436	629,145	<b>850,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	( 150,000)	82%
<b>TOTAL RESOURCES</b>		<b>1,610,012</b>	<b>1,253,773</b>	<b>1,600,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	( 200,000)	
<b>REQUIREMENTS</b>									
<b>MATERIALS &amp; SERVICES</b>									
7870	DIRECT LOAN-SUBSIDIZED	783,695	624,628	<b>750,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	( 50,000)	93%
7872	DIRECT LOAN-UNSUB	826,317	629,145	<b>850,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	( 150,000)	82%
<b>TOTAL MATERIALS &amp; SERVICES</b>		<b>1,610,012</b>	<b>1,253,773</b>	<b>1,600,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	( 200,000)	
<b>TOTAL EXPENDITURES</b>		<b>1,610,012</b>	<b>1,253,773</b>	<b>1,600,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	( 200,000)	
<b>TOTAL REQUIREMENTS</b>		<b>1,610,012</b>	<b>1,253,773</b>	<b>1,600,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	<b>1,400,000</b>	( 200,000)	
UNAPPROPRIATED ENDING FUND BALANCE		0	0	0	0	0	0	0	na

Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>805</b>	<b>SCHOLARSHIP FUND</b>								
<b>805-00-000</b>	<b>SCHOLARSHIP FUND</b>								
	<b>RESOURCES</b>								
3000	NET ASSETS/FUND BALANCE	0	( 1)	0	0	0	0	0	na
4192	OSAC SCHOLARSHIP RESOURCES	0	12,000	10,000	0	0	0	( 10,000)	na
4194	OREGON PROMISE RESOURCES	0	0	0	500,000	500,000	500,000	500,000	na
4691	FOUNDATION SCHOLARSHIP RESOURCES	125,254	129,101	150,000	100,000	100,000	100,000	( 50,000)	67%
4692	FOUNDATION EMERGENCY STUDENT RESOURCES	1,000	500	2,500	2,500	2,500	2,500	0	100%
4693	FOUNDATION SCHOLARSHIP RESOURCE-GED	0	304	1,500	1,500	1,500	1,500	0	100%
4695	THIRD PARTY SCHOLARSHIP RESOURCES	50,531	59,979	80,000	100,000	100,000	100,000	20,000	125%
4696	CREDIT BASED EDUCATION LOAN RESOURCES	26,453	37,929	70,000	70,000	70,000	70,000	0	100%
4901	TRANSFER FROM GENERAL FUND	21,164	55,803	95,000	75,000	75,000	75,000	( 20,000)	79%
	<b>TOTAL RESOURCES</b>	<b>224,402</b>	<b>295,615</b>	<b>409,000</b>	<b>849,000</b>	<b>849,000</b>	<b>849,000</b>	<b>440,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7874	CREDIT BASED EDUCATION LOAN	26,453	37,929	80,000	70,000	0	0	( 80,000)	na
7874	CREDIT BASED EDUCATION LOAN	0	0	0	0	70,000	70,000	70,000	na
7875	FOUNDATION EMERGENCY STUDENT AWARD	1,000	500	2,500	2,500	0	0	( 2,500)	na
7875	FOUNDATION EMERGENCY STUDENT AWARD	0	0	0	0	2,500	2,500	2,500	na
7880	FOUNDATION SCHOLARSHIP AWARD	125,254	129,101	150,000	100,000	0	0	( 150,000)	na
7880	FOUNDATION SCHOLARSHIP AWARD	0	0	0	0	100,000	100,000	100,000	na
7881	FOUNDATION GED SCHOLARSHIP AWARD	0	304	1,500	1,500	0	0	( 1,500)	na
7881	FOUNDATION GED SCHOLARSHIP AWARD	0	0	0	0	1,500	1,500	1,500	na
7882	THIRD PARTY SCHOLARSHIP AWARD	50,531	54,571	70,000	100,000	0	0	( 70,000)	na
7882	THIRD PARTY SCHOLARSHIP AWARD	0	0	0	0	100,000	100,000	100,000	na
7885	OSAC SCHOLARSHIP AWARD	0	12,000	10,000	0	0	0	( 10,000)	na
7886	OREGON PROMISE AWARDS	0	0	0	500,000	500,000	500,000	500,000	na
8308	GORGE SCHOLAR TUITION WAIVERS	21,164	55,803	95,000	75,000	0	0	( 95,000)	na
8308	GORGE SCHOLAR TUITION WAIVERS	0	0	0	0	75,000	75,000	75,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>224,402</b>	<b>290,208</b>	<b>409,000</b>	<b>849,000</b>	<b>849,000</b>	<b>849,000</b>	<b>440,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>224,402</b>	<b>290,208</b>	<b>409,000</b>	<b>849,000</b>	<b>849,000</b>	<b>849,000</b>	<b>440,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>224,402</b>	<b>290,208</b>	<b>409,000</b>	<b>849,000</b>	<b>849,000</b>	<b>849,000</b>	<b>440,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	5,407	0	0	0	0	0	na



Account	Desc	Actual 2013-14	Actual 2014-15	Current 2015-16	Proposed 2016-17	Approved 2016-17	Adopted 2016-17	\$Chg Incr(Decr)	% of Prior Bgt
<b>805-00-801</b>	<b>OREGON OPPORTUNITY GRANT</b>								
	<b>RESOURCES</b>								
4191	OREGON OPPORTUNITY GRANT RESOURCES	0	0	0	200,000	200,000	200,000	200,000	na
4192	OSAC SCHOLARSHIP RESOURCES	0	0	0	15,000	15,000	15,000	15,000	na
	<b>TOTAL RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	
	<b>REQUIREMENTS</b>								
	<b>MATERIALS &amp; SERVICES</b>								
7884	OREGON OPPORTUNITY GRANT AWARD	0	0	0	200,000	200,000	200,000	200,000	na
7885	OSAC SCHOLARSHIP AWARD	0	0	0	15,000	15,000	15,000	15,000	na
	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	
	<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	
	<b>TOTAL REQUIREMENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	<b>215,000</b>	
	UNAPPROPRIATED ENDING FUND BALANCE	0	0	0	0	0	0	0	na



**DEBT SERVICE SCHEDULES**

Columbia Gorge Community College  
 General Obligation Bonds, Series 2012  
 Aggregate Debt Service Schedule

Date	2012 GO Refunding Bonds Principal	2012 GO Refunding Bonds Interest	2005 GO Unrefunded Bonds Principal	2005 GO Unrefunded Bonds Interest	Aggregate Principal	Aggregate Interest	Aggregate Debt Service	Fiscal Total	2012 CUSIP	2005 CUSIP
6/15/2012		0.00	625,000.00	366,878.13	625,000.00	366,878.13	991,878.13	991,878.13		197659BN4
12/15/2012		309,318.75		44,453.13	0.00	353,771.88	353,771.88			
6/15/2013	30,000.00	206,212.50	680,000.00	44,453.13	710,000.00	250,665.63	960,665.63	1,314,437.51	197659CF0	197659BP9
12/15/2013		205,912.50		31,703.13	0.00	237,615.63	237,615.63			
6/15/2014	135,000.00	205,912.50	740,000.00	31,703.13	875,000.00	237,615.63	1,112,615.63	1,350,231.26	197659CG8	197659BQ7 & CA1
12/15/2014		204,562.50		16,200.00	0.00	220,762.50	220,762.50			
6/15/2015	140,000.00	204,562.50	810,000.00	16,200.00	950,000.00	220,762.50	1,170,762.50	1,391,525.00	197659CH6	197659BR5
12/15/2015		203,162.50		0.00	0.00	203,162.50	203,162.50			
6/15/2016	1,015,000.00	203,162.50	0.00	0.00	1,015,000.00	203,162.50	1,218,162.50	1,421,325.00	197659CJ2	
12/15/2016		193,012.50		0.00	0.00	193,012.50	193,012.50			
6/15/2017	1,125,000.00	193,012.50	0.00	0.00	1,125,000.00	193,012.50	1,318,012.50	1,511,025.00	197659CK9	
12/15/2017		181,762.50		0.00	0.00	181,762.50	181,762.50			
6/15/2018	1,135,000.00	181,762.50	0.00	0.00	1,135,000.00	181,762.50	1,316,762.50	1,498,525.00	197659CL7	
12/15/2018		164,737.50		0.00	0.00	164,737.50	164,737.50			
6/15/2019	1,210,000.00	164,737.50	0.00	0.00	1,210,000.00	164,737.50	1,374,737.50	1,539,475.00	197659CM5	
12/15/2019		149,612.50		0.00	0.00	149,612.50	149,612.50			
6/15/2020	1,305,000.00	149,612.50	0.00	0.00	1,305,000.00	149,612.50	1,454,612.50	1,604,225.00	197659CN3	
12/15/2020		130,037.50		0.00	0.00	130,037.50	130,037.50			
6/15/2021	1,360,000.00	130,037.50	0.00	0.00	1,360,000.00	130,037.50	1,490,037.50	1,620,075.00	197659CP8, CQ6, CR4	
12/15/2021		110,575.00		0.00	0.00	110,575.00	110,575.00			
6/15/2022	1,440,000.00	110,575.00	0.00	0.00	1,440,000.00	110,575.00	1,550,575.00	1,661,150.00	197659CS2, CT0, CUV	
12/15/2022		86,775.00		0.00	0.00	86,775.00	86,775.00			
6/15/2023	1,530,000.00	86,775.00	0.00	0.00	1,530,000.00	86,775.00	1,616,775.00	1,703,550.00	197659CV5 & CW3	
12/15/2023		60,725.00		0.00	0.00	60,725.00	60,725.00			
6/15/2024	1,630,000.00	60,725.00	0.00	0.00	1,630,000.00	60,725.00	1,690,725.00	1,751,450.00	197659CX1, CY9, CZ6	
12/15/2024		29,600.00		0.00	0.00	29,600.00	29,600.00			
6/15/2025	1,735,000.00	29,600.00	0.00	0.00	1,735,000.00	29,600.00	1,764,600.00	1,794,200.00	197659DA0, DB8, DC6, DD4	
<b>Totals</b>	<b>13,790,000.00</b>	<b>3,956,481.25</b>	<b>2,855,000.00</b>	<b>551,590.65</b>	<b>16,645,000.00</b>	<b>4,508,071.90</b>	<b>21,153,071.90</b>	<b>21,153,071.90</b>		

Columbia Gorge Community College  
Pension Bond Pool, Series 2003  
Debt Service Schedule

Date	Principal	Coupon	Interest	Period Total	Fiscal Total
4/23/2003					
6/30/2003					
12/30/2003			70,476.99	70,476.99	
6/30/2004	59,014.80	1.40%	52,344.95	111,359.75	181,836.74
12/30/2004			51,359.75	51,359.75	
6/30/2005	81,310.15	2.04%	55,049.60	136,359.75	187,719.50
12/30/2005			51,359.75	51,359.75	
6/30/2006	68,792.25	2.73%	57,567.50	126,359.75	177,719.50
12/30/2006			51,359.75	51,359.75	
6/30/2007	74,024.80	3.33%	62,334.95	136,359.75	187,719.50
12/30/2007			51,359.75	51,359.75	
6/30/2008	82,642.00	3.71%	68,717.75	151,359.75	202,719.50
12/30/2008			51,359.75	51,359.75	
6/30/2009	85,317.10	4.15%	76,042.65	161,359.75	212,719.50
12/30/2009			51,359.75	51,359.75	
6/30/2010	87,400.80	4.46%	83,958.95	171,359.75	222,719.50
12/30/2010			51,359.75	51,359.75	
6/30/2011	88,591.10	4.74%	92,768.65	181,359.75	232,719.50
12/30/2011			51,359.75	51,359.75	
6/30/2012	92,614.40	4.94%	103,745.35	196,359.75	247,719.50
12/30/2012			51,359.75	51,359.75	
6/30/2013	92,522.60	5.13%	113,837.15	206,359.75	257,719.50
12/30/2013			51,359.75	51,359.75	
6/30/2014	94,178.30	5.35%	127,181.45	221,359.75	272,719.50
12/30/2014			51,359.75	51,359.75	
6/30/2015	95,276.85	5.52%	141,082.90	236,359.75	287,719.50
12/30/2015			51,359.75	51,359.75	
6/30/2016	95,808.00	5.66%	155,551.75	251,359.75	302,719.50
12/30/2016			51,359.75	51,359.75	
6/30/2017	95,670.70	5.79%	170,689.05	266,359.75	317,719.50
12/30/2017			51,359.75	51,359.75	
6/30/2018	94,971.60	5.91%	186,388.15	281,359.75	332,719.50
12/30/2018			51,359.75	51,359.75	
6/30/2019	93,658.60	6.03%	202,701.15	296,359.75	347,719.50
12/30/2019			51,359.75	51,359.75	
6/30/2020	92,573.00	6.10%	218,786.75	311,359.75	362,719.50
12/30/2020			51,359.75	51,359.75	
6/30/2021	92,562.40	6.18%	238,797.35	331,359.75	382,719.50
12/30/2021			51,359.75	51,359.75	
6/30/2022	92,454.00	6.23%	258,905.75	351,359.75	402,719.50
12/30/2022			51,359.75	51,359.75	
6/30/2023	90,943.65	6.25%	275,416.10	366,359.75	417,719.50
12/30/2023			51,359.75	51,359.75	
6/30/2024	335,000.00	5.66%	51,359.75	386,359.75	437,719.50
12/30/2024			41,879.25	41,879.25	
6/30/2025	375,000.00	5.67%	41,879.25	416,879.25	458,758.50
12/30/2025			31,248.00	31,248.00	
6/30/2026	420,000.00	5.68%	31,248.00	451,248.00	482,496.00
12/30/2026			19,320.00	19,320.00	
6/30/2027	465,000.00	5.60%	19,320.00	484,320.00	503,640.00
12/30/2027			6,300.00	6,300.00	
6/30/2028	225,000.00	5.60%	6,300.00	231,300.00	237,600.00
Totals	3,570,327.10		4,088,394.14	7,658,721.24	7,658,721.24
Dated Date			4/23/2003		
Delivery Date			4/23/2003		
Last Maturity			6/30/2028		

## BOND DEBT SERVICE

Columbia Gorge Community College District  
 FFC Financing Agreement, Series 2013  
 Prepayable Beginning 4/1/18 @ 101%

Dated Date                    04/30/2013  
 Delivery Date                04/30/2013

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
10/01/2013	-	-	17,302.08	17,302.08	-
04/01/2014	76,000	2.750%	20,625.00	96,625.00	113,927.08
10/01/2014	-	-	19,580.00	19,580.00	-
04/01/2015	85,000	2.750%	19,580.00	104,580.00	124,160.00
10/01/2015	-	-	18,411.25	18,411.25	-
04/01/2016	87,000	2.750%	18,411.25	105,411.25	123,822.50
10/01/2016	-	-	17,215.00	17,215.00	-
04/01/2017	90,000	2.750%	17,215.00	107,215.00	124,430.00
10/01/2017	-	-	15,977.50	15,977.50	-
04/01/2018	92,000	2.750%	15,977.50	107,977.50	123,955.00
10/01/2018	-	-	14,712.50	14,712.50	-
04/01/2019	94,000	2.750%	14,712.50	108,712.50	123,425.00
10/01/2019	-	-	13,420.00	13,420.00	-
04/01/2020	97,000	2.750%	13,420.00	110,420.00	123,840.00
10/01/2020	-	-	12,086.25	12,086.25	-
04/01/2021	100,000	2.750%	12,086.25	112,086.25	124,172.50
10/01/2021	-	-	10,711.25	10,711.25	-
04/01/2022	103,000	2.750%	10,711.25	113,711.25	124,422.50
10/01/2022	-	-	9,295.00	9,295.00	-
04/01/2023	105,000	2.750%	9,295.00	114,295.00	123,590.00
10/01/2023	-	-	7,851.25	7,851.25	-
04/01/2024	108,000	2.750%	7,851.25	115,851.25	123,702.50
10/01/2024	-	-	6,366.25	6,366.25	-
04/01/2025	111,000	2.750%	6,366.25	117,366.25	123,732.50
10/01/2025	-	-	4,840.00	4,840.00	-
04/01/2026	114,000	2.750%	4,840.00	118,840.00	123,680.00
10/01/2026	-	-	3,272.50	3,272.50	-
04/01/2027	117,000	2.750%	3,272.50	120,272.50	123,545.00
10/01/2027	-	-	1,663.75	1,663.75	-
04/01/2028	121,000	2.750%	1,663.75	122,663.75	124,327.50
	1,500,000		348,732.08	1,848,732.08	1,848,732.08

## **FINANCIAL POLICES**

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### **50.A - Contracting Authority**

**Adopted:** 1997-07-09T00:00:00

**Revised/Readopted:** 06/11/14, 09/16/14, 06/09/15

The President is appointed by the Board to serve as the college's purchasing agent. The President may delegate all or part of this authority to a designee or designees. The President or designee will be responsible for developing and administering the college's purchasing program.

No obligation may be incurred by any employee of the college unless (1) the employee has been delegated purchasing authority by the President, and (2) that expenditure has been authorized in the budget or by Board action and/or Board policy. In all cases calling for the expenditure of college money, except payrolls, the purchase order system must be used. No purchase will be authorized unless covered by an approved purchase order and in compliance with applicable purchasing rules. No bills will be approved for payment unless purchases were made on approved orders.

All purchases, contracts or agreements obligating college funds in excess of \$75,000 will require Board approval. All purchases, contracts or agreements obligating college funds up to \$75,000, must be approved by the President or designee. Notwithstanding the forgoing, in cases of emergency as defined in the college's Public Contracting Rules, the President or designee may authorize and execute a contract in any dollar amount when necessary to address the emergency. All such emergency contracts, including the justification for such contracts, will be reported to the Board no later than its next regular meeting following execution of the contract.

The Chief Financial Officer (CFO) will review bills due and payable for the purchase of supplies and services to determine if they are within budget amounts. After appropriate administrative review, the CFO will direct payment of the just claims against the college. The President and CFO are responsible for the accuracy of all bills and vouchers.

No Board member, officer, employee or agent of this college shall use their official position to obtain financial loss or gain for themselves or any member of their household in any contract entered into by the Board, including acceptance of any gratuities, financial or otherwise, from any supplier of materials or services, in accordance with the Oregon Government Ethics law (ORS 244). Formal or informal inquiry processes are available through the GSPC for advisory opinions.

## **50.B - Competitive Procurement Requirements**

**Adopted:** 1991-06-12T00:00:00

**Revised/Readopted:** 07/09/97, 02/08/05, 09/16/14, 06/09/15

Competitive procurement will be used for on purchases, lease or sale of personal property, public improvements or services in accordance with the Oregon Public Contracting Code (ORS chapters 279A, 279B, and 279C) and the Oregon Community Colleges Rules of Procurement. The Board of Education declares its intention to purchase competitively without prejudice and to seek maximum educational value for every dollar expended. Items commonly used in the various departments and their subdivisions will be standardized whenever consistent with educational goals and in the interest of efficiency or economy

The Board serves as the Local Public Contract Review Board for the college pursuant to ORS 279A.060.

The Board will adopt the Oregon Attorney General's Model Public Contract Rules to comply with the Public Contract Acting Code as modified by the Oregon Community College Rules of Procurement and Associated Personal Services Procedures adopted by the Board pursuant to ORS 297A.055 and 297A.060.

All college contracts shall be procured in accordance with the Rules. Additionally, the college will follow any additional policies and procedures adopted by the Board. This will include, where necessary, the Board's written findings required by law to approve exemptions from competitive bidding and special procurements. Such findings shall be maintained by the college and made available on request. The college shall review and subsequently modify, its rules when changes are made to the Public Contracting Code, the Attorney General's Model of Contracting Rules, or the Oregon Community College Rules of Procurement. New rules, as necessary, shall be adopted by the Board.

In the event it is unnecessary to adopt new rules, Board minutes will reflect that the review process was completed as required. The Board recognizes that a public contracting agency that has not established its own rules of procedure as required by ORS 297.A.065(5) is subject to the model rules adopted by the Attorney General, including all modifications to the model rules that the Attorney General may adopt.

END OF POLICY

Legal Reference(s):

Attorney General's Model Public Contract Rules (OAR Chapter 137, divisions 46, 47, 48, and 49

Department of Justice.  
ORS Chapter 279A, 279B, 279C.

## **50.C - Purchased Professional Services**

**Board Policy Code:** 50.C

**Adopted:** 1995-05-10T00:00:00

**Revised/Readopted:** 09/16/14, 06/09/15

The President will conduct the appropriate solicitation process under the college's Public Contracting Rules from providers of services to Columbia Gorge Community College when a present provider has had five years of continuous association with the college and there are businesses offering similar services. The Board may wave this requirement on a case-by-case basis.

## **50.D Authorized Signatures**

The Board of Education will, at its annual organizational meeting in July or at other times deemed necessary by the Board, authorize the specific employee of the district to sign district checks. The Board may authorize the use of facsimile signatures by those persons authorized to sign district checks.

Checks for \$25,000 or less and the rent and payroll checks require only one signature, usually the president's.

Checks for more than \$25,000, except payroll taxes and insurance, shall have two authorized signatures, the president's and one Board member's, and in case of a long-term absence of the president, two Board members'.

## **50.E - Budget Implementation**

**Adopted:** 1991-06-12T00:00:00

**Revised/Readopted:** 02/08/05, 06/11/14, 6/9/15

The budget, as adopted by the Board of Education, becomes the financial plan of the college for the ensuing budget period. The president and staff are authorized to make expenditures and commitments in accordance with the policies of the Board and the adopted budget.



Sufficient ending fund balances, contingency, and reserves will be maintained to protect the College's credit as well as its financial stability. When budgeting for reoccurring Community College Support Fund (CCSF) revenues, the initial payment received in the first year of the State of Oregon's budget biennium, originating from the "Fifth" payment from the preceding biennium, will be reserved for future use in the second year of the biennium when three CCSF payments are received. The College will target a General Fund ending balance equal one quarterly payment from the State of Oregon Community College Support Fund or approximately 10 percent of reoccurring revenues. When the General Fund ending balance falls to 5 percent or less of reoccurring revenues, the college will adopt a plan to replenish the General Fund ending balance to 10 percent within two years. When the General Fund ending balance exceeds 10 percent of reoccurring revenues, balances in excess may be set aside for reserves or investment in one time expenditures.

The annual budget will set aside a minimum of two and one-half percent of the budgeted expenditures each year for Contingency. Use of Contingency will be at the discretion of the Board of Education and will be allocated by formal approval of the board according to its policies. The College will strive to maintain an Operating Reserve equivalent to 10 percent of General Fund reoccurring revenues.

One-time resources such as proceeds from asset sales, debt refinancing, one-time grants, revenue spikes, budget savings, and similar nonrecurring revenue may be used for establishing and rebuilding reserves, early retirement of debt, capital expenditures, and other nonrecurring expenditures which address strategic objectives or create institutional efficiencies. Operating Reserves should be used for current ongoing operating expenses when Student FTE, as a percentage of the population of Wasco and Hood River Counties, falls below the median percentage observed over the previous ten years or in case of emergencies.

The president will make the Board aware of any substantial changes in expected revenues or unusual expenditures of revenue so the Board may adjust the budget, if necessary. The president will take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit is projected at year-end. Corrective actions may include a hiring freeze, staff reductions, other expenditure reductions, fee increases, or use of Contingency. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources will be avoided.

## **50.F - Depository of Funds and Investments**

**Adopted:** 1978-04-26T00:00:00

**Revised/Readopted:** 09/09/81, 09/11/91, 06/11/14, 06/09/15

The president is the custodial officer of funds within the meaning of ORS 294.035 and is authorized to make ongoing investments of available funds without the requirement for further Board of Education approval or directives.

Deposits shall be distributed or rotated among local banks and savings and loan associations, insured by FDIC or FSLIC, in such a manner as to provide reasonably fair and equitable business opportunities for all. Any surplus monies of the college shall be invested in interest bearing securities as specified in ORS 294.035

### **50.G - Outside Funding**

**Adopted:** 1983-04-13T00:00:00

**Revised/Readopted:** 09/11/91, 06/11/14, 06/09/15

The Board of Education authorizes the president to make recommendations regarding outside funding and/or act in a timely fashion when (1) the funding sources will enhance the already existing programs for Columbia Gorge students, (2) the outside funding will lead to initiating a program earlier or an improvement of a program earlier that is consistent with the long-range plan and goals, and (3) that outside funding will not lock, require, or mandate that the district enter into a program the district would not be willing to fund with taxes, tuition and state reimbursement.

### **50.H - Bonded Employees and Officers**

**Adopted:** 1991-06-12T00:00:00

**Revised/Readopted:** 07/09/97, 06/11/14, 06/09/15, 06/09/15

All college employees responsible for funds, fees, cash collections or inventory control will be bonded to protect the college against loss. In compliance with Oregon statutes and administrative rules, the president and chief financial officer will have individual fidelity bond coverage. The college will pay the cost of such bonds.

### **50.I - Petty Cash Fund**

**Adopted:** 1977-10-06T00:00:00

**Revised/Readopted:** 09/11/91, 07/09/97, 06/11/14, 06/09/15

A petty cash fund will be established. Amounts will be determined by the president and chief financial officer.

## **50.J - Use of Credit Cards**

**Adopted:** 1997-07-09T00:00:00

**Revised/Readopted:** 06/11/14, 06/09/15

At the discretion of the president, employees and members of the Board of Education may use college authorized credit cards and credit accounts in the process of doing college business.

The chief financial officer, as directed and authorized by the president, may establish credit accounts in the college's name for doing college business.

Only authorized expenditures associated with college expenses may be purchased using credit cards. Using a credit card to secure cash is not an authorized use of college credit cards. Users of cards will save and submit receipts for verification and audit purposes.

If, for any reason, disallowed charges are not repaid, the college will have a prior lien against, and a right to withhold any or all funds payable, or to become payable to the employee up to the amount of the disallowed charges and interest at the same rate as charged the college.

The college does not intend to provide a college credit card to each employee who might incur college expenses, but may offer a credit card to employees where it would be in the best interest of the college to do so because of the cost-benefit relationship between usage of a college credit card, reviewing credit card purchases, and paying multiple credit card invoices compared to the cost of employee reimbursements. Because it is in the best interest of the college to reimburse college employees for travel expenses and purchases rather than issue credit cards to all employees, it is the intent of the college to reimburse for approved expenses without regard to the employee's form of payment (check, cash, or personal credit card). Any benefit received by an employee choosing to use a personal credit card for college expenses is considered incidental and is of no value to the college as the cost of monitoring and tracking frequent purchase programs is great compared with the potential value to be received.

## **50.K - Payment of Bills**

**Adopted:** 1978-05-10T00:00:00

**Revised/Readopted:** 09/09/81, 09/11/91, 07/09/97, 06/11/14, 06/09/15

All claims for payment from college funds will be processed under the supervision of the chief financial officer. Payment will be authorized against invoices properly supported by approved purchase orders, with properly submitted vouchers, or in accordance with salaries and salary schedules approved by the Board of Education.

Cost center/special fund managers have primary responsibility and the cost center/special fund supervisor has secondary responsibility for assuring that budget allocations are observed and that total expenditures do not exceed the amount allocated in the budget. They, along with the chief financial officer, will be responsible for keeping the president informed of critical levels and of cost center appropriation levels prior to over-expenditure.

## **50.L - Payroll**

**Adopted:** 1991-06-12T00:00:00

**Revised/Readopted:** 07/09/97, 06/11/14, 06/09/15

Preparation of payroll, including time schedules and payroll periods, will be done in accordance with each employee's group labor agreement with the district. Employee health, accident, dental and other types of insurance will be provided as outlined in the agreements.

Mandatory payroll deductions will be withheld as required by state and federal law.

No other automatic deductions except those required by law will be made from an employee's pay without authorization of the manager of payroll and benefits.

Authorized payroll deductions will be made upon an appropriately submitted request from the employee.

The president is authorized to certify payrolls, and the manager of payroll and benefits is authorized to issue checks on the president's signature.

## **50.M - Tuition**

**Adopted:** 1978-04-05T00:00:00

**Revised/Readopted:** 09/20/86, 09/11/91, 07/09/97, 03/13/02, 02/08/05, 06/11/14, 06/09/15

The Columbia Gorge Community College Board of Education shall set the tuition rate per credit for Wasco and Hood River County (in-district), out-of-district, other states, and international students.

## 50.N - Capital Assets

**Adopted:** 1991-06-12T00:00:00

**Revised/Readopted:** 06/11/14, 06/09/15

Capital Assets are defined as items with a value (at time of acquisition) of \$5,000 or more and a service life of more than one year. Capital Assets also include items gifted and/or donated to the college recorded at fair market value at the date of donation if valued at \$5,000 or more. The Chief Financial Officer, or designee, will oversee an annual on-sight physical inventory of all assets. Each department is required to assist by making assets available and accessible in a timely manner.

Depreciable life of an asset: (using straight-line method of asset depreciation)	
Asset Category	Estimated depreciable life
Land	Not depreciable
Land Improvements	50 years
Buildings	50 years
Building Improvements	20 years
General Equipment and Furniture	10 years
Electronic Equipment	5 years

Capital Assets will be recorded and reported on when acquired or removed from service. Please refer to the table of guidelines for length of depreciable life. The costs of normal maintenance and repairs that do not add to the value of functionality of the assets' lives are not capitalized, but are expensed as incurred.

The Board of Education may, at any time, declare college personal property as surplus and authorize its disposal when such property is no longer useful to the college, unsuitable for school use, too costly to repair or obsolete.

If reasonable attempts to dispose of surplus properties fail to produce a monetary return to the college, the Board may dispose of them in another manner.



COLUMBIA GORGE COMMUNITY COLLEGE  
RESOLUTIONS ADOPTING THE FISCAL YEAR 2016-17 BUDGET  
MAKING APPROPRIATIONS, LEVYING TAXES, AND CATEGORIZING THE TAXES

**Resolution Adopting the Budget:**

Be it resolved that the Board of Education of Columbia Gorge Community College hereby adopts the budget for the Fiscal Year 2016-2017, as approved by the Budget Committee on May 3, 2016 in the total amount of \$21,896,862 and now on file in the College Business Office.

**Resolution Making Appropriations:**

Be it resolved that the amounts for the Fiscal Year beginning July 1, 2016, and for the purposes shown below are hereby appropriated:

**GENERAL FUND**

Appropriations by Budget Category	\$	3,545,969
Instruction		1,263,478
Academic Support		980,685
Student Services		2,000,736
Institutional Support		27,650
Financial Aid		1,070,756
Plant Operations & Maintenance		220,000
Contingency		34,430
Debt Service		605,619
Transfers to Special Funds		<u>9,749,323</u>
<b>Total General Fund Appropriations</b>	<b>\$</b>	<b>9,749,323</b>
Reserved for Future Expenditure		-
Total Unappropriated Ending Fund Balance		<u>1,130,400</u>
<b>Total General Fund Requirements</b>	<b>\$</b>	<b><u>10,879,723</u></b>

**GRANT FUND**

Personnel Services		543,587
Materials & Services		283,123
Transfers to Special Funds		7,798
<b>Total Appropriation</b>	<b>\$</b>	<b><u>834,508</u></b>
Unappropriated Ending Fund Balance		-
<b>Total Requirements</b>	<b>\$</b>	<b><u>834,508</u></b>

**INTERNAL SERVICES FUND**

Materials & Services		346,618
<b>Total Appropriation</b>	<b>\$</b>	<b><u>346,618</u></b>
Unappropriated Ending Fund Balance		-
<b>Total Requirements</b>	<b>\$</b>	<b><u>346,618</u></b>

**CAPITAL PROJECTS FUND**

Materials & Services		170,000
Debt Service		90,000
<b>Total Appropriation</b>	<b>\$</b>	<b><u>260,000</u></b>
Total Unappropriated Ending Fund Balance		-
<b>Total Requirements</b>	<b>\$</b>	<b><u>260,000</u></b>

**STATE CAPITAL PROJECTS FUND**

Materials & Services		4,000
Capital Outlay		-
Total Appropriation	\$	<b>4,000</b>
Total Unappropriated Ending Fund Balance		-
Total Requirements	\$	<b>4,000</b>

**DEBT SERVICE FUND**

Debt Service		1,828,745
Total Appropriation	\$	<b>1,828,745</b>
Reserved for Future Expenditure		1,277,361
Total Unappropriated Ending Fund Balance		190,000
Total Requirements	\$	<b>3,296,106</b>

**RESERVE FUND - FACILITIES & GROUNDS MAINTENANCE**

Materials & Services		2,800
Total Appropriation	\$	<b>2,800</b>
Total Unappropriated Ending Fund Balance		222,200
Total Requirements	\$	<b>225,000</b>

**RESERVE FUND - GENERAL OPERATIONS**

Transfers		-
Total Appropriation	\$	-
Reserved for Future Expenditure		-
Total Unappropriated Ending Fund Balance		450,000
Total Requirements	\$	<b>450,000</b>

**ENTERPRISE FUND**

Personnel Services		158,295
Materials & Services		326,263
Transfers		151,854
Total Appropriation	\$	<b>636,412</b>
Reserved for Future Expenditure		-
Total Unappropriated Ending Fund Balance		11,195
Total Requirements	\$	<b>647,607</b>

**ENTERPRISE FUND**

Personnel Services		105,956
Materials & Services		50,660
Transfers		2,421
Total Appropriation	\$	<b>159,037</b>
Reserved for Future Expenditure		235,763
Total Unappropriated Ending Fund Balance		-
Total Requirements	\$	<b>394,800</b>



**STUDENT FUND**

Materials & Services	29,273
Total Appropriation	\$ <u>29,273</u>
Total Unappropriated Ending Fund Balance	-
Total Requirements	\$ <u><u>29,273</u></u>

**FINANCIAL AID FUND**

Personnel Services	13,777
Materials & Services	3,451,450
Total Appropriation	\$ <u>3,465,227</u>
Reserved for Future Expenditure	-
Total Unappropriated Ending Fund Balance	-
Total Requirements	\$ <u><u>3,465,227</u></u>

**SCHOLARSHIP FUND**

Materials & Services	1,064,000
Total Appropriation	\$ <u>1,064,000</u>
Reserved for Future Expenditure	-
Total Unappropriated Ending Fund Balance	-
Total Requirements	\$ <u><u>1,064,000</u></u>

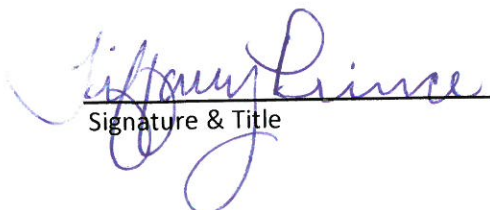
<b>GRAND TOTAL APPROPRIATIONS</b>	\$ 18,379,943
Reserved for Future Expenditure	1,513,124
Grand Total Unappropriated Ending Fund Balance	<u>2,003,795</u>
<b>Grand Total Budget</b>	\$ <u><u>21,896,862</u></u>

**Resolution Imposing and Categorizing Taxes - Combined:**

Be it resolved that the Board of Education for Columbia Gorge Community College hereby imposes the taxes provided for in the adopted budget at the rate of \$0.2703 per \$1,000 of assessed value for operations; in the amount of \$1,511,025 for District General Obligation Bonds; and that these taxes are hereby imposed and categorized for the tax year 2016-2017 upon the assessed value of all taxable property within the district.

	Subject to the Education Limitation	Excluded from Limitation
General Fund	\$0.2703/\$1,000	\$ -
Debt Service Fund - District G.O. Bonds	\$ -	\$ 1,511,025.00

The above resolution statements were approved and declared adopted on this fourteenth day of June 2016.


 ASSISTANT TO BOARD OF EDUCATION  
Signature & Title

# AFFIDAVIT OF PUBLICATION

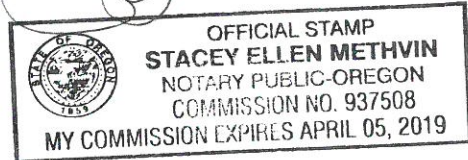

STATE OF OREGON  
COUNTY OF HOOD RIVER

I, Chelsea Marr being first duly sworn, depose and say that I am the publisher of the Hood River News, 419 State St., Hood River, Oregon, a newspaper of general circulation printed and published at Hood River in the aforesaid county and state, as defined by ORS 193.010 and 193.020 and that NOTICE OF BUDGET COMMITTEE MEETING, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for 1 time in the following issues:

April 9, 2016



Subscribed and sworn to before me this 20th  
Day of April, 2016



## NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of Columbia Gorge Community College, Hood River and Wasco Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2016 to June 30, 2017 will be held in the Board Room 1.162 on The Dalles Campus, Building One, 400 East Scenic Drive, The Dalles. The

meeting will take place April 26, 2016, at 6:00pm. A second public budget committee meeting will be held on the Hood River Campus in Rm 310, 1730 College Way, Hood River. This second meeting will take place May 3, 2016, at 6:00 pm. A third public budget committee meeting will be held on The Dalles Campus in the Board Room 1.162, Building One, 400 East Scenic Drive, The

Dalles. This third meeting will take place May 5, 2016, at 6:00pm. The purpose of the meetings is to receive the budget message and to receive comment from the public on the budget. A copy of the budget document may be inspected or obtained on or after April 22 at the Business Office or online at [cgcc.edu/budget](http://cgcc.edu/budget). These are public meetings where deliberation of the Bud-

get Committee will take place. Any person may appear at

the meeting and discuss the proposed programs with the

Budget Committee  
29-1f



# Affidavit of Publication

STATE OF OREGON, { SS  
County of Wasco

I, Cecilia Fix, being first duly sworn, depose and say that I am the principal clerk of The Dalles Chronicle, a newspaper of general circulation, published in Hood River, Oregon in the aforesaid state and county of Wasco; that I know from my personal knowledge that the **Budget Meeting**, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper once in each of one consecutive days in the following issues:  
April 7, 2016

Cecilia Fix

Subscribed and sworn to before me this 12th day of April 2016

Shirley A. Ringbauer  
Notary Public for Oregon  
My commission expires 10-25-19



#### NOTICE of Budget Committee Meeting

A public meeting of the Budget Committee of Columbia Gorge Community College, Hood River and Wasco Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2016 to June 30, 2017 will be held in the Board Room 1.162 on The Dalles Campus, Building One, 400 East Scenic Drive, The Dalles. The meeting will take place April 26, 2016, at 6:00pm. A second public budget committee meeting will be held on the Hood River Campus in Rm 310, 1730

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April 7th, 2016  
#7210

PO 43688



# AFFIDAVIT OF PUBLICATION

STATE OF OREGON  
COUNTY OF HOOD RIVER

I, Chelsea Marr, being first duly sworn, depose and say that I am the publisher of the Hood River News, 419 State St., Hood River, Oregon, a newspaper of general circulation printed and published at Hood River in the aforesaid county and state, as defined by ORS 193.010 and 193.020 and that NOTICE OF BUDGET HEARING, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for 1 time in the following issues:  
May 25, 2016

*Chelsea Marr*  
.....

Subscribed and sworn to before me this 31st  
Day of May, 2016

*Steph... ..*  
.....

**NOTICE OF BUDGET HEARING**  
A public meeting of the Columbia Gorge Community College will be held on June 14, 2016 at 6:00 pm at 400 East Scenic Drive, The Dalles, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2016 as approved by the Columbia Gorge Community College Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Business Office, Building Two, 400 East Scenic Drive, The Dalles, Oregon between the hours of 8:00 a.m. and 5:00 p.m., or online at [www.cgcc.edu/budget](http://www.cgcc.edu/budget). This Budget is for an annual budget period. This budget includes several accounting changes requested by the previous year budget committee and approved by the Board of Education, including the inclusion of an Internal Services Fund and alternative accounting treatments for certain expenditures and tuition waivers. Fiscal Year 2016-17 accounting changes are further detailed in the attached budget. Contact: Will Norris, Chief Financial Officer. Telephone: (541) 506-6050 Email: [wnorris@cgcc.edu](mailto:wnorris@cgcc.edu)

FINANCIAL SUMMARY - RESOURCES			
	Actual Amount This Year 2014-15	Adopted Budget This Year 2015-16	Approved Budget Next Year 2016-17
<b>TOTAL OF ALL FUNDS</b>			
Beginning Fund Balance	\$6,207,711	\$4,154,440	\$4,533,937
Current Year Property Taxes, other than Local Option Taxes	2,496,226	2,361,888	2,636,819
Current Year Local Option Property Taxes	0	0	0
Tuition and Fees	3,091,672	3,256,910	3,436,741
Other Revenue from Local Sources	31,927	20,900	18,000
Revenue from State Sources	3,621,808	5,977,462	44,973,450
Revenue from Federal Sources	3,658,085	4,156,347	3,901,966
Interfund Transfers	2,455,911	574,891	1,102,437
All Other Budget Resources	1,073,178	1,270,471	1,296,532
<b>Total Resources</b>	<b>\$22,675,417</b>	<b>\$21,773,369</b>	<b>\$21,696,862</b>

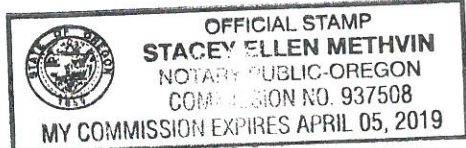
FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	\$3,360,269	\$7,859,481	\$7,881,452
Materials & Services	2,413,695	2,809,231	2,801,197
Financial Aid	3,340,199	4,260,431	4,462,682
Capital Outlay	117,735	486,103	486,103
Debt Service	1,853,605	1,841,867	1,963,175
Interfund Transfers	2,455,911	574,891	1,102,437
Operating Contingency	0	400,000	220,000
All Other Expenditures	0	0	0
Unappropriated Ending Fund Balance & Reserves	4,156,003	3,665,325	3,516,919
<b>Total Requirements</b>	<b>\$22,675,417</b>	<b>\$21,773,369</b>	<b>\$21,696,862</b>

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION			
Instruction	\$4,266,355	\$4,173,374	\$4,330,301
FTE	33	47	54
Academic Support	\$914,781	1,047,729	1,534,331
FTE	11	11	11
Student Services other than Student Loans and Financial Aid	\$1,185,501	1,117,421	1,105,954
FTE	15	10	12
Student Loans and Financial Aid	\$3,413,239	4,406,333	4,556,877
FTE	4	2	2
Public Service	\$366,883	251,105	246,649
FTE	4	4	3
Institutional Support	\$2,973,311	2,855,271	2,018,679
FTE	27	19	16
Facility Maintenance	\$1,076,091	1,222,613	1,134,740
FTE	11	11	11
Facilities Acquisition and Construction	\$3,937	311,320	176,800
FTE	0	0	0
Interfund Transfers	2,455,911	574,891	1,102,437
FTE	1,853,605	1,841,867	1,963,175
Debt Service	0	400,000	220,000
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<b>Total FTE</b>	<b>128</b>	<b>103</b>	<b>109</b>

**STATEMENT OF CHANGES IN ACTIVITIES AND SOURCES OF FINANCING**  
Community College enrollment in Oregon and nationwide has fallen significantly from recession era peaks due to the strong labor market. Enrollment is expected to remain at lowered levels for the next two to three years while the economy continues to expand, reducing the demand for professional retraining. The Fiscal Year 2016-17 Budget continues all current programs, degrees, and certificates. Columbia Gorge Community College will continue to offer smaller class sizes than state-wide community college averages. This budget allocates funds for an Institutional Research contractor and reduced cost mental health counseling for students. The budget also recognizes the college's Instructional Administration and Human Resources departments.

	PROPERTY TAX LEVIES		
	Rate or Amount Imposed Last Year 2014-15	Rate or Amount Imposed This Year 2015-16	Rate or Amount Approved Next Year 2016-17
Permanent Rate Levy (Rate Limit \$0.2703 per \$1,000)	0.2703	0.2703	0.2703
Local Option Levy	-	-	-
Levy For General Obligation Bonds	1.391526	1.421325	1.511025

STATEMENT OF INDEBTEDNESS		
	Estimated Debt Outstanding July 1,	Estimated Debt Authorized, But Not Incurred July 1
General Obligation Bonds	\$12,470,000	-
Pension Obligation Bonds	2,472,834	-
Full Faith and Credit Bonds	1,162,000	-
<b>Total</b>	<b>16,104,834</b>	<b>-</b>



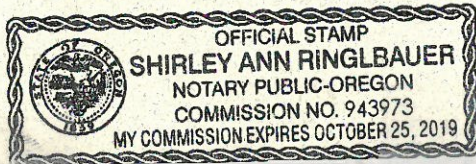


# Affidavit of Publication

STATE OF OREGON, } SS  
 County of Wasco

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 May 24, 2016

Subscribed and sworn to before me this 2nd day of June 2016



*Shirley A. Ringlbaauer*  
 Notary Public for Oregon  
 My commission expires 10-25-19

PO 44145

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Materials & Services	2,411,895	2,809,231	2,760,197
Financial Aid	3,340,199	4,260,431	4,462,682
Capital Outlay	117,735	456,103	0
Debt Service	1,803,405	1,847,867	1,953,175
Interfund Transfers	2,485,911	574,891	1,102,437
Operating Contingency	0	400,000	220,000
All Other Expenditures	0	0	0
Unappropriated Ending Fund Balance & Reserves	4,156,003	3,565,325	3,516,919
<b>Total Requirements</b>	<b>\$22,675,417</b>	<b>\$21,773,309</b>	<b>\$21,896,862</b>

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FTE	4	2	2
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FTE	14	11	11
Facilities Acquisition and Construction	\$3,937	311,320	0
FTE	0	0	0
Interfund Transfers	2,485,911	574,891	1,102,437
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PROPERTY TAX LEVIES			
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Permanent Rate Levy (Rate Limit \$0.2703 per \$1,000)	0.2703	0.2703	0.2703
Local Option Levy	1,391,526	1,421,325	1,511,025
Levy For General Obligation Bonds			

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding July 1	Estimated Debt Authorized, But Not Incurred July 1
General Obligation Bonds	\$12,470,000	
Pension Obligation Bonds	2,472,834	
Full Faith and Credit Bonds	1,162,000	
<b>Total</b>	<b>16,104,834</b>	







# Columbia Gorge Community College

400 East Scenic Drive

The Dalles, OR 97058-3434

(541) 506-6000 | [cgcc.edu](http://cgcc.edu)

It is the policy of Columbia Gorge Community College and its Board of Education that there will be no discrimination or harassment on the grounds of race, color, sex, marital status, national origin, religion, age, disability, veteran status, sexual orientation, or any other status protected by applicable local, state, or federal law in any educational programs, activities, or employment